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November 18, 2010

Honorable Mayor and Members of Council:

Pursuant to Article VIII, Section 8.6 of the City Charter, I am pleased to present, for public hearing, the recommended 2011 Annual Operating Budget & 2011-2015 Capital Improvement Plan for the City of Northglenn. It is the purpose of this document to clearly communicate the intent and recommendations of staff, in concert with input from the City Council, from which the final adopted budget will be developed.

There has historically been a balance between the desire to address the needs and wants of the community and the availability of limited financial resources. The City of Northglenn is committed to providing its residents, visitors, businesses with dependable municipal services while ensuring the long-term financial health of the community.

Over the past couple of years the establishment of priorities has been especially difficult given the economic climate and reductions in revenue. Throughout 2009 and 2010, the priority of reducing expenditures while attempting to minimize service level reductions became the primary focus of the organization. Despite the uncertainty of the current economic climate, the City of Northglenn's 2011 budget is relatively stable due to the proactive cost cutting measures implemented in 2008 and 2009. In 2010, city staff worked diligently to control operating expenditures, an effort which continued during the development of the 2011 recommended budget.

In 2009, voters approved the extension of a 4.000 mill property tax for the purposes of reconstruction and rehabilitation of City streets. Beginning in 2011, the use of these funds will account for approximately \$1.6 million in projects and include the widening of 112th Avenue from Huron Street to the western edge of the City, as well as the inter-city joint rehabilitation of 120th Avenue between Grant and Washington.

In November, 2010 voters again approved the extension of an expiring tax. This time the extension consisted of a ½% sales and use tax on non-food items to be used to meet the capital improvement needs of the community. The sales and use tax is anticipated to generate an additional \$1.75 million in annual collections. At this time the City has not allocated the use of the funds, it is anticipated however that a detailed project plan will be presented early next year.

Given the stabilization, and in some cases the slight recovery, of the City's revenue streams, the organization is able to once again focus on reinvesting in the community. As part of the 2011 budget, the City has committed to the enhancement of economic development efforts within the community. As such, an Economic Development Division was created and placed under the direct

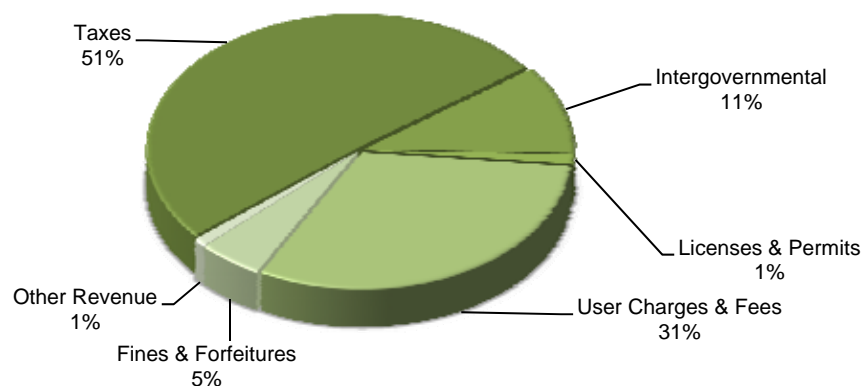
supervision of the City Manager. The City was able to fund the addition of an Economic Development Manager via a reclassification and the use of salary savings identified in other areas. The new division and its staff will focus on the attraction, retention, and expansion of local business, while promoting a cooperative civic partnership environment.

Due to the reduction in revenues in 2009, it was necessary to revise the scope of several capital improvement projects, or their associated timetable. As a result, the 2010 budget included a reduction in capital improvement spending of approximately 15%, or \$1.16 million, from that of 2008. When combined, 2011 city wide revenues are anticipated to increase almost 1.3% above those of the 2009 audited amounts. In response, the City has increased its planned, non-grant funded capital spending in 2011 by approximately 15% or \$1.8 million. Projects such as the continued fire code compliance at the recreation center, the construction of a local skate park, the cooperative widening of 112th Avenue, and improvements to the water treatment plant's chemical building are just few of the 37 capital improvement projects planned for in 2011.

City-Wide Revenues

Revenue Category	2009 Audited Amounts	2010 Year-End Forecast	2011 Budget
Taxes	\$ 18,371,757	\$ 18,372,036	\$ 18,570,121
Intergovernmental	2,844,063	7,331,541	3,880,552
Licenses & Permits	273,198	463,284	426,884
User Charges & Fees	12,200,639	11,188,893	11,403,227
Fines & Forfeitures	1,805,694	1,808,438	1,808,438
Other Revenue	515,573	564,863	376,059
Total	\$ 36,010,924	\$ 39,729,055	\$ 36,465,281

2011 Operating Revenue Budget By Category



Taxes represent by far the largest revenue category of the 2011 budgeted revenues, accounting for approximately 51% of the City's total revenue. Property, specific ownership, sales, use, accommodation, and occupational taxes comprise this category.

Property taxes are generated through an 11.597 mill levy on the assessed real and personal property valuation of \$240,461,650. In 2011, the City has estimated property tax collections of \$2,793,634, which makes up approximately 8% of the City's total revenue. The mill levy is made up of perpetual 7.597 mills used to support general operating activities and is recorded in the General Fund, while a voter-approved 4.000 mills, scheduled to expire on December 31, 2019, is restricted for purposes of major road and street reconstruction projects and accounted for in the Capital Projects Fund.

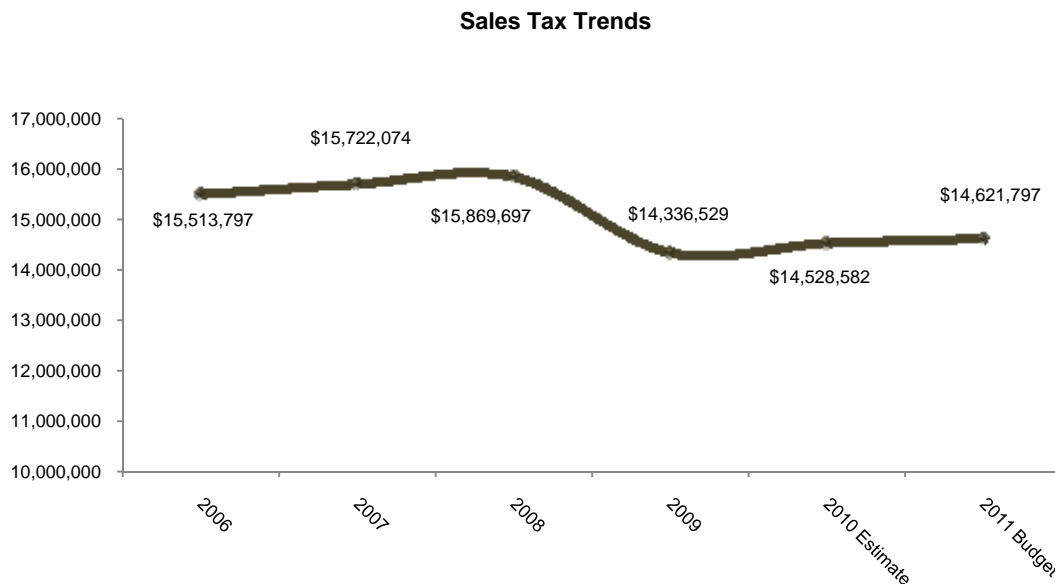
While property tax remains one of the most dependable revenue streams for the City, it also remains one of the most regulated under State law. Colorado law includes limits on the amount of revenue which local governments may derive from property taxes. Of these statutory limits, the most restrictive is a cap placed on the growth of property tax collections of 5.5% over the prior year.

The residential assessment rate, which determines the amount of residential assessed value the mill levy is applied to, is expected to remain unchanged through 2010. The assessment rate is based on a statewide calculation, which keeps the total value of residential properties at 45% of the total assessed valuation. The assessment rate for nonresidential properties is fixed at 29% of market value, while residential rates remain variable. Pursuant to the requirements of the Gallagher Amendment to the State Constitution, the State of Colorado established the residential assessment rate at 7.96%. The table below shows the assessed valuation of the City and percent changes from year to year.

Year	Assessed Valuation	% Change
2000	\$175,676,940	2.3%
2001	216,829,480	23.4%
2002	224,624,830	3.6%
2003	242,491,600	8.0%
2004	240,921,920	-0.6%
2005	251,009,200	4.2%
2006	248,812,920	-0.9%
2007	253,297,030	1.8%
2008	250,837,050	-1.0%
2009	239,829,910	-4.4%
2010	240,461,650	0.3%

The City of Northglenn currently levies a 4% sales/use tax on the purchase price of non-food goods and materials and a separate 3.0% sales tax on food items. While non-food sales taxes are primarily used to support the general operations of the City, 25% of the collections (which is equal to a 1% tax rate) have been restricted exclusively for the purposes of increasing the City's water supply (0.5%) and funding of capital improvement projects (0.5%). The restrictions are a result of two voter-approved 0.5% interim sales/use taxes which expire on December 31, 2015 and December 31, 2025, respectively. The food-related sales tax is restricted for the exclusive purpose of reducing water and sewer capital charges and is made up of a 3% perpetual tax.

For 2011, sales and use tax collections comprise approximately 40% of the City's annual revenue, making it the largest single source of income for the City. The City collects its own sales and use taxes, closely monitoring collections through a self-collection program. Projections of sales and use taxes are based on detailed analysis of historical trends, economic forecasts, and anticipated changes in the local commercial environment, as well as, consumer spending, and development activity. The following chart illustrates the historical sales/use tax trends and forecasts.



Due to a slowdown in the national economy, the City of Northglenn began to experience slight decreases in sales and use tax collections throughout the fall of 2008 when compared to the prior year. By 2009, sales and use tax collections showed signs of further weakening as rising unemployment rates coupled with the continuous economic and financial turmoil began to impact consumer confidence. During 2010, sales and use tax collections began to stabilize and in several cases reported modest increases. Given the economic situation and recent sales and use tax collection trends, 2010 collection estimates were forecasted at 1.3% above those of 2009. In light of recent economic activity, forecasts of a slow economic recovery, and the absence of any significant changes anticipated in the local commercial environment, sales and use tax collections are projected to remain relatively flat in 2011, reporting only a slight increase of approximately 0.6% when compared to the prior year. While annual inflation would typically impact sales tax collections, such assumptions were omitted from the analysis as to remain conservative given the uncertainty of the economy.

The intergovernmental revenue category represents approximately 11% of the 2011 budget revenues. The category is made up of revenues which are collected on behalf of the City by other governments. Revenues which fall under this category typically represent share backs or grants from the Federal, State, or County governments and include motor vehicle registrations, highway user taxes, road and bridge taxes, and state lottery proceeds. Also included in this category is revenue derived from the reimbursement of city expenditures associated with the Northglenn Urban Renewal Authority and the Church Ditch Water Authority.

The City issues various licenses and permits which grant the holder specific use privileges (i.e. the ability to sell liquor within the City, etc.). The fees, which account for approximately 1% of the 2011 budgeted revenues, are intended to offset some of the administration, recording, and regulation costs associated with those activities. Currently the City issues and collects fees for business and liquor licenses, as well as building, electrical, sign, special use, and park use permits.

User charges and fees are intended to offset some or all of the costs associated with specific services provided to identifiable recipients. The revenue category represents approximately 31% of the 2011 organization-wide revenue, making it the second largest revenue category for the City. Approximately 88% of the dollars collected through user charges are associated with water, wastewater, and sanitation services. Due to the material nature of these revenue sources additional information has been provided below.

Charges for water services are based on a tiered rate structure and offset the operating costs associated with providing clean and safe drinking water to the City's inhabitants. In 2011, the estimated collections associated with such services account for approximately 16% of the City's total annual revenue. In 2009, City Council approved a rate increase as well as modified the tier structure of the water rates schedule. An additional rate increase was approved and implemented in 2010 as part of a water rates study. Revenue forecasts are based on historical trends, changes to the rate structure, and estimates regarding annual precipitation.

The City currently provides wastewater utility services to its residents. Charges for wastewater services are based on scheduled rate structures and offset the operating costs associated with providing the services. In 2011, the estimated collections associated with these services comprise approximately 7% of the City's total annual revenue. In 2009, City Council approved a rate increase and slight modification of the wastewater rate schedule. Just as with the water rates, sewer rates were also increase in 2010 as part of the same water rates study. Revenue forecasts closely match those of the water usage charges and are based on historical trends and changes to the rate structure.

The City provides sanitation utility services for its residents through trash collection and centralized recycling programs. Charges for trash collection services are based on a set rate structure intended to offset the operating costs associated with providing the service. In 2011, the forecasted trash collection charge represents almost 4% of the City's annual revenue. Due to the nature of the service, revenue collections are relatively immune from external variables such as the local economy or weather. Historical trending and anticipated changes to the rate structure are used when forecasting future collections.

The following chart illustrates and compares the historical water, wastewater, and sanitation collection trends and forecasts.

Utility User Charges Trends

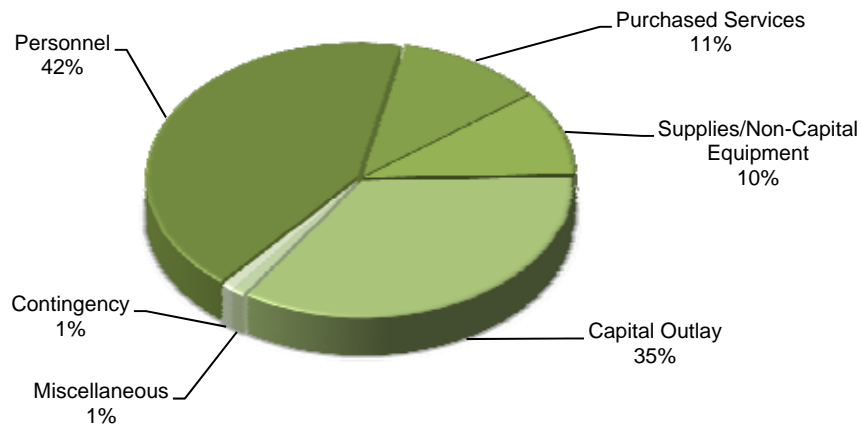


Fines and forfeits include court costs, violation fines, and police surcharges and comprise approximately 5% of the City's total 2011 anticipated revenue. The funds received are intended as a financial punishment for the commission of minor crimes, code violations, or the settlement of a claim. Monies are used to help offset the day-to-day operations of various patrolling, enforcement, and municipal court activities.

City-Wide Expenditures

Expenditure Category	2009 Audited Amounts	2010 Year-End Forecast	2011 Budget
Personnel	\$ 17,731,416	\$ 17,238,414	\$ 17,148,049
Purchased Services	3,423,200	3,927,068	4,563,478
Supplies/Non-Capital Equipmer	3,327,059	3,728,041	4,084,986
Capital Outlay	9,948,422	11,168,829	14,033,104
Miscellaneous	246,382	276,507	422,576
Contingency	-	-	377,374
Total	\$ 34,676,479	\$ 36,338,859	\$ 40,629,567

2010 Operating Expenditure Budget By Category



Salaries, wages, and benefits represent approximately 42% of the 2011 city-wide budgeted expenditures. The category includes all costs associated with personnel including regular and seasonal staff, payroll taxes, and all clothing, tool, or vehicle allowances. Significant changes for 2011 include:

- As part of the 2011 budget, the City has committed to the enhancement of economic development efforts within the community. As such, an Economic Development Manager position was created and placed under the direct supervision of the City Manager. The City was able to fund the position via a reclassification from the Planning & Development Department and the use of salary savings identified in other areas.
- 0.4 FTE was added for a Court Clerk position within the Management Services Department. The position was funded via the reduction of a 0.5 FTE associated with a vacant Community Engagement Manager position within the same department.
- The Zoning Administrator position was reclassified as a Planner position within the Planning & Development Department.

- A reorganization of hours for various park and recreation related positions were conducted in the Parks, Recreation & Culture Department to support and operate ongoing programs, which resulted in a net increase of 1.07 FTE.
- A Chief Plant Operator position was reclassified as a Utility Superintendent position within the Public Works Department. As part of the reclassification a Plant Operator 'A' position was eliminated reducing the FTE in the department by 1.00.
- Medical benefits were increased by 8.00% to account for an estimated increase in employer costs associated with health and dental insurance contributions. However, due to a change in providers and the contribution schedule, costs associated with medical benefits reported an overall increase of only 1.8%.

The purchased services category represents approximately 11% of the 2011 budgeted expenditures. This category is made up of expenditures which by their nature are performed by persons or firms external to the organization. While a product may or may not result from the transaction, the primary reason for the purchase is the service provided. Expenditures which fall under this category include administrative services, technical services, travel, training, repairs/maintenance, rentals/leases, and non-personnel related insurance premiums. Significant changes for 2011 include:

- For 2011, legal and engineering fees for water resources increased approximately \$100,000 due to water right change cases and impending Bull Reservoir litigation when compared to 2010 year end estimate.
- Purchased services increased \$280,000 due to the timing of a bio-solids removal contract scheduled to begin in the last several months of 2010.

The supplies and non-capital equipment category accounts for about 10% of the 2011 budgeted expenditures. Expenditures in this category are for items that are consumed, worn out, or deteriorated through use, and do not meet the requirements of the City's definition of capital assets. Supplies, natural gas, electricity, fuel, as well as non-capital equipment such as file cabinets, desks, and personal computers are included in this category. Significant changes in 2011 include:

- According to the Energy Information Administration motor vehicle fuels costs are expected to increase approximately 20-25% in 2011. In response, costs associated with motor vehicle fuels were increased by \$68,766 over 2010 year end estimates.
- According to the Energy Information Administration natural gas and electricity costs are expected to increase moderately in 2011. In response, the City has increased the allocation for such costs by \$89,266 over 2010 anticipated expenditures.

The capital outlay category makes up almost 35% of the 2011 budgeted expenditures. Expenditures in this category include capital assets and capital improvement projects including the acquisition of land, water, buildings, and improvements thereof. Expenditures in this category tend to vary substantially from year to year based on the needs of the organization and community. Additional detail regarding the capital improvement projects can be found in the "Capital Improvements" section of the budget document. A listing of the planned capital asset purchases for 2011 is shown below:

Item Description	2011 Budget
General Fund	
Technology Server Replacement	\$ 8,000
Z-Trac Mower Replacement	9,000
Tile Resurfacing & Renovation - Locker Rooms	13,500
Unit 284 - 2001 Chevrolet Malibu Detective Vehicle Replacement	24,000
Unit 269 - 2003 Ford Van Animal Control Vehicle Replacement	60,000
Unit 242 - 2005 Ford Crown Victoria Patrol Car Replacement	49,000
Unit 249 - 2006 Ford Crown Victoria Patrol Car Insurance Replacement	49,000
Unit 548 - 1990 Chevrolet K3500 Utility Box Truck Replacement (50%)	17,500
Waste Oil Storage Tank With Secondary Containment	12,000
Unit 120 - 2000 Freightliner FL80 Retrofit New Dump Body & V-Box	47,000
Unit 160 - 1998 Freightliner Retrofit New Dump Body & V-box	47,000
Unit 129 - 1997 Ford F-350 Replacement With 1 ton 4X4/Plow & Sander	52,000
Unit 189 - 1997 Elgin Pleican Street Sweeper Replacement	168,000
Subtotal	\$ 556,000
Water & Wastewater Fund	
Water Rights Purchases	\$ 5,605,185
Technology Server Replacement	8,000
Iron Meter Reader Laptop Replacement With Handheld & Mobile Receiver	20,500
Unit 548 - 1990 Chevrolet K3500 Utility Box Truck Replacement (50%)	17,500
Mobile Generator Replacement	40,000
5 Small Lift Station Pump Replacement	25,000
Motor, Starter, & Variable Frequency Drive, Booster 2	13,000
Motor And Pump Replacement For Booster 3	12,000
Streaming Current Monitor	15,000
On-Line Process Control Instrumentation - Ph, Turbidity, & Chlorine	16,000
Spectrophotometer	10,000
Ventilation Geothermal Upgrade & Repair	20,000
Programmable Logics Controller Upgrades & Replacement	20,000
Reservoir Boat For Chemical Treatment	8,000
6 Inch Pump	12,000
Subtotal	\$ 5,842,185
City-Wide Total	\$ 6,398,185

In order to accommodate the changing needs of the community, the City is often required to transfer non-restricted revenues from one fund to another. In 2011, the City has planned for a single interfund transfer from the General Fund to the Capital Projects Fund in the amount of \$100,000 to initiate the development of an adequate fund balance and further support the capital improvement efforts of the City.

Colorado State Statute limits the total amount of General Obligation debt to three percent of the jurisdiction's actual value of the taxable property within the City, as determined by the County Assessor. The City's current legal debt limit and debt margin are as follows:

Calculation of Legal Debt Limit & Debt Margin	
2010 Actual Value	\$ 2,619,024,576
Debt Limit – 3% of Net Assessed Value	78,570,737
Outstanding Debt Applicable to Debt Limit	-
Debt Margin	\$ 78,570,737

While the City currently does not carry any debt which is applicable to the debt limit, other obligations do exist. The following tables highlight the City's current debt obligations as identified in the 2011 budget:

	As of December 31, 2010		2011 Activity			Maturity Date
	Outstanding Interest	Principal Balance	Interest Payment	Principal Payments	Ending Balance	
2002 Standley Reservoir Certificates of Participation	\$ 4,070,914	\$ 9,625,000	\$ 555,410	\$ 590,000	\$ 12,550,504	12/01/22
2001 Jacobucci Land Purchase Agreement	9,313	177,389	9,313	177,389	-	08/01/11
Total Debt Obligations	\$ 4,080,227	\$ 9,802,389	\$ 564,723	\$ 767,389	\$ 12,550,504	

Changes In Fund Balance

Following sound financial management, the City confines the use of fund balance to items which are commonly regarded as one-time or limited-duration expenditures. By maintaining appropriate fund balances in each of its funds, the City is able to adapt to changing market conditions, take advantage of unforeseen opportunities, and maintain adequate cash balances given the cyclical nature of the local retail economy. In addition, several of the City's funds are designed to accumulate fund balances in order to finance future projects and/or purchases. In 2011, the city-wide fund balance is anticipated to decrease approximately 22% or \$5,647,273 due to one-time capital improvement and capital outlay expenditures. A listing of changes in fund balances for fiscal year 2011 is presented below:

	2011 Beginning Fund Balance	2011 Revenues & Other Sources	2011 Expenditures & Other Uses	2011 Surplus/ (Deficit)	2011 Ending Fund Balance
General Fund	\$ 7,054,552	\$ 18,884,230	\$ 18,795,033	\$ 89,197	\$ 7,143,749
Conservation Trust Fund	857,332	309,123	838,000	(528,877)	328,455
CDBG Fund	-	398,296	398,296	-	-
Capital Projects Fund	2,086,832	4,279,291	3,377,919	901,372	2,988,204
Water & Wastewater Fund	13,222,727	10,824,214	17,459,420	(6,635,206)	6,587,521
Stormwater Fund	708,074	437,689	103,930	333,759	1,041,833
Sanitation Fund	1,714,646	1,444,438	1,251,956	192,482	1,907,128
Total	\$ 25,644,163	\$ 36,577,281	\$ 42,224,554	\$ (5,647,273)	\$ 19,996,890

General Fund – Fund balance is anticipated to increase by 1.3%. The General Fund is responsible for supporting the majority of the ongoing operating costs of the government.

Conservation Trust Fund – Fund balance is expected to decrease by approximately 62%. The decrease in fund balance is due to the initialization of several planned capital improvement projects in 2011, which include the continued fire code compliance project and HVAC replacement project at the recreation center.

CDBG Fund – As a reimbursable grant fund, the CDBG fund's fund balance is expected to remain unchanged. This is due to the nature of the fund which is intended to receive reimbursement for all qualified expenditures made throughout the course of the year.

Capital Projects Fund – Fund balance is forecasted to increase by 43%. The fund accounts for revenue sources restricted for capital improvement such as sales tax shared by Adams County for open space and transportation projects. Fund balances are often accumulated over a period of time and spent on planned future projects. The City continues to transfer funds into the Capital Projects Fund in an effort to develop an adequate fund balance for use and support of capital improvement. In addition, the Capital Projects Fund receives the previously discussed 4.000 mill property tax for the purposes of reconstruction and rehabilitation of City streets, as well as, the recently voter-approved ½% sales and use tax on non-food items to be used to meet the capital improvement needs of the community.

Water & Wastewater Fund – Fund balance is anticipated to decrease approximately 50%. The decrease in fund balance is due to the initialization of several planned capital improvement projects in 2011, as well as the complete utilization of the \$5,605,185 restricted for the purpose of procuring water rights.

Stormwater Fund – Fund balance is expected to increase by almost 47%. The increase is the result of a coordinated build up of fund balance to be used to fund the Grange Hall Creek project currently scheduled to begin in 2013.

Sanitation Fund – Fund balance is anticipated to increase 11%. Fund balances are often accumulated over a period of time and spent on planned future capital replacement expenditures.

Respectfully Submitted,



William A. Simmons
City Manager

Record of Changes Between Proposed & Recommended 2011 Budget Documents

	2011 Budget		2010 YE Estimate
	Revenue	Expenditure	
General Fund			
Updated the 25% Operating Reserve calculation to include expenditures associated with the economic incentives and claims/awards.	\$ -	\$ -	\$ -
Increase in the 2010 year end estimated Technical Services expenditures in the Technology Department due to an omission identified in the departmental presentation.			\$ (9,000.00)
Added full-day 4th of July celebration expenditures in the Management Services Department.		\$ 32,615.00	
Added full-day 4th of July celebration revenues in the Management Services Department.	\$ 4,200.00		
Increase in the 2010 year-end expenditure estimates in the Management Services Department in association with 4th of July.			\$ 3,440.00
Increase in the Parks, Recreation & Cultural Department's Training & Registration expenditures due to an omission identified in the departmental presentation.		\$ 1,000.00	
Decrease in the 2010 year end capital expenditure estimate in the Parks, Recreation & Cultural Department due to error identified in the departmental presentation.			\$ 13,500.00
Decrease in Management Services due to duplicate recording of copier charges as identified in the departmental presentation.		\$ (2,900.00)	
Increase of \$12,000 in Insurance Recovery for Unit 249 (Patrol Car)	\$ 12,000.00		
Addition of a patrol car (unit 249) in the Police Department in association with an ongoing insurance claim.		\$ 49,000.00	
Increase in the Legislative Department for NATA membership originally omitted.		\$ 1,200.00	
Increase the Legislative Department's Grants/Donations for Safe Street Halloween contribution		\$ 2,000.00	
Increase in the Police Department for Victim Services contract as identified in the departmental presentation.		\$ 5,553.00	
Increase in City Manager Department, Communications Division's Professional Services for Citizen Survey as discussed during the departmental presentations.		\$ 28,500.00	
Decrease in the City Manager, Economic Development Division's Training/Registration line item in an effort to control costs.		\$ (1,000.00)	
Decrease in the City Manager, Economic Development Division's Mileage/Travel line item in an effort to control costs.		\$ (500.00)	
Increase in Police Department, Administration Division due to a miscommunication during the budget process.		\$ 10,150.00	
Increase in the 2010 year end estimated Police Department, Administration Division due to a miscommunication during the budget process.			\$ (8,900.00)
Increase in the 2010 year end estimated Police Department, Support Division due to a miscommunication during the budget process.			\$ (3,915.00)
Increase in Police Department, Support Division due to a miscommunication during the budget process.		\$ 9,350.00	
Increase in the City Manager's Contingency line item to properly account for proposed 2% stipend in response to the Streets Division move from the Stormwater Fund to the General Fund.		\$ 3,160.00	
	\$ 16,200.00	\$ 138,128.00	\$ (4,875.00)

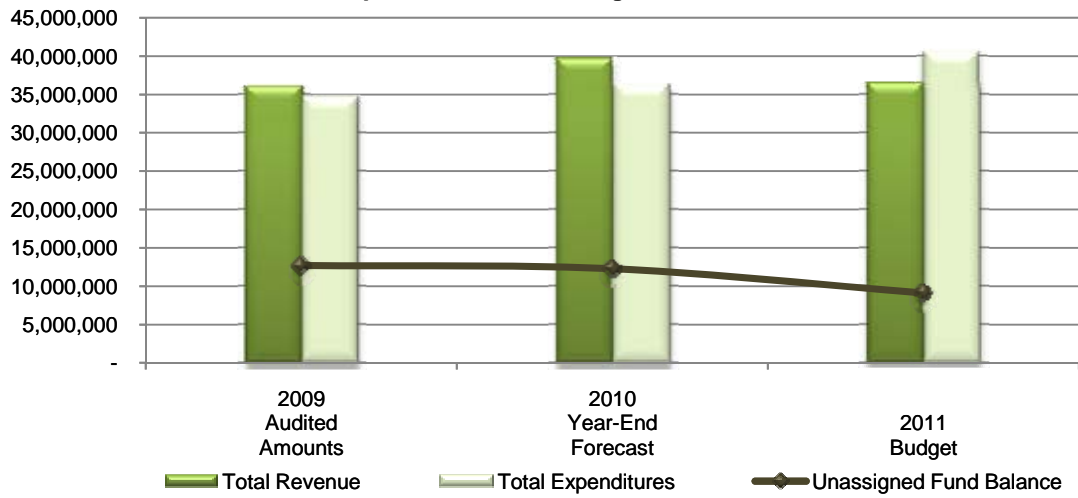
Record of Changes Between Proposed & Recommended 2011 Budget Documents (Continued)

	2011 Budget		2010 YE Estimate
	Revenue	Expenditure	
Conservation Trust Fund			
Decrease in Investment Earnings Revenue to account for decreased fund balance as discussed during the departmental budget presentations.	\$	(16,007.00)	
Capital Projects Fund			
Increase in Sales & Use tax revenue collections due to voter-approved 1/2% tax extension for purposes of capital improvements.	\$	1,753,197.00	
Water & Wastewater Fund			
Increase in Finance, Utility Billing Division's personnel accounts due to identified rounding error as discussed during the departmental presentations.		\$ 435.00	
Increase the Legislative Department's Grants/Donations for utility aid start-up funding		\$ 6,667.00	
Increase in Public Works due to identified omission error as discussed during the departmental presentations.		\$ 14,500.00	
	\$ -	\$ 21,602.00	\$ -
Stormwater Fund			
Decrease in the City Manager's Contingency line item to properly account for proposed 2% stipend in response to the Streets Division move from the Stormwater Fund to the General Fund.		\$ (3,160.00)	
Sanitation Fund			
Decrease in the City Manager's Contingency line item to properly account for proposed 2% stipend in response to the reduction in sanitation staff.		\$ (1,064.00)	
Increase the Legislative Department's Grants/Donations for utility aid start-up funding		\$ 3,333.00	
	\$ -	\$ 2,269.00	\$ -
GRAND TOTAL	\$ 1,753,390.00	\$ 158,839.00	\$ (4,875.00)

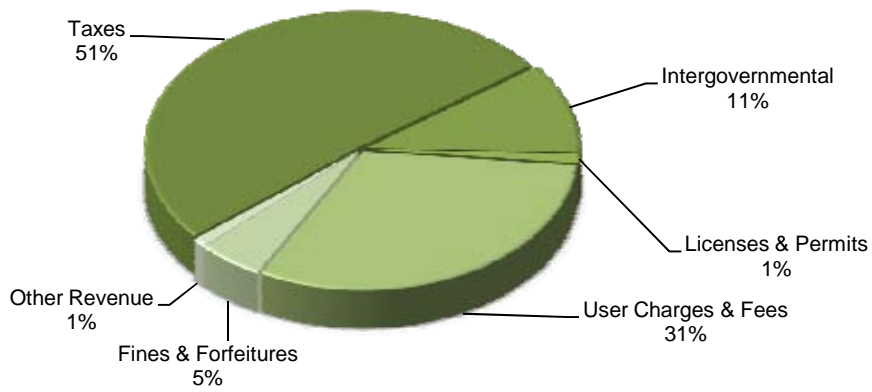
City-Wide Summary

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Revenue:				
Taxes	\$ 18,371,757	\$ 17,776,670	\$ 18,372,036	\$ 18,570,121
Intergovernmental	2,844,063	8,779,818	7,331,541	3,880,552
Licenses & Permits	273,198	272,908	463,284	426,884
User Charges & Fees	12,200,639	12,034,631	11,188,893	11,403,227
Fines & Forfeitures	1,805,694	1,819,848	1,808,438	1,808,438
Other Revenue	515,573	647,602	564,863	376,059
Total Revenue	36,010,924	41,331,477	39,729,055	36,465,281
Expenditures:				
Personnel	\$ 17,731,416	\$ 17,519,464	\$ 17,238,414	\$ 17,148,049
Purchased Services	3,423,200	4,538,593	3,927,068	4,563,478
Supplies/Non-Capital Equipment	3,327,059	4,237,536	3,728,041	4,084,986
Capital Outlay	9,948,422	17,541,824	11,168,829	14,033,104
Miscellaneous	246,382	302,755	276,507	422,576
Contingency	-	239,219	-	377,374
Total Expenditures	34,676,479	44,379,391	36,338,859	40,629,567
Excess/(Deficiency) of Revenues Over Expenditures	1,334,445	(3,047,914)	3,390,196	(4,164,286)
Other Financing Sources/(Uses):				
Transfers In/(Out)	-	-	-	-
Debt Issuance/(Payments)	(4,939,003)	(1,770,570)	(1,902,433)	(1,332,112)
Sale of Assets	37,773	150,000	496,050	-
Insurance Recovery/(Claims)	-	-	-	12,000
Economic Incentives	(592,974)	(430,000)	(546,311)	(37,875)
Awards/(Claims)	(854)	(136,913)	(97,500)	(125,000)
Total Other Financing Sources/(Uses)	(5,495,058)	(2,187,483)	(2,050,194)	(1,482,987)
Net Change In Fund Balance:	(4,160,613)	(5,235,397)	1,340,002	(5,647,273)
Cumulative Fund Balance				
Beginning Fund Balance	28,464,774	21,584,755	24,304,161	25,644,163
Ending Fund Balance	24,304,161	16,349,358	25,644,163	19,996,890
Less Restrictions, Commitments, & Assignments:				
Fund Balance Restrictions	5,705,401	3,112,090	7,955,611	4,399,556
Fund Balance Commitments	5,820,940	5,405,091	5,398,360	6,295,126
Fund Balance Assignments	100,000	75,000	25,000	174,500
Unassigned Fund Balance	\$ 12,677,820	\$ 7,757,177	\$ 12,265,192	\$ 9,127,708

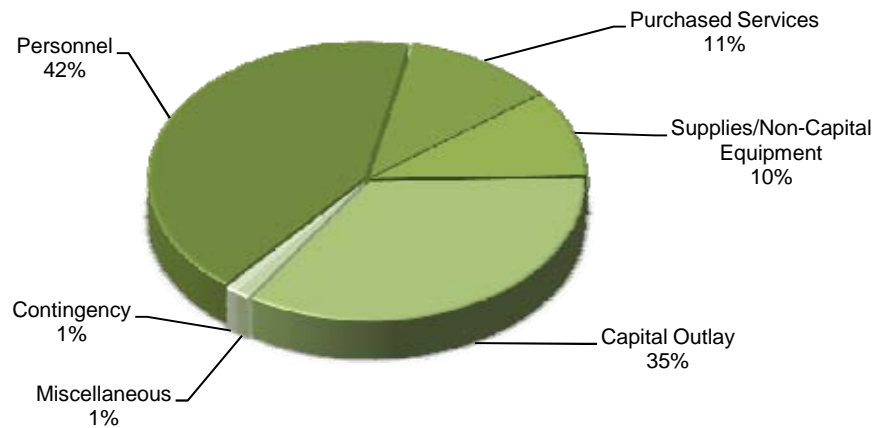
Revenue, Expenditures & Unassigned Fund Balance



2011 Operating Revenue Budget By Category



2010 Operating Expenditure Budget By Category



City-Wide Revenue Detail

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Taxes				
Property Tax	2,887,640	2,724,180	2,730,681	2,793,634
Specific Ownership Tax	225,088	124,474	189,676	189,676
Sales Tax	12,545,289	12,305,490	12,609,698	12,697,412
Use Tax	1,791,240	1,730,790	1,918,884	1,924,385
Accommodations Tax	109,494	101,631	141,308	144,135
Occupational Tax	813,006	790,105	781,789	820,879
Total Taxes	18,371,757	17,776,670	18,372,036	18,570,121
Intergovernmental				
NURA IGA	120,000	120,000	120,000	120,000
School Resource Officers	184,340	170,160	150,804	131,448
North Metro Task Force	13,112	5,000	10,000	10,000
Traffic Light IGA	2,246	2,246	2,246	2,246
Berthoud Pass IGA	3,168	1,400	2,500	2,500
Church Ditch IGA	1,150	120,000	120,000	120,000
Open Space Tax	225,314	233,111	211,538	214,712
DUI Proceeds	6,145	6,730	7,000	7,000
Uninsured Motorist Revenue	3,395	2,000	3,500	3,500
Seat Belt Violations	275	500	500	500
Drug Surcharge	1,042	1,000	1,500	1,500
Transportation Tax	598,799	587,717	571,463	580,035
Road/Bridge Tax	162,646	155,569	164,843	165,667
Motor Vehicle Registration Tax	109,792	105,312	84,405	84,827
Tobacco Tax	69,311	76,734	66,823	67,157
Severance Tax	75,979	30,000	12,000	12,500
Mineral Lease Proceeds	-	5,000	15,000	12,500
Lottery Proceeds	335,032	326,569	303,787	303,787
Highway User Tax	851,728	907,502	992,447	997,377
County Grants	8,524	620,000	70,000	550,000
State Grants	17,459	-	-	95,000
Federal Grants	54,606	5,303,268	4,421,185	398,296
Total Intergovernmental	2,844,063	8,779,818	7,331,541	3,880,552
Licenses & Permits				
Sales/Use Tax Licenses	36,092	33,828	35,276	35,453
Contractor Licenses	32,578	50,233	44,630	37,935
Liquor Licenses	14,059	10,130	22,059	22,059
Pawn Shop Licenses	5,149	5,000	5,000	5,000
Amusement Licenses	12,925	11,500	14,000	14,000
Peddlers Licenses	505	500	500	500
Building Permits	120,695	116,720	199,211	169,329
Electrical Permits	20,135	18,696	22,838	22,838
ROW Construction Permits	27,386	20,136	29,270	29,270
Sign Permits	2,645	5,165	2,500	2,500
Park Use Permits	1,029	1,000	88,000	88,000
Total Licenses & Permits	273,198	272,908	463,284	426,884

City-Wide Revenue Detail

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
User Charges & Fees				
Administrative Fees	93,921	119,135	22,972	22,972
Bond Administration Fees	1,701	2,500	2,751	2,751
Pawn Slip Processing Fees	5,490	5,000	8,418	8,418
Sex Offender Registration	7,060	6,500	9,388	9,388
Passport Processing Fees	-	-	30,000	45,000
FRICO Agreement	2,400	3,000	2,400	2,400
Past Due Penalties/Interest	26,484	15,000	87,121	87,121
Plan Review Fees	14,483	12,933	17,370	17,457
Zoning & Subdivision Fees	3,175	3,548	1,654	1,654
VIN Inspection Fees	678	750	577	577
Participant Fees	636,852	701,921	627,650	635,235
Comcast Franchise Fees	304,412	298,084	321,021	325,837
Vending Machine Concessions	1,474	1,353	1,780	1,780
Advertising Revenue	6,050	5,281	-	-
Rental/Lease Income	196,923	232,704	196,806	200,406
Contracted Off-Duty Services	29,238	20,000	23,000	23,000
Fingerprinting Fees	2,993	3,000	1,669	1,669
Contracted Lab Services	25,207	27,823	13,118	13,118
Water Use Charges	5,325,758	5,626,050	5,399,172	5,561,147
Construction Water Sales	4,155	2,462	5,000	5,000
Water Lease Revenue	9,828	25,000	10,000	10,000
Sewer Use Charges	2,201,020	2,896,091	2,479,160	2,553,534
Tap Connection Fees	45,767	40,000	-	-
Stormwater Charges	425,725	404,264	419,850	419,850
Trash Collection Charges	1,382,350	1,433,774	1,356,053	1,356,053
Roll-Off/Special Pickup Fees	36,573	42,505	34,888	34,888
Recycling Revenue	5,774	5,000	4,802	4,802
Other Utility Fees	1,115,717	-	-	-
Sale Of Inventory	280,877	92,910	97,571	40,868
Documents/Photocopies	1,183	1,000	1,000	1,000
Passport Photographs	-	-	7,200	10,800
Police Reports	7,371	7,043	6,502	6,502
Total User Charges & Fees	12,200,639	12,034,631	11,188,893	11,403,227
Fines & Forfeits				
Court Costs	146,264	153,148	122,162	122,162
General Fines	9,095	8,710	7,360	7,360
Criminal Fines	60,536	55,500	51,292	51,292
Traffic Fines	1,329,605	1,404,959	1,395,469	1,395,469
Parking Fines	78,560	15,115	11,302	11,302
OJW Revenue	(750)	24,479	14,982	14,982
Forfeitures	1,450	2,500	1,500	1,500
Victim Assistance Surcharge	107,992	112,067	113,198	113,198
Nuisance Abatement Fees	44,230	10,000	45,000	45,000
Landscaping Citations	5,630	9,003	9,073	9,073
Housing Citations	358	1,226	19,122	19,122
Litter Citations	2,118	2,647	1,072	1,072
Illegal Vehicle Citations	6,279	7,605	5,923	5,923
Other Citations	14,327	12,889	10,983	10,983
Total Fines & Forfeits	1,805,694	1,819,848	1,808,438	1,808,438

City-Wide Revenue Detail

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Other Revenue				
Investment Earnings	375,229	562,477	389,863	366,059
Miscellaneous Revenue	140,377	85,625	175,000	10,000
Cash Over/Short	(33)	(500)	-	-
Total Other Revenue	515,573	647,602	564,863	376,059
Total Revenues	\$ 36,010,924	\$ 41,331,477	\$ 39,729,055	\$ 36,465,281

City-Wide Expenditure Detail

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	13,832,311	13,065,037	13,051,106	12,913,741
Seasonal/Temporary Wages	173,997	154,139	154,139	168,858
Overtime	244,972	319,060	302,949	325,338
Stipend	30,552	-	120,480	-
Allowances	70,104	68,856	100,833	132,994
Medicare	176,542	197,299	194,831	194,325
Unemployment Insurance	38,311	50,000	93,517	95,000
Workers' Compensation	115,726	275,582	102,633	133,921
Retirement Contributions	1,176,052	1,169,955	1,123,484	1,154,263
Medical Benefits	1,669,450	1,965,175	1,789,595	1,821,389
Life/Disability Benefits	167,519	169,861	165,841	170,711
Post-Employment Benefits	35,880	84,500	39,006	37,509
Total Personnel	17,731,416	17,519,464	17,238,414	17,148,049
Purchased Services				
Professional Services	695,184	1,266,151	1,116,869	1,255,984
Technical Services	518,510	685,545	449,729	481,363
General Services	254,184	433,247	375,505	404,912
Property Services	553,641	853,266	727,982	1,147,716
Repair/Maintenance Services	(65,454)	-	-	-
Communication Services	1,029,677	879,805	867,593	804,651
Internet Services	8,319	11,000	8,000	8,000
Training/Registration	54,710	148,862	123,112	133,678
Mileage/Travel	2,553	7,954	9,393	16,970
Rentals/Leases	146,016	42,763	47,585	98,204
Insurance Premiums	225,860	210,000	201,300	212,000
Total Purchased Services	3,423,200	4,538,593	3,927,068	4,563,478
Supplies/Non-Capital Equipment				
Office Supplies	24,771	47,296	40,275	62,425
Technology Supplies	189,677	92,502	90,581	82,852
Operating Supplies	773,870	891,373	771,577	1,549,937
Chemicals/Compounds	267,206	392,000	369,000	7,000
Maintenance Supplies	96,509	99,600	94,300	-
Repair Supplies	18,339	27,800	66,000	-
Construction Materials	72,706	89,000	74,000	-
Inventory Supplies	233,420	69,000	77,000	31,000
Uniforms/Clothing	23,082	30,400	25,400	25,900
Non-Capital Equipment	85,889	228,465	222,304	295,240
Gas/Electricity	1,311,886	1,895,100	1,608,397	1,697,662
Motor Vehicle Fuels	229,704	375,000	289,207	332,970
Total Supplies/Non-Capital Equipment	3,327,059	4,237,536	3,728,041	4,084,986
Capital Outlay				
Property/Rights	5,965,584	3,316,769	1,519,585	5,605,185
Capital Equipment	303,648	1,161,600	1,111,652	793,000
Capital Improvement Projects	3,679,190	13,063,455	8,537,592	7,634,919
Total Capital Outlay	9,948,422	17,541,824	11,168,829	14,033,104

City-Wide Expenditure Detail

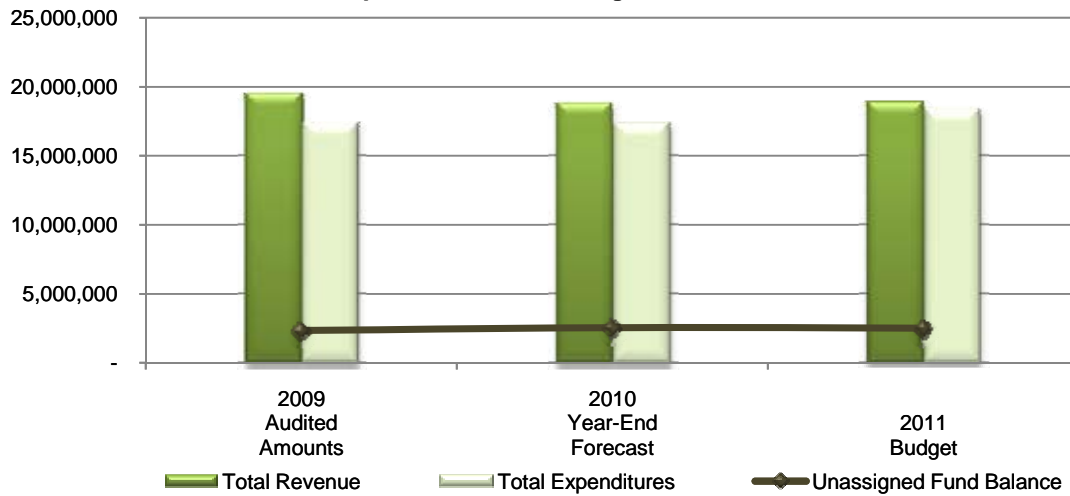
	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Miscellaneous				
Dues/Fees	76,819	82,000	85,840	86,525
Grants/Donations	144,463	180,755	163,667	311,051
Community Incentives	25,100	40,000	27,000	25,000
Miscellaneous Expenditures	-	-	-	-
Total Other Expenditures	246,382	302,755	276,507	422,576
Contingency				
Contingency	-	239,219	-	377,374
Total Contingency	-	239,219	-	377,374
Total Expenditures	\$ 34,676,479	\$ 44,379,391	\$ 36,338,859	\$ 40,629,567



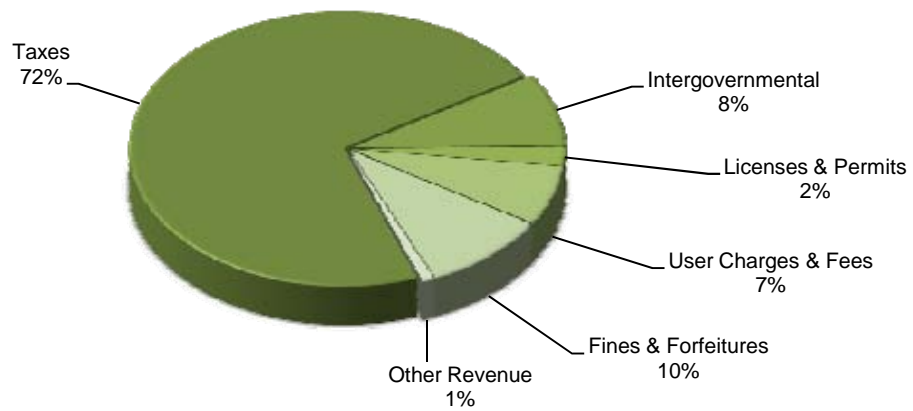
General Fund Summary

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Revenue:				
Taxes	\$ 14,256,427	\$ 12,779,807	\$ 13,314,156	\$ 13,535,639
Intergovernmental	1,640,957	1,587,753	1,631,068	1,616,222
Licenses & Permits	273,198	272,908	463,284	426,884
User Charges & Fees	1,292,319	1,365,617	1,279,386	1,313,974
Fines & Forfeitures	1,805,694	1,819,848	1,808,438	1,808,438
Other Revenue	275,556	189,914	339,360	171,073
Total Revenue	19,544,151	18,015,847	18,835,692	18,872,230
Expenditures:				
Personnel	\$ 13,269,867	\$ 12,674,907	\$ 12,578,825	\$ 12,768,626
Purchased Services	2,013,804	2,201,229	2,264,061	2,432,977
Supplies/Non-Capital Equipment	1,838,731	2,362,191	2,059,047	2,102,023
Capital Outlay	101,827	258,100	219,374	556,000
Miscellaneous	174,446	223,675	229,225	232,700
Contingency	-	199,985	-	303,130
Total Expenditures	17,398,675	17,920,087	17,350,532	18,395,456
Excess/(Deficiency) of Revenues Over Expenditures	2,145,476	95,760	1,485,160	476,774
Other Financing Sources/(Uses):				
Transfers In/(Out)	(785,532)	(296,000)	(296,000)	(100,000)
Debt Issuance/(Payments)	(527,541)	(307,916)	(307,914)	(186,702)
Sale of Assets	37,773	-	-	-
Insurance Recovery/(Claims)	-	-	-	12,000
Economic Incentives	(592,974)	(430,000)	(546,311)	(37,875)
Claims/Awards	-	(89,913)	(75,000)	(75,000)
Total Other Financing Sources/(Uses)	(1,868,274)	(1,123,829)	(1,225,225)	(387,577)
Net Change In Fund Balance:	277,202	(1,028,069)	259,935	89,197
Cumulative Fund Balance				
Beginning Fund Balance	6,517,415	6,403,597	6,794,617	7,054,552
Ending Fund Balance	6,794,617	5,375,528	7,054,552	7,143,749
Less Restrictions, Commitments, & Assignments:				
3% TABOR Reserve Restriction	521,960	537,603	557,273	563,491
Operating Reserve Commitment	3,827,709	3,942,419	3,935,688	4,063,592
Assigned Fund Balance	100,000	-	-	-
Unassigned Fund Balance	\$ 2,344,948	\$ 895,506	\$ 2,561,591	\$ 2,516,666

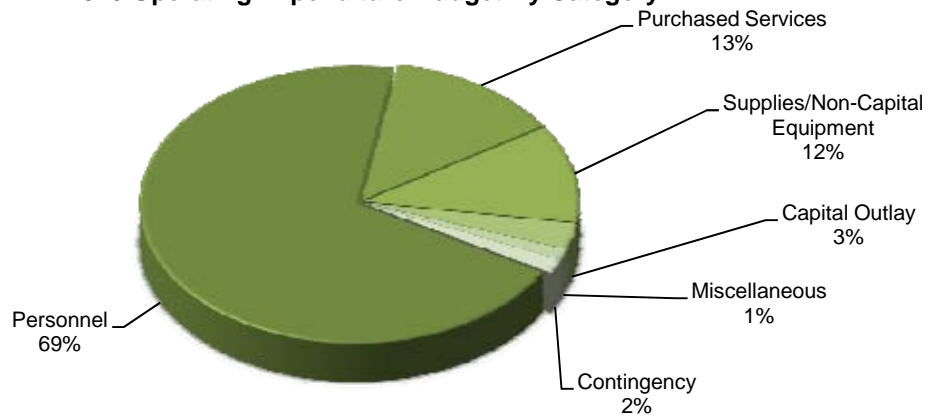
Revenue, Expenditures & Unassigned Fund Balance



2011 Operating Revenue Budget By Category



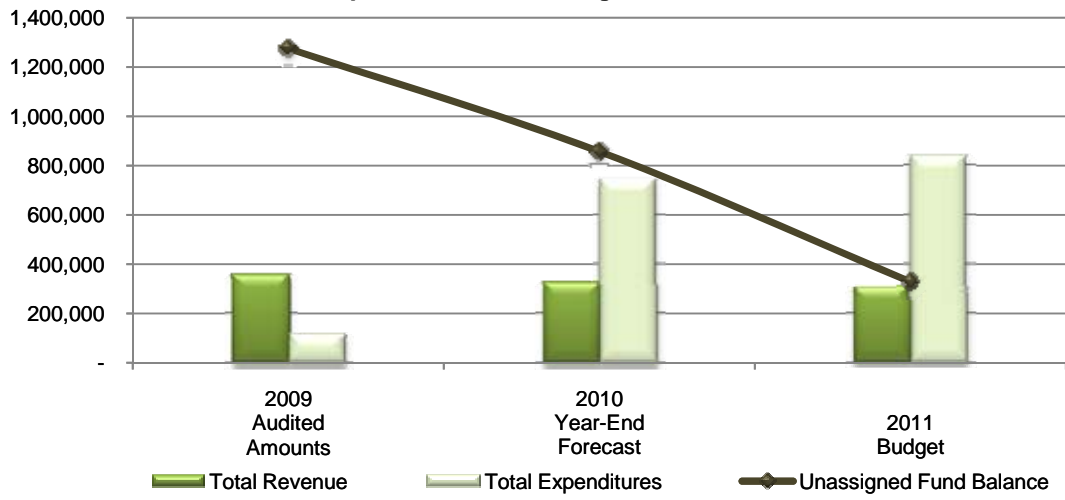
2010 Operating Expenditure Budget By Category



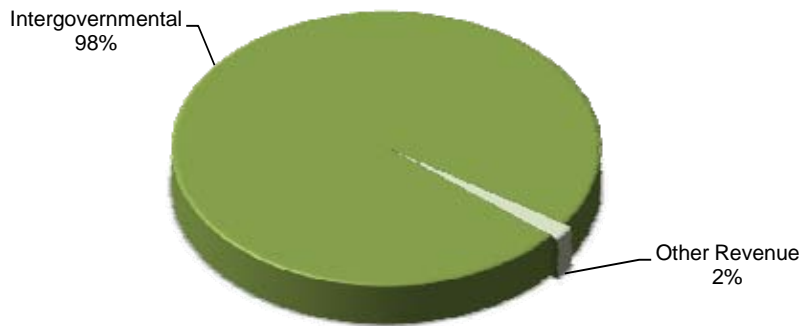
Conservation Trust Fund Summary

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Revenue:				
Taxes	\$ -	\$ -	\$ -	\$ -
Intergovernmental	335,032	326,569	303,787	303,787
Licenses & Permits	-	-	-	-
User Charges & Fees	-	-	-	-
Fines & Forfeitures	-	-	-	-
Other Revenue	22,223	21,602	21,779	5,336
Total Revenue	357,255	348,171	325,566	309,123
Expenditures:				
Personnel	\$ -	\$ -	\$ -	\$ -
Purchased Services	-	-	-	-
Supplies/Non-Capital Equipment	-	-	-	-
Capital Outlay	118,126	1,275,744	743,562	838,000
Miscellaneous	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	118,126	1,275,744	743,562	838,000
Excess/(Deficiency) of Revenues Over Expenditures	239,129	(927,573)	(417,996)	(528,877)
Other Financing Sources/(Uses):				
Transfers In/(Out)	-	-	-	-
Debt Issuance/(Payments)	-	-	-	-
Sale of Assets	-	-	-	-
Insurance Recovery/(Claims)	-	-	-	-
Economic Incentives	-	-	-	-
Claims/Awards	-	-	-	-
Total Other Financing Sources/(Uses)	-	-	-	-
Net Change In Fund Balance:	239,129	(927,573)	(417,996)	(528,877)
Cumulative Fund Balance				
Beginning Fund Balance	1,036,199	1,162,820	1,275,328	857,332
Ending Fund Balance	1,275,328	235,247	857,332	328,455
Less Restrictions, Commitments, & Assignments:				
3% TABOR Reserve Restriction	-	-	-	-
Debt Service Reserve Restriction	-	-	-	-
Water Right Purchase Restriction	-	-	-	-
Capital/Infrastructure Restriction	-	-	-	-
Operating Reserve Commitment	-	-	-	-
Assigned Fund Balance	-	-	-	-
Unassigned Fund Balance	\$ 1,275,328	\$ 235,247	\$ 857,332	\$ 328,455

Revenue, Expenditures & Unassigned Fund Balance



2011 Operating Revenue Budget By Category



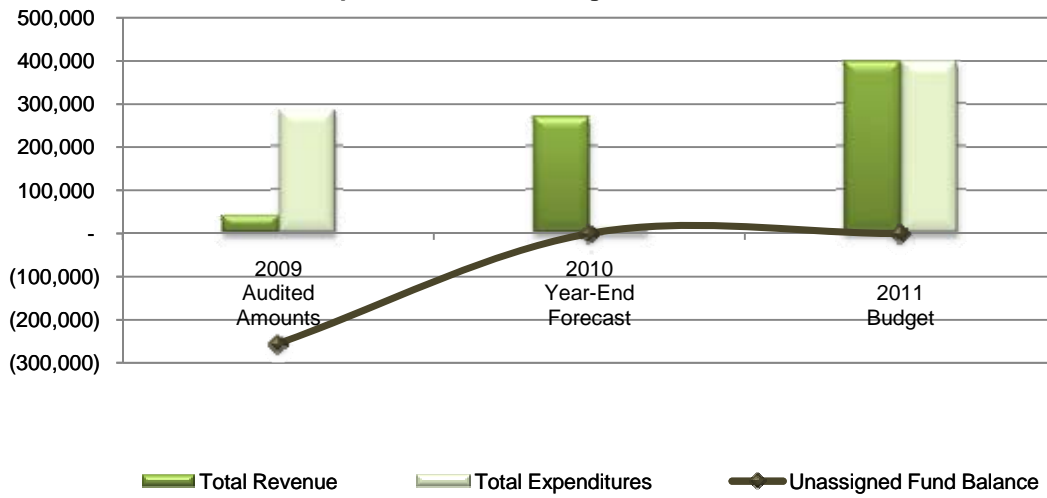
2010 Operating Expenditure Budget By Category



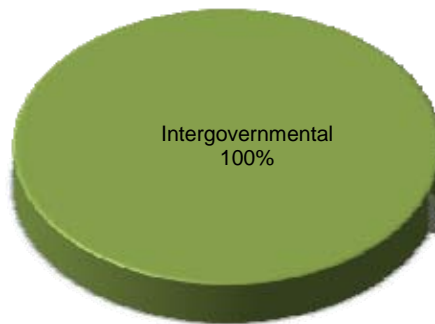
CDBG Fund Summary

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Revenue:				
Taxes	\$ -	\$ -	\$ -	\$ -
Intergovernmental	40,509	-	268,106	398,296
Licenses & Permits	-	-	-	-
User Charges & Fees	-	-	-	-
Fines & Forfeitures	-	-	-	-
Other Revenue	-	-	-	-
Total Revenue	40,509	-	268,106	398,296
Expenditures:				
Personnel	\$ 14,751	\$ -	\$ -	\$ -
Purchased Services	-	-	-	-
Supplies/Non-Capital Equipment	-	-	-	-
Capital Outlay	235,000	120,000	-	250,000
Miscellaneous	35,988	30,000	12,912	148,296
Contingency	-	-	-	-
Total Expenditures	285,739	150,000	12,912	398,296
Excess/(Deficiency) of Revenues Over Expenditures	(245,230)	(150,000)	255,194	-
Other Financing Sources/(Uses):				
Transfers In/(Out)	-	-	-	-
Debt Issuance/(Payments)	-	-	-	-
Sale of Assets	-	-	-	-
Insurance Recovery/(Claims)	-	-	-	-
Economic Incentives	-	-	-	-
Claims/Awards	-	-	-	-
Total Other Financing Sources/(Uses)	-	-	-	-
Net Change In Fund Balance:	(245,230)	(150,000)	255,194	-
Cumulative Fund Balance				
Beginning Fund Balance	(9,964)	-	(255,194)	-
Ending Fund Balance	(255,194)	(150,000)	-	-
Less Restrictions, Commitments, & Assignments:				
3% TABOR Reserve Restriction	-	-	-	-
Debt Service Reserve Restriction	-	-	-	-
Water Right Purchase Restriction	-	-	-	-
Capital/Infrastructure Restriction	-	-	-	-
Operating Reserve Commitment	-	-	-	-
Assigned Fund Balance	-	-	-	-
Unassigned Fund Balance	\$ (255,194)	\$ (150,000)	\$ -	\$ -

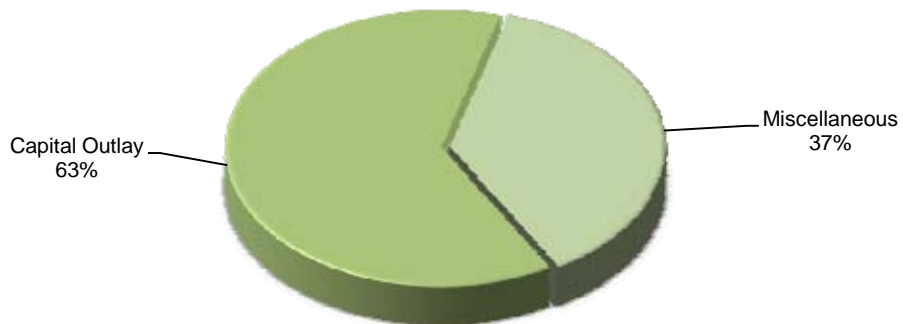
Revenue, Expenditures & Unassigned Fund Balance



2011 Operating Revenue Budget By Category



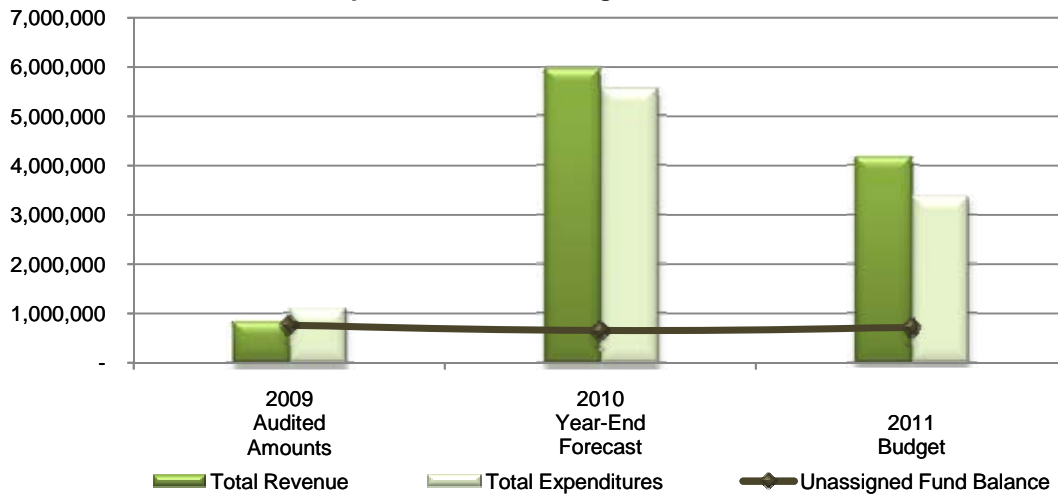
2010 Operating Expenditure Budget By Category



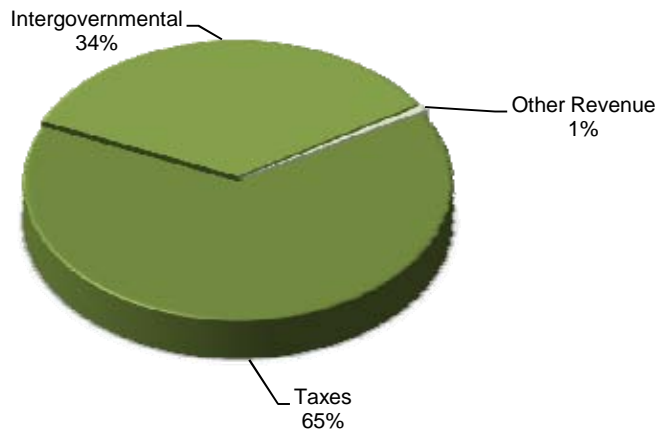
Capital Projects Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Revenue:				
Taxes	\$ -	\$ 939,616	\$ 940,134	\$ 2,715,044
Intergovernmental	832,637	6,744,096	5,006,080	1,439,747
Licenses & Permits	-	-	-	-
User Charges & Fees	-	-	-	-
Fines & Forfeitures	-	-	-	-
Other Revenue	2,919	-	25,000	24,500
Total Revenue	835,556	7,683,712	5,971,214	4,179,291
Expenditures:				
Personnel	\$ -	\$ -	\$ -	\$ -
Purchased Services	-	-	-	-
Supplies/Non-Capital Equipment	-	-	-	-
Capital Outlay	1,104,036	8,414,929	5,562,550	3,377,919
Miscellaneous	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	1,104,036	8,414,929	5,562,550	3,377,919
Excess/(Deficiency) of Revenues Over Expenditures	(268,480)	(731,217)	408,664	801,372
Other Financing Sources/(Uses):				
Transfers In/(Out)	525,532	296,000	296,000	100,000
Debt Issuance/(Payments)	-	-	-	-
Sale of Assets	-	-	-	-
Insurance Recovery/(Claims)	-	-	-	-
Economic Incentives	-	-	-	-
Claims/Awards	-	-	-	-
Total Other Financing Sources/(Uses)	525,532	296,000	296,000	100,000
Net Change In Fund Balance:	257,052	(435,217)	704,664	901,372
Cumulative Fund Balance				
Beginning Fund Balance	1,125,116	974,443	1,382,168	2,086,832
Ending Fund Balance	1,382,168	539,226	2,086,832	2,988,204
Less Restrictions, Commitments, & Assignments:				
4.000 Mill Restricted Fund Balance	-	-	896,724	240,181
1/2% Sales/Use Tax Restricted Fund Balance	-	-	-	1,753,197
ADCOO Restricted Fund Balance	376,980	345,222	394,841	36,024
ADCOT Restricted Fund Balance	244,167	-	119,348	243,383
Assigned Fund Balance	-	75,000	25,000	-
Unassigned Fund Balance	\$ 761,021	\$ 119,004	\$ 650,919	\$ 715,419

Revenue, Expenditures & Unassigned Fund Balance



2011 Operating Revenue Budget By Category



2010 Operating Expenditure Budget By Category



4.000 Mill Property Tax Restricted Revenue

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Revenue:				
4.000 Mill Property Tax	\$ -	\$ 939,616	\$ 940,134	\$ 961,847
Other Revenue	-	-	-	-
Total Revenue	-	939,616	940,134	961,847
Expenditures:				
Road Reconstruction Improvements	\$ -	\$ 939,616	\$ 43,410	\$ 1,618,390
Total Expenditures	-	939,616	43,410	1,618,390
Excess/(Deficiency) of Revenues Over Expenditures	-	-	896,724	(656,543)
Net Change In Fund Balance:	-	-	896,724	(656,543)
Cumulative Fund Balance				
Beginning Fund Balance	-	-	-	896,724
Ending Fund Balance	-	-	896,724	240,181

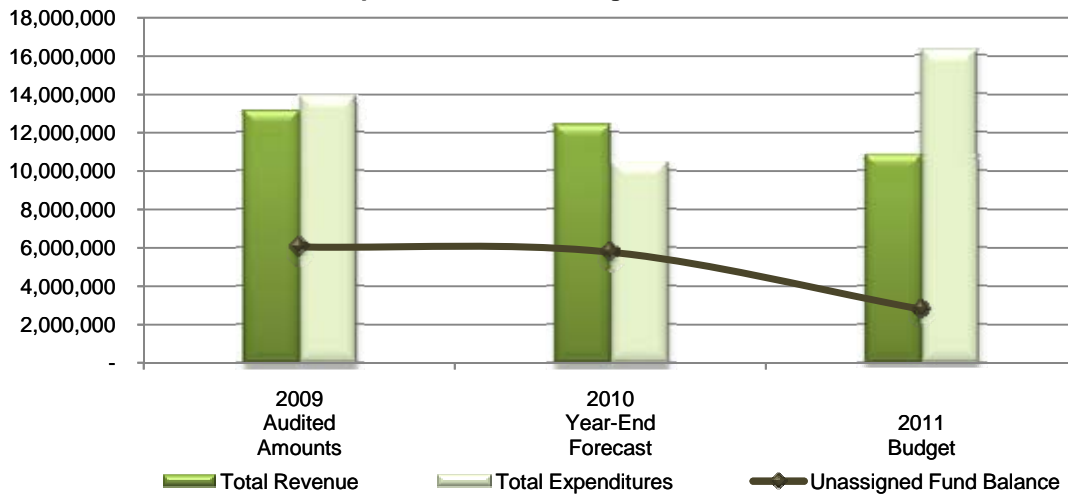
1/2% Sales/Use Tax Restricted Revenue

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Revenue:				
1/2% Sales/Use Tax	\$ -	\$ -	\$ -	\$ 1,753,197
Other Revenue	-	-	-	-
Total Revenue	-	-	-	1,753,197
Expenditures:				
Capital Improvement Projects	\$ -	\$ -	\$ -	-
Total Expenditures	-	-	-	-
Excess/(Deficiency) of Revenues Over Expenditures	-	-	-	1,753,197
Net Change In Fund Balance:	-	-	-	1,753,197
Cumulative Fund Balance				
Beginning Fund Balance	-	-	-	-
Ending Fund Balance	-	-	-	1,753,197

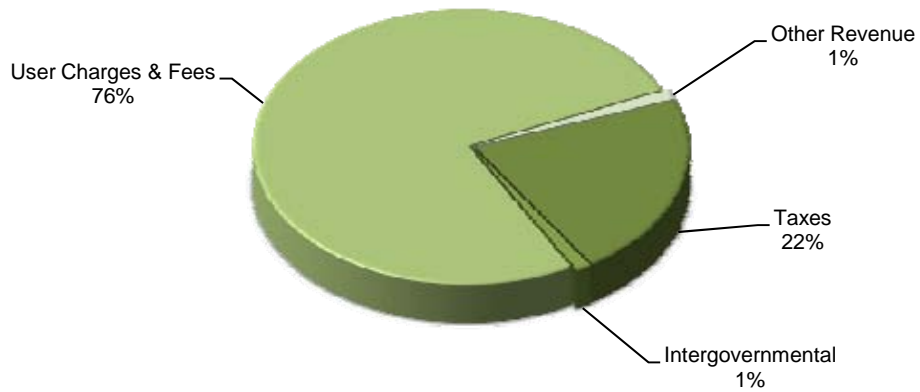
Water & Wastewater Fund Summary

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Revenue:				
Taxes	\$ 4,115,330	\$ 4,057,247	\$ 4,117,746	\$ 2,319,438
Intergovernmental	(5,072)	121,400	122,500	122,500
Licenses & Permits	-	-	-	-
User Charges & Fees	8,849,390	8,754,061	8,018,443	8,254,792
Fines & Forfeitures	-	-	-	-
Other Revenue	165,243	387,814	130,085	127,484
Total Revenue	13,124,891	13,320,522	12,388,774	10,824,214
Expenditures:				
Personnel	\$ 3,416,254	\$ 3,704,269	\$ 3,611,413	\$ 3,572,920
Purchased Services	1,106,426	1,860,214	1,289,601	1,773,201
Supplies/Non-Capital Equipment	1,227,030	1,747,145	1,563,139	1,834,471
Capital Outlay	8,092,979	6,263,051	3,943,343	9,011,185
Miscellaneous	35,177	47,280	32,610	36,097
Contingency	-	30,568	-	61,136
Total Expenditures	13,877,866	13,652,527	10,440,106	16,289,010
Excess/(Deficiency) of Revenues Over Expenditures	(752,975)	(332,005)	1,948,668	(5,464,796)
Other Financing Sources/(Uses):				
Transfers In/(Out)	260,000	-	-	-
Debt Issuance/(Payments)	(4,193,622)	(1,284,241)	(1,319,007)	(1,145,410)
Sale of Assets	-	-	-	-
Insurance Recovery/(Claims)	-	-	-	-
Economic Incentives	-	-	-	-
Claims/Awards	-	(10,000)	(7,500)	(25,000)
Total Other Financing Sources/(Uses)	(3,933,622)	(1,294,241)	(1,326,507)	(1,170,410)
Net Change In Fund Balance:	(4,686,597)	(1,626,246)	622,161	(6,635,206)
Cumulative Fund Balance				
Beginning Fund Balance	17,287,163	10,672,565	12,600,566	13,222,727
Ending Fund Balance	12,600,566	9,046,319	13,222,727	6,587,521
Less Restrictions, Commitments, & Assignments:				
3% TABOR Sales Tax Reserve Restriction	278,087	121,717	248,131	255,143
Debt Service Reserve Restriction	2,372,943	2,107,548	1,887,306	1,308,137
Water Right Purchase Restriction	1,911,264	-	3,851,988	-
Capital/Infrastructure Commitment	1,993,231	1,080,052	1,080,052	1,480,052
Operating Reserve Commitment	-	382,620	382,620	751,482
Unassigned Fund Balance	\$ 6,045,041	\$ 5,354,382	\$ 5,772,630	\$ 2,792,707

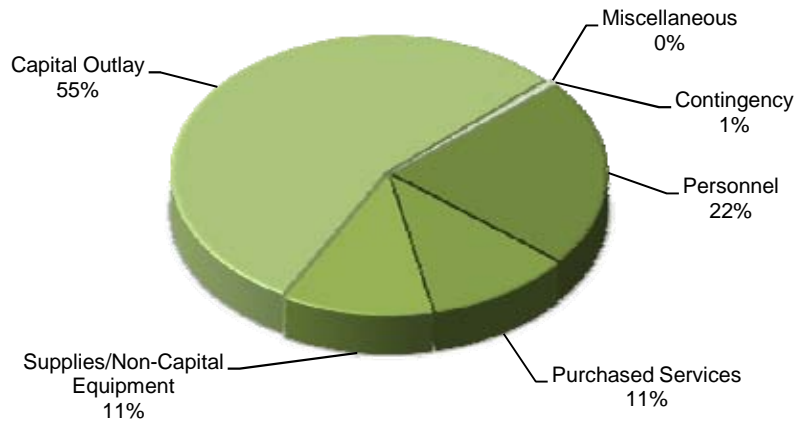
Revenue, Expenditures & Unassigned Fund Balance



2011 Operating Revenue Budget By Category



2010 Operating Expenditure Budget By Category



Water Enterprise Function

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Revenue:				
Intergovernmental	\$ (5,072)	\$ 121,400	\$ 122,500	\$ 122,500
User Charges & Fees	5,532,653	5,857,970	5,539,283	5,701,258
Other Revenue	15,418	347,814	130,085	127,484
Total Revenue	5,542,999	6,327,184	5,791,868	5,951,242
Expenditures:				
Personnel	\$ 3,022,570	\$ 2,629,245	\$ 2,523,869	\$ 2,533,547
Purchased Services	821,966	1,414,964	1,208,713	1,353,551
Supplies/Non-Capital Equipment	675,773	795,920	660,194	779,862
Capital Outlay	2,080,413	2,286,351	1,905,868	2,069,000
Miscellaneous	34,168	45,530	31,910	31,364
Contingency	-	21,875	-	43,750
Total Expenditures	6,634,890	7,193,885	6,330,554	6,811,074
Excess/(Deficiency) of Revenues Over Expenditures	(1,091,891)	(866,701)	(538,686)	(859,832)
Other Financing Sources/(Uses):				
Debt Issuance/(Payments)	(1,269,223)	(141,167)	(175,933)	-
Sale of Assets	-	-	-	-
Insurance Recovery/(Claims)	-	-	-	-
Economic Incentives	-	-	-	-
Claims/Awards	-	(10,000)	(7,500)	(25,000)
Total Other Financing Sources/(Uses)	(1,269,223)	(151,167)	(183,433)	(25,000)
Net Change In Fund Balance:	(2,361,114)	(1,017,868)	(722,119)	(884,832)
Cumulative Fund Balance				
Beginning Fund Balance	6,602,724	5,223,949	4,241,610	3,519,491
Ending Fund Balance	4,241,610	4,206,081	3,519,491	2,634,659
Less Restrictions, Commitments, & Assignments:				
3% TABOR Reserve Restriction	278,087	121,717	248,131	255,143
Capital/Infrastructure Restriction	996,615	540,026	540,026	740,026
Operating Reserve Commitment	-	252,208	252,208	486,607
Unassigned Fund Balance	\$ 2,966,908	\$ 3,292,130	\$ 2,479,126	\$ 1,152,883

Wastewater Enterprise Function

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Revenue:				
Sewer Use Charges	\$ 2,201,020	\$ 2,896,091	\$ 2,479,160	\$ 2,553,534
Other Revenue	-	40,000	-	-
Total Revenue	2,201,020	2,936,091	2,479,160	2,553,534
Expenditures:				
Personnel	\$ 393,684	\$ 1,075,024	\$ 1,087,544	\$ 1,039,373
Purchased Services	284,460	445,250	80,888	419,650
Supplies/Non-Capital Equipment	551,257	951,225	902,945	1,054,609
Capital Outlay	46,982	659,931	517,890	1,337,000
Miscellaneous	1,009	1,750	700	4,733
Contingency	-	8,693	-	17,386
Total Expenditures	1,277,392	3,141,873	2,589,967	3,872,751
Excess/(Deficiency) of Revenues Over Expenditures	923,628	(205,782)	(110,807)	(1,319,217)
Other Financing Sources/(Uses):				
Transfers In/(Out)	-	-	-	-
Debt Issuance/(Payments)	-	-	-	-
Sale of Assets	-	-	-	-
Insurance Recovery/(Claims)	-	-	-	-
Economic Incentives	-	-	-	-
Claims/Awards	-	-	-	-
Total Other Financing Sources/(Uses)	-	-	-	-
Net Change In Fund Balance:	923,628	(205,782)	(110,807)	(1,319,217)
Cumulative Fund Balance				
Beginning Fund Balance	3,151,121	2,938,472	4,074,749	3,963,942
Ending Fund Balance	4,074,749	2,732,690	3,963,942	2,644,725
Less Restrictions, Commitments, & Assignments:				
Capital/Infrastructure Restriction	996,616	540,026	540,026	740,026
Operating Reserve Commitment	-	130,412	130,412	264,875
Unassigned Fund Balance	\$ 3,078,133	\$ 1,967,996	\$ 3,215,805	\$ 1,639,824

Debt Service Function

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Revenue:				
Food Related Sales Tax	\$ 690,108	\$ 740,478	\$ 657,437	\$ 566,241
Non-Food Sales Tax	1,712,611	-	-	-
Capital Charges	1,115,717	-	-	-
Other Revenue	57,819	-	-	-
Total Revenue	3,576,255	740,478	657,437	566,241
Expenditures:				
Agent Fees	\$ 150	\$ -	\$ -	\$ -
Total Expenditures	150	-	-	-
Excess/(Deficiency) of Revenues Over Expenditures	3,576,105	740,478	657,437	566,241
Other Financing Sources/(Uses):				
Transfers From General Fund	260,000	-	-	-
2004 G.O. W&S Refunding Bonds	(2,924,249)	-	-	-
Series 2002A - Certificates of Participation		(1,143,074)	(1,143,074)	(1,145,410)
Total Other Financing Sources/(Uses)	(2,664,249)	(1,143,074)	(1,143,074)	(1,145,410)
Net Change In Fund Balance:	911,856	(402,596)	(485,637)	(579,169)
Cumulative Fund Balance				
Beginning Fund Balance	1,461,087	2,510,144	2,372,943	1,887,306
Ending Fund Balance	2,372,943	2,107,548	1,887,306	1,308,137

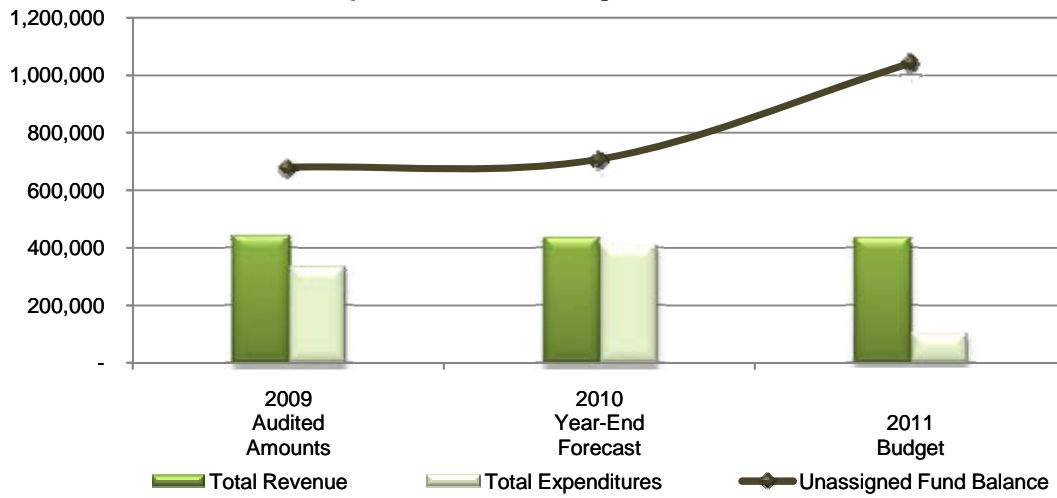
Water Resources Function

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Revenue:				
Non-Food Sales/Use Tax	\$ 1,712,611	\$ 3,316,769	\$ 3,460,309	\$ 1,753,197
Other Revenue	92,006	-	-	-
Total Revenue	1,804,617	3,316,769	3,460,309	1,753,197
Expenditures:				
Water Rights Purchases	\$ 5,965,584	\$ 3,316,769	\$ 1,519,585	\$ 5,605,185
Total Expenditures	5,965,584	3,316,769	1,519,585	5,605,185
Excess/(Deficiency) of Revenues Over Expenditures	(4,160,967)	-	1,940,724	(3,851,988)
Net Change In Fund Balance:	(4,160,967)	-	1,940,724	(3,851,988)
Cumulative Fund Balance				
Beginning Fund Balance	6,072,231	-	1,911,264	3,851,988
Ending Fund Balance	1,911,264	-	3,851,988	-

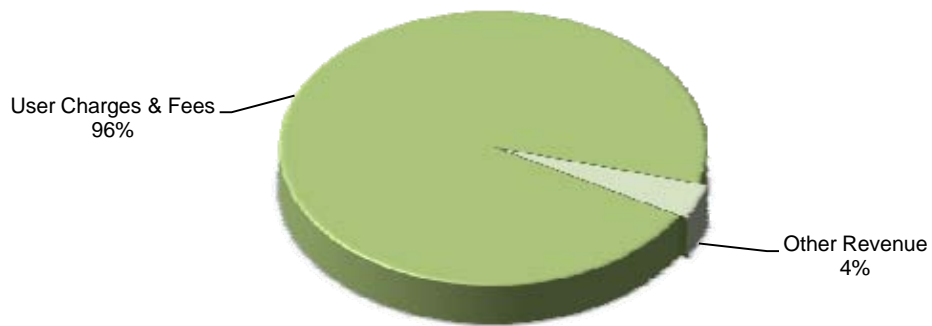
Stormwater Fund Summary

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Revenue:				
Taxes	\$ -	\$ -	\$ -	\$ -
Intergovernmental	-	-	-	-
Licenses & Permits	-	-	-	-
User Charges & Fees	425,725	404,264	419,850	419,850
Fines & Forfeitures	-	-	-	-
Other Revenue	18,575	11,485	18,203	17,839
Total Revenue	444,300	415,749	438,053	437,689
Expenditures:				
Personnel	\$ 200,672	\$ 284,629	\$ 269,821	\$ 66,625
Purchased Services	7,394	37,650	15,562	11,625
Supplies/Non-Capital Equipment	22,480	22,500	22,800	22,656
Capital Outlay	102,972	600,000	100,000	-
Miscellaneous	600	1,800	1,410	1,800
Contingency	-	2,192	-	1,224
Total Expenditures	334,118	948,771	409,593	103,930
Excess/(Deficiency) of Revenues Over Expenditures	110,182	(533,022)	28,460	333,759
Other Financing Sources/(Uses):				
Transfers In/(Out)	-	-	-	-
Debt Issuance/(Payments)	-	-	-	-
Sale of Assets	-	-	-	-
Insurance Recovery/(Claims)	-	-	-	-
Economic Incentives	-	-	-	-
Claims/Awards	-	-	-	-
Total Other Financing Sources/(Uses)	-	-	-	-
Net Change In Fund Balance:	110,182	(533,022)	28,460	333,759
Cumulative Fund Balance				
Beginning Fund Balance	569,432	665,092	679,614	708,074
Ending Fund Balance	679,614	132,070	708,074	1,041,833
Less Restrictions, Commitments, & Assignments:				
3% TABOR Reserve Restriction	-	-	-	-
Debt Service Reserve Restriction	-	-	-	-
Water Right Purchase Restriction	-	-	-	-
Capital/Infrastructure Restriction	-	-	-	-
Operating Reserve Commitment	-	-	-	-
Assigned Fund Balance	-	-	-	-
Unassigned Fund Balance	\$ 679,614	\$ 132,070	\$ 708,074	\$ 1,041,833

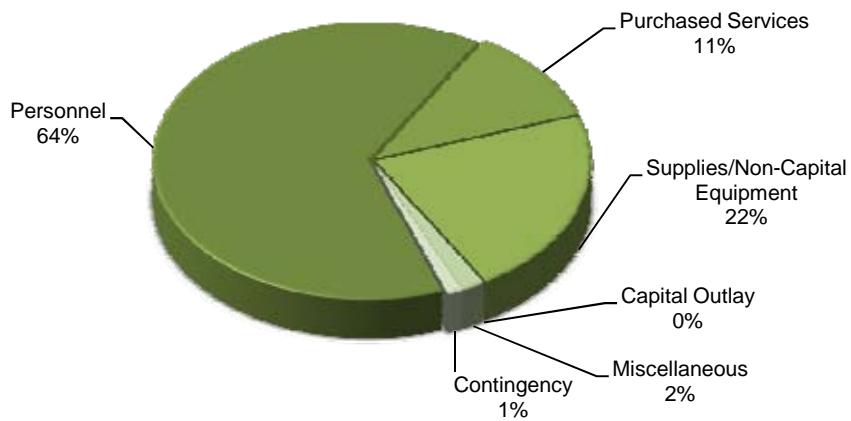
Revenue, Expenditures & Unassigned Fund Balance



2011 Operating Revenue Budget By Category



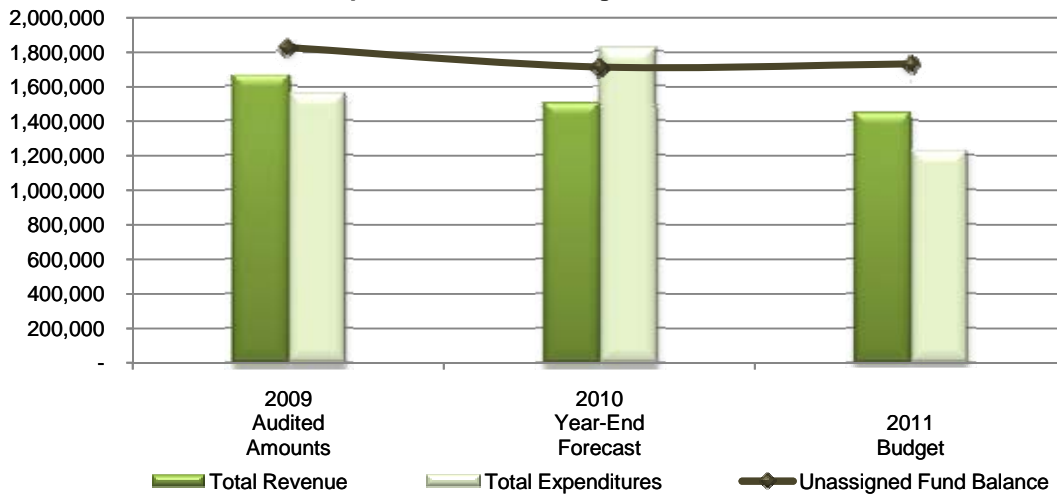
2010 Operating Expenditure Budget By Category



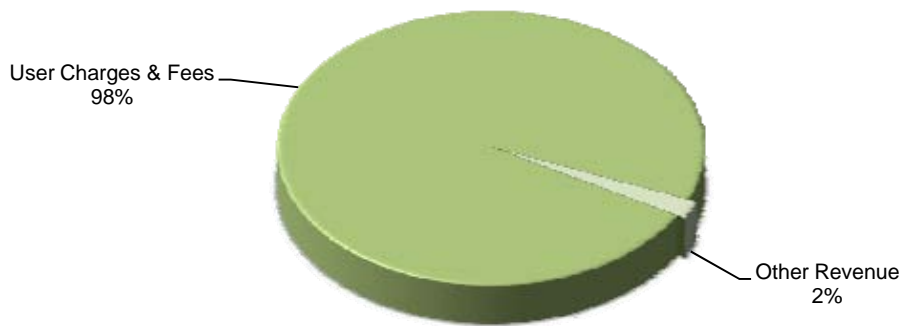
Sanitation Fund Summary

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Revenue:				
Taxes	\$ -	\$ -	\$ -	\$ -
Intergovernmental	-	-	-	-
Licenses & Permits	-	-	-	-
User Charges & Fees	1,633,205	1,510,689	1,471,214	1,414,611
Fines & Forfeitures	-	-	-	-
Other Revenue	31,057	36,787	30,436	29,827
Total Revenue	1,664,262	1,547,476	1,501,650	1,444,438
Expenditures:				
Personnel	\$ 829,872	\$ 855,659	\$ 778,355	\$ 739,878
Purchased Services	295,576	439,500	357,844	345,675
Supplies/Non-Capital Equipment	238,818	105,700	83,055	125,836
Capital Outlay	193,482	610,000	600,000	-
Miscellaneous	171	-	350	3,683
Contingency	-	6,474	-	11,884
Total Expenditures	1,557,919	2,017,333	1,819,604	1,226,956
Excess/(Deficiency) of Revenues Over Expenditures	106,343	(469,857)	(317,954)	217,482
Other Financing Sources/(Uses):				
Transfers In/(Out)	-	-	-	-
Debt Issuance/(Payments)	(217,840)	(178,413)	(275,512)	-
Sale of Assets	-	150,000	496,050	-
Insurance Recovery/(Claims)	-	-	-	-
Economic Incentives	-	-	-	-
Claims/Awards	(854)	(37,000)	(15,000)	(25,000)
Total Other Financing Sources/(Uses)	(218,694)	(65,413)	205,538	(25,000)
Net Change In Fund Balance:	(112,351)	(535,270)	(112,416)	192,482
Cumulative Fund Balance				
Beginning Fund Balance	1,939,413	1,706,238	1,827,062	1,714,646
Ending Fund Balance	1,827,062	1,170,968	1,714,646	1,907,128
Less Restrictions, Commitments, & Assignments:				
Capital Equipment Replacement Assignment	-	-	-	174,500
Unassigned Fund Balance	\$ 1,827,062	\$ 1,170,968	\$ 1,714,646	\$ 1,732,628

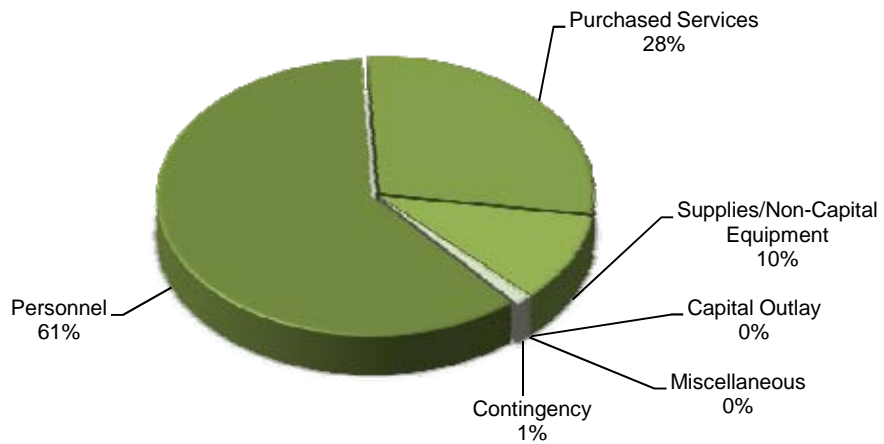
Revenue, Expenditures & Unassigned Fund Balance



2011 Operating Revenue Budget By Category



2010 Operating Expenditure Budget By Category



Legislative

Joyce Downing, Mayor

Department Description

The Northglenn City Council is composed of the Mayor and eight council members elected by four wards. The City Council is the policy making body of the organization. City policies are expressed in terms of Ordinances and Resolutions adopted at Council meetings and through the adoption of the budget.

2010 Achievements

Goals & Objectives

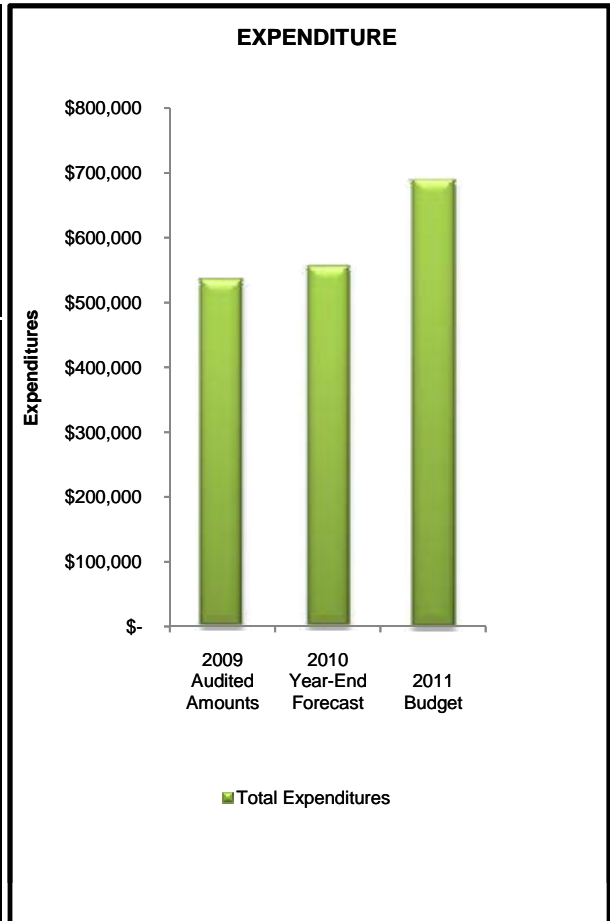
1. Upgraded city infrastructure and facilities
2. Fiscal responsible city government
3. Strong, competitive businesses
4. Community governance with civic partnerships
5. Clean and beautiful city

Activity Measures

Category/Measure	2008	2009	2010 Forecast	2011 Forecast
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Legislative

2011 BUDGET SUMMARY BY FUND		
Fund(s)	Budget	FTE
General Fund	\$ 606,203	-
Conservation Trust Fund	-	-
Capital Projects Fund	-	-
Water & Wastewater Fund	81,667	-
Stormwater Fund	-	-
Sanitation Fund	3,333	-
Total	691,203	-



2011 BUDGET SUMMARY BY DIVISION		
Division/Program(s)	Budget	FTE
City Council	\$ 341,108	-
City Attorney	341,500	-
Boards & Authorities	8,595	-
Total	691,203	-

EXPENDITURE SUMMARY				
	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Staff - Full Time Equivalency (FTE)*	-	-	-	-
Expenditures:				
Personnel	\$ 121,747	\$ 121,246	\$ 121,246	\$ 121,193
Purchased Services	324,454	366,675	341,889	366,375
Supplies/Non-Capital Equipment	3,048	6,920	9,220	7,020
Capital Outlay	-	-	-	-
Miscellaneous	85,500	77,210	84,455	96,615
Contingency	-	100,000	-	100,000
Total Expenditures	\$ 534,749	\$ 672,051	\$ 556,810	\$ 691,203

*Elected positions are not included in FTE summary.

Expenditure Detail

Legislative Department - All Funds

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	72,856	72,485	72,485	72,485
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	-	-
Stipend	-	-	-	-
Allowances	42,120	42,120	42,120	42,120
Medicare	1,648	1,662	1,662	1,662
Workers' Compensation	234	224	224	107
Retirement Contributions	4,298	4,297	4,297	4,297
Medical Benefits	-	-	-	-
Life/Disability Benefits	591	458	458	522
Total Personnel	121,747	121,246	121,246	121,193
Purchased Services				
Professional Services	314,676	346,000	318,700	345,000
Technical Services	-	-	-	-
General Services	-	-	2,514	500
Property Services	-	-	-	-
Communication Services	114	500	500	500
Training/Registration	9,664	20,175	15,675	15,675
Mileage/Travel	-	-	4,500	4,500
Rentals/Leases	-	-	-	200
Total Purchased Services	324,454	366,675	341,889	366,375
Supplies/Non-Capital Equipment				
Office Supplies	-	-	-	100
Technology Supplies	-	-	-	-
Operating Supplies	3,048	6,920	9,220	6,920
Non-Capital Equipment	-	-	-	-
Total Supplies/Non-Capital Equipment	3,048	6,920	9,220	7,020
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	50,290	50,150	57,395	57,555
Grants/Donations	35,210	27,060	27,060	39,060
Total Other Expenditures	85,500	77,210	84,455	96,615
Contingency				
City Council	-	100,000	-	100,000
Total Contingency	-	100,000	-	100,000
Total Expenditures	\$ 534,749	\$ 672,051	\$ 556,810	\$ 691,203

Expenditure Detail

Legislative Department - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	72,856	72,485	72,485	72,485
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	-	-
Stipend	-	-	-	-
Allowances	42,120	42,120	42,120	42,120
Medicare	1,648	1,662	1,662	1,662
Workers' Compensation	234	224	224	107
Retirement Contributions	4,298	4,297	4,297	4,297
Medical Benefits	-	-	-	-
Life/Disability Benefits	591	458	458	522
Total Personnel	121,747	121,246	121,246	121,193
Purchased Services				
Professional Services	235,308	271,000	247,700	270,000
Technical Services	-	-	-	-
General Services	-	-	2,514	500
Property Services	-	-	-	-
Communication Services	114	500	500	500
Training/Registration	9,664	20,175	15,675	15,675
Mileage/Travel	-	-	4,500	4,500
Rentals/Leases	-	-	-	200
Total Purchased Services	245,086	291,675	270,889	291,375
Supplies/Non-Capital Equipment				
Office Supplies	-	-	-	100
Technology Supplies	-	-	-	-
Operating Supplies	3,048	6,920	9,220	6,920
Non-Capital Equipment	-	-	-	-
Total Supplies/Non-Capital Equipment	3,048	6,920	9,220	7,020
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	50,290	50,150	57,395	57,555
Grants/Donations	35,210	27,060	27,060	29,060
Total Other Expenditures	85,500	77,210	84,455	86,615
Contingency				
City Council	-	100,000	-	100,000
Total Contingency	-	100,000	-	100,000
Total Expenditures	\$ 455,381	\$ 597,051	\$ 485,810	\$ 606,203

Expenditure Detail

City Council Division - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	72,856	72,485	72,485	72,485
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	-	-
Stipend	-	-	-	-
Allowances	42,120	42,120	42,120	42,120
Medicare	1,648	1,662	1,662	1,662
Workers' Compensation	234	224	224	107
Retirement Contributions	4,298	4,297	4,297	4,297
Medical Benefits	-	-	-	-
Life/Disability Benefits	591	458	458	522
Total Personnel	121,747	121,246	121,246	121,193
Purchased Services				
Technical Services	-	-	-	-
General Services	-	-	2,514	500
Property Services	-	-	-	-
Communication Services	-	-	-	-
Training/Registration	7,485	18,000	13,500	13,500
Mileage/Travel	-	-	4,500	4,500
Rentals/Leases	-	-	-	200
Total Purchased Services	7,485	18,000	20,514	18,700
Supplies/Non-Capital Equipment				
Office Supplies	-	-	-	100
Technology Supplies	-	-	-	-
Operating Supplies	2,501	4,500	6,800	4,500
Non-Capital Equipment	-	-	-	-
Total Supplies/Non-Capital Equipment	2,501	4,500	6,800	4,600
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	50,290	50,150	57,395	57,555
Grants/Donations	35,210	27,060	27,060	29,060
Total Other Expenditures	85,500	77,210	84,455	86,615
Contingency				
Contingency	-	100,000	-	100,000
Total Contingency	-	100,000	-	100,000
Total Expenditures	\$ 217,233	\$ 320,956	\$ 233,015	\$ 331,108

Expenditure Detail

City Attorney Division - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Purchased Services				
Professional Services	234,368	266,500	245,000	266,500
Total Purchased Services	234,368	266,500	245,000	266,500
Total Expenditures	\$ 234,368	\$ 266,500	\$ 245,000	\$ 266,500

Expenditure Detail

Boards & Authorities Division - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Purchased Services				
Professional Services	940	4,500	2,700	3,500
Communication Services	114	500	500	500
Training/Registration	2,179	2,175	2,175	2,175
Total Purchased Services	3,233	7,175	5,375	6,175
Supplies/Non-Capital Equipment				
Operating Supplies	547	2,420	2,420	2,420
Total Supplies/Non-Capital Equipment	547	2,420	2,420	2,420
Total Expenditures	\$ 3,780	\$ 9,595	\$ 7,795	\$ 8,595

Expenditure Detail

Legislative Department - Water & Wastewater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Purchased Services				
Professional Services	79,368	75,000	71,000	75,000
Total Purchased Services	79,368	75,000	71,000	75,000
Miscellaneous				
Grants/Donations	-	-	-	6,667
Total Other Expenditures	-	-	-	6,667
Total Expenditures	\$ 79,368	\$ 75,000	\$ 71,000	\$ 81,667

Expenditure Detail

City Council Division - Water & Wastewater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Miscellaneous				
Grants/Donations	-	-	-	6,667
Total Other Expenditures	-	-	-	6,667
Total Expenditures	\$ -	\$ -	\$ -	\$ 6,667

Expenditure Detail

City Attorney Division - Water & Wastewater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Purchased Services				
Professional Services	79,368	75,000	71,000	75,000
Total Purchased Services	79,368	75,000	71,000	75,000
Total Expenditures	\$ 79,368	\$ 75,000	\$ 71,000	\$ 75,000

Expenditure Detail

Legislative Department - Sanitation Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Miscellaneous				
Grants/Donations	-	-	-	3,333
Total Other Expenditures	-	-	-	3,333
Total Expenditures	\$ -	\$ -	\$ -	\$ 3,333

Expenditure Detail

City Council Division - Sanitation Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Miscellaneous				
Grants/Donations	-	-	-	3,333
Total Other Expenditures	-	-	-	3,333
Total Expenditures	\$ -	\$ -	\$ -	\$ 3,333

City Manager

William Simmons, City Manager

Department Description

The City Manager's Office oversees the daily activities and directs the operations of all city departments and implements policy decisions made by City Council as well as enforcing City Ordinances. Included in the city manager's department is Public Communications and Economic Development. Communications provides public information to citizens to support transparency in government and foster an informed community through media relations, community partnerships and working with the city administration and other departments. Public Communication's is responsible for the operation of Cable Channel 8, the Northglenn Connection publication, content management of the city's website, and cable franchise regulation. Economic Development actively supports the city's many dynamic business owners, corporate executives and entrepreneurs by providing business retention and expansion as well as business attention and business assistance.

2010 Achievements

- Engaged networking via CML, DRCOG, ACED, Metro North Chamber of Commerce, NATA and other Adams County governments in an effort to develop intergovernmental relationships and cooperative agreements.
- Transitioned and transformed economic development activities to include the retention of an Economic Development Manager in an effort to enhance business attraction and retention.
- Issued request for proposal for the video taping of City Council and Study Session meetings, substantially reducing costs.
- Published, edited, and issued approximately 180,000 copies of the Northglenn Connection.

Goals & Objectives

- Efficiently implement council's policies and goals by working with all city departments, citizens, and community groups. (Council Goal #4)
- Encourage citizen knowledge of and participation in their local government through open and timely public communication.
- Provide content management and assist in the development of a new City website to be launched in the first quarter 2011.
- Enhance communication, relationships, and resources to the business community to facilitate business retention, expansion, and attraction. (Council Goal #3)

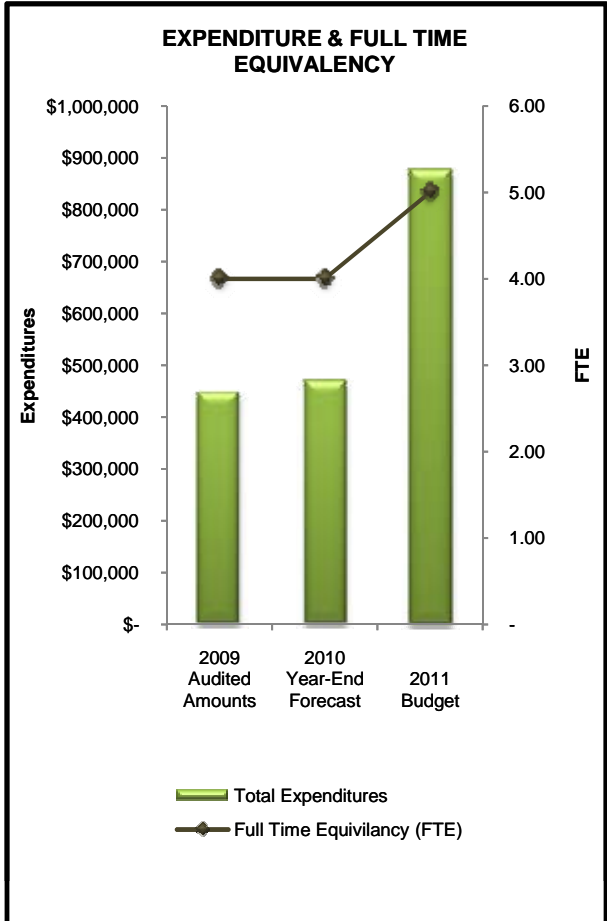
Activity Measures

Category/Measure	2008	2009	2010 Forecast	2011 Forecast
# of Business Interactions	N/A	N/A	100	450
# of Channel 8 Program Hours	3,650	4,380	5,475	6,205
# of News Feeds Distributed	126	147	190	200

City Manager

2011 BUDGET SUMMARY BY FUND		
Fund(s)	Budget	FTE
General Fund	\$ 800,479	5.00
Conservation Trust Fund	-	-
Capital Projects Fund	-	-
Water & Wastewater Fund	61,136	-
Stormwater Fund	1,224	-
Sanitation Fund	11,884	-
Total	874,723	5.00

2011 BUDGET SUMMARY BY DIVISION		
Division/Program(s)	Budget	FTE
Administration/Operations	\$ 510,257	2.00
Public Communications	253,359	2.00
Economic Development	111,107	1.00
Total	874,723	5.00



EXPENDITURE SUMMARY				
	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Staff - Full Time Equivalency (FTE)	4.00	4.00	4.00	5.00
Expenditures:				
Personnel	\$ 345,322	\$ 343,482	\$ 355,416	\$ 443,265
Purchased Services	93,884	103,000	96,135	131,000
Supplies/Non-Capital Equipment	6,534	24,450	12,950	18,984
Capital Outlay	-	-	-	-
Miscellaneous	2,510	4,000	2,700	4,100
Contingency	-	139,219	-	277,374
Total Expenditures	\$ 448,250	\$ 614,151	\$ 467,201	\$ 874,723

Expenditure Detail

City Manager Department - All Funds

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	285,894	283,705	282,868	358,112
Seasonal/Temporary Wages	-	-	-	-
Overtime	161	-	2,526	-
Stipend	-	-	1,637	-
Allowances	-	-	1,207	1,200
Medicare	4,099	4,113	4,736	5,210
Workers' Compensation	232	551	198	348
Retirement Contributions	26,942	24,664	27,225	33,632
Medical Benefits	25,469	28,673	32,470	41,553
Life/Disability Benefits	2,525	1,776	2,549	3,210
Total Personnel	345,322	343,482	355,416	443,265
Purchased Services				
Professional Services	32,872	41,000	38,000	48,500
Technical Services	-	-	-	-
General Services	-	-	-	-
Property Services	-	-	-	-
Communication Services	59,895	58,000	56,385	68,000
Training/Registration	1,117	3,000	750	6,000
Mileage/Travel	-	1,000	1,000	5,000
Rentals/Leases	-	-	-	3,500
Total Purchased Services	93,884	103,000	96,135	131,000
Supplies/Non-Capital Equipment				
Office Supplies	455	2,250	1,200	3,050
Technology Supplies	-	1,500	250	500
Operating Supplies	6,079	20,700	11,500	14,500
Non-Capital Equipment	-	-	-	-
Motor Vehicle Fuels	-	-	-	934
Total Supplies/Non-Capital Equipment	6,534	24,450	12,950	18,984
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	2,510	4,000	2,700	4,100
Total Other Expenditures	2,510	4,000	2,700	4,100
Contingency				
Contingency	-	139,219	-	277,374
Total Contingency	-	139,219	-	277,374
Total Expenditures	\$ 448,250	\$ 614,151	\$ 467,201	\$ 874,723

Expenditure Detail

City Manager Department - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	285,894	283,705	282,868	358,112
Seasonal/Temporary Wages	-	-	-	-
Overtime	161	-	2,526	-
Stipend	-	-	1,637	-
Allowances	-	-	1,207	1,200
Medicare	4,099	4,113	4,736	5,210
Workers' Compensation	232	551	198	348
Retirement Contributions	26,942	24,664	27,225	33,632
Medical Benefits	25,469	28,673	32,470	41,553
Life/Disability Benefits	2,525	1,776	2,549	3,210
Total Personnel	345,322	343,482	355,416	443,265
Purchased Services				
Professional Services	32,872	41,000	38,000	48,500
Technical Services	-	-	-	-
General Services	-	-	-	-
Property Services	-	-	-	-
Communication Services	59,895	58,000	56,385	68,000
Training/Registration	1,117	3,000	750	6,000
Mileage/Travel	-	1,000	1,000	5,000
Rentals/Leases	-	-	-	3,500
Total Purchased Services	93,884	103,000	96,135	131,000
Supplies/Non-Capital Equipment				
Office Supplies	455	2,250	1,200	3,050
Technology Supplies	-	1,500	250	500
Operating Supplies	6,079	20,700	11,500	14,500
Non-Capital Equipment	-	-	-	-
Motor Vehicle Fuels	-	-	-	934
Total Supplies/Non-Capital Equipment	6,534	24,450	12,950	18,984
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	2,510	4,000	2,700	4,100
Total Other Expenditures	2,510	4,000	2,700	4,100
Contingency				
Contingency	-	99,985	-	203,130
Total Contingency	-	99,985	-	203,130
Total Expenditures	\$ 448,250	\$ 574,917	\$ 467,201	\$ 800,479

Expenditure Detail

Administration/Operations Division - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	175,281	169,482	167,965	169,482
Seasonal/Temporary Wages	-	-	-	-
Overtime	161	-	2,526	-
Stipend	-	-	495	-
Allowances	-	-	-	-
Medicare	2,451	2,457	2,827	2,457
Workers' Compensation	154	329	99	164
Retirement Contributions	16,412	14,053	16,551	16,948
Medical Benefits	21,162	22,651	27,666	27,581
Life/Disability Benefits	1,497	1,061	1,521	1,517
Total Personnel	217,118	210,033	219,650	218,149
Purchased Services				
Professional Services	-	-	-	-
Technical Services	-	-	-	-
General Services	-	-	-	-
Property Services	-	-	-	-
Communication Services	647	1,000	800	1,000
Training/Registration	1,117	3,000	750	2,000
Mileage/Travel	-	-	500	500
Rentals/Leases	-	-	-	1,700
Total Purchased Services	1,764	4,000	2,050	5,200
Supplies/Non-Capital Equipment				
Office Supplies	-	750	-	600
Technology Supplies	-	1,000	-	-
Operating Supplies	2,975	14,400	7,500	7,500
Non-Capital Equipment	-	-	-	-
Motor Vehicle Fuels	-	-	-	934
Total Supplies/Non-Capital Equipment	2,975	16,150	7,500	9,034
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	135	1,500	325	500
Total Other Expenditures	135	1,500	325	500
Contingency				
Contingency	-	99,985	-	203,130
Total Contingency	-	99,985	-	203,130
Total Expenditures	\$ 221,992	\$ 331,668	\$ 229,525	\$ 436,013

Expenditure Detail

Public Communications Division - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	110,613	114,223	114,903	114,223
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	-	-
Stipend	-	-	1,142	-
Allowances	-	-	1,207	1,200
Medicare	1,648	1,656	1,909	1,674
Workers' Compensation	78	222	99	112
Retirement Contributions	10,530	10,611	10,674	10,731
Medical Benefits	4,307	6,022	4,804	5,092
Life/Disability Benefits	1,028	715	1,028	1,027
Total Personnel	128,204	133,449	135,766	134,059
Purchased Services				
Professional Services	32,872	41,000	38,000	48,500
Technical Services	-	-	-	-
General Services	-	-	-	-
Property Services	-	-	-	-
Communication Services	59,248	57,000	55,585	57,000
Training/Registration	-	-	-	-
Mileage/Travel	-	1,000	500	1,000
Rentals/Leases	-	-	-	1,700
Total Purchased Services	92,120	99,000	94,085	108,200
Supplies/Non-Capital Equipment				
Office Supplies	455	1,500	1,200	2,100
Technology Supplies	-	500	250	500
Operating Supplies	3,104	6,300	4,000	6,000
Non-Capital Equipment	-	-	-	-
Total Supplies/Non-Capital Equipment	3,559	8,300	5,450	8,600
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	2,375	2,500	2,375	2,500
Total Other Expenditures	2,375	2,500	2,375	2,500
Total Expenditures	\$ 226,258	\$ 243,249	\$ 237,676	\$ 253,359

Expenditure Detail

Economic Development Division - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	-	-	-	74,407
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	-	-
Stipend	-	-	-	-
Allowances	-	-	-	-
Medicare	-	-	-	1,079
Workers' Compensation	-	-	-	72
Retirement Contributions	-	-	-	5,953
Medical Benefits	-	-	-	8,880
Life/Disability Benefits	-	-	-	666
Total Personnel	-	-	-	91,057
Purchased Services				
Professional Services	-	-	-	-
Technical Services	-	-	-	-
General Services	-	-	-	-
Property Services	-	-	-	-
Communication Services	-	-	-	10,000
Training/Registration	-	-	-	4,000
Mileage/Travel	-	-	-	3,500
Rentals/Leases	-	-	-	100
Total Purchased Services	-	-	-	17,600
Supplies/Non-Capital Equipment				
Office Supplies	-	-	-	350
Technology Supplies	-	-	-	-
Operating Supplies	-	-	-	1,000
Non-Capital Equipment	-	-	-	-
Total Supplies/Non-Capital Equipment	-	-	-	1,350
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	-	-	-	1,100
Total Other Expenditures	-	-	-	1,100
Total Expenditures	\$ -	\$ -	\$ -	\$ 111,107

Expenditure Detail

City Manager Department - Water & Wastewater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Contingency				
Contingency	-	30,568	-	61,136
Total Contingency	-	30,568	-	61,136
Total Expenditures	\$ -	\$ 30,568	\$ -	\$ 61,136

Expenditure Detail

Administration/Operations Division - Water & Wastewater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Contingency				
Contingency	-	30,568	-	61,136
Total Contingency	-	30,568	-	61,136
Total Expenditures	\$ -	\$ 30,568	\$ -	\$ 61,136

Expenditure Detail

City Manager Department - Stormwater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Contingency				
Contingency	-	2,192	-	1,224
Total Contingency	-	2,192	-	1,224
Total Expenditures	\$ -	\$ 2,192	\$ -	\$ 1,224

Expenditure Detail

Administration/Operations Division - Stormwater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Contingency				
Contingency	-	2,192	-	1,224
Total Contingency	-	2,192	-	1,224
Total Expenditures	\$ -	\$ 2,192	\$ -	\$ 1,224

Expenditure Detail

City Manager Department - Sanitation Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Contingency				
Contingency	-	6,474	-	11,884
Total Contingency	-	6,474	-	11,884
Total Expenditures	\$ -	\$ 6,474	\$ -	\$ 11,884

Expenditure Detail

Administration/Operations Division - Sanitation Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Contingency				
Contingency	-	6,474	-	11,884
Total Contingency	-	6,474	-	11,884
Total Expenditures	\$ -	\$ 6,474	\$ -	\$ 11,884



City Clerk

Johanna Small, City Clerk

Department Description

The City Clerk serves as the official records custodian of the City of Northglenn and preserves the legislative history of the City by keeping accurate and accessible records of City Council. The City Clerk's office administers elections, responds to records requests in compliance with the Colorado Open Records Act, and ensures the timely posting of meeting notices pursuant to the Colorado Open Meetings Act. The City Clerk's office accepts passport applications from the public, and processes applications for liquor, medical marijuana, amusement, peddler/solicitor, and pawnbroker licenses. The Department is also responsible for updates to the Municipal Code, citywide records management, and provides support to the City Council, Liquor Licensing Authority, and the Citizens' Affairs Board.

2010 Achievements

- Implemented the Passport Services Program, which provides an additional service to the community and is estimated to generate approximately \$50,000 revenue to the General Fund annually.
- Professional development of staff -- Deputy City Clerk obtained Certified Municipal Clerk designation.

Goals & Objectives

- Prepare, distribute and maintain records of all City Council proceedings and actions, and provide City Council members and City staff with necessary documents and materials for their respective legislative and administrative responsibilities.
- Provide professional and polite customer service to external and internal customers.
- Issue licenses and permits for certain businesses and activities as set out by City ordinance and State law. (Council Goal #3)
- Ensure that public records requests are received and responded to in a timely manner, the publication of legal notices, and the posting of meeting notices as required by State law.
- Develop, implement, and maintain a records management program for the City of Northglenn.

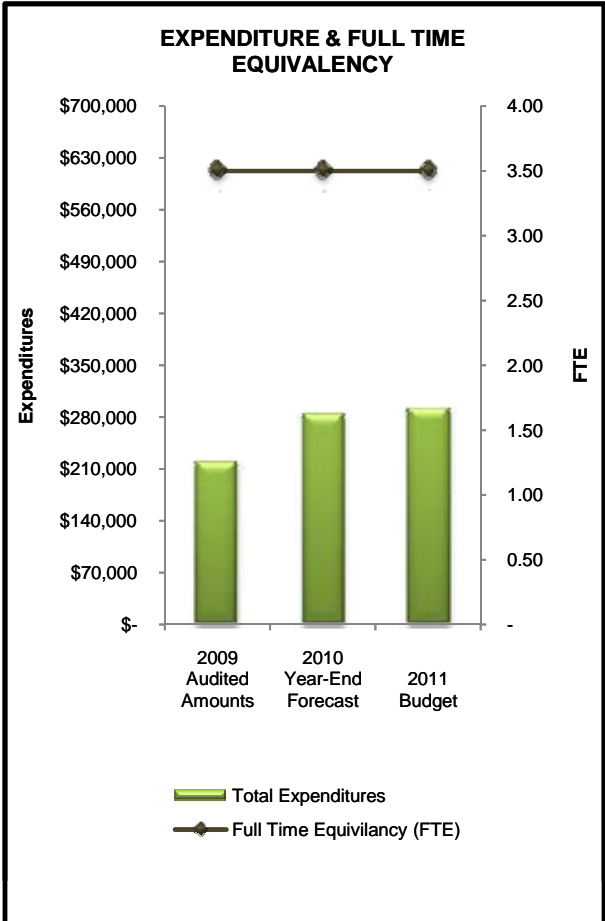
Activity Measures

Category/Measure	2008	2009	2010 Forecast	2011 Forecast
Legislation Processed (Ordinances and Resolutions)	199	163	180	170
Public Records Requests	121	115	110	105
Licenses/Permits Issued	67	74	95	105
Passport Applications Accepted	-	-	1,080	1,560

City Clerk

2011 BUDGET SUMMARY BY FUND		
Fund(s)	Budget	FTE
General Fund	\$ 291,609	3.50
Conservation Trust Fund	-	-
Capital Projects Fund	-	-
Water & Wastewater Fund	-	-
Stormwater Fund	-	-
Sanitation Fund	-	-
Total	291,609	3.50

2011 BUDGET SUMMARY BY DIVISION		
Division/Program(s)	Budget	FTE
Administration/Operations	\$ 291,609	3.50
Total	291,609	3.50



EXPENDITURE SUMMARY				
	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Staff - Full Time Equivalency (FTE)	3.50	3.50	3.50	3.50
Expenditures:				
Personnel	\$ 180,654	\$ 210,241	\$ 206,127	\$ 205,516
Purchased Services	36,089	61,625	71,463	75,438
Supplies/Non-Capital Equipment	2,748	6,900	6,914	10,100
Capital Outlay	-	-	-	-
Miscellaneous	290	485	340	555
Contingency	-	-	-	-
Total Expenditures	\$ 219,781	\$ 279,251	\$ 284,844	\$ 291,609

Expenditure Detail

City Clerk Department - All Funds

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	146,364	161,242	161,753	161,239
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	272	-
Stipend	-	-	1,612	-
Allowances	-	-	-	-
Medicare	1,911	2,337	2,491	2,337
Workers' Compensation	120	313	91	157
Retirement Contributions	11,720	13,587	13,662	13,587
Medical Benefits	19,394	31,857	24,944	26,902
Life/Disability Benefits	1,145	905	1,302	1,294
Total Personnel	180,654	210,241	206,127	205,516
Purchased Services				
Professional Services	14,785	40,400	50,281	44,343
Technical Services	2,374	2,375	2,354	2,375
General Services	1,500	2,500	2,500	6,050
Property Services	953	500	500	500
Communication Services	3,042	4,800	4,800	6,360
Training/Registration	1,441	2,400	2,400	2,400
Mileage/Travel	225	650	628	650
Rentals/Leases	11,769	8,000	8,000	12,760
Total Purchased Services	36,089	61,625	71,463	75,438
Supplies/Non-Capital Equipment				
Office Supplies	920	1,500	1,500	2,900
Technology Supplies	-	1,900	1,914	1,900
Operating Supplies	1,828	3,500	3,500	4,600
Non-Capital Equipment	-	-	-	700
Total Supplies/Non-Capital Equipment	2,748	6,900	6,914	10,100
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	290	485	340	555
Total Other Expenditures	290	485	340	555
Total Expenditures	\$ 219,781	\$ 279,251	\$ 284,844	\$ 291,609

Expenditure Detail

City Clerk Department - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	146,364	161,242	161,753	161,239
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	272	-
Stipend	-	-	1,612	-
Allowances	-	-	-	-
Medicare	1,911	2,337	2,491	2,337
Workers' Compensation	120	313	91	157
Retirement Contributions	11,720	13,587	13,662	13,587
Medical Benefits	19,394	31,857	24,944	26,902
Life/Disability Benefits	1,145	905	1,302	1,294
Total Personnel	180,654	210,241	206,127	205,516
Purchased Services				
Professional Services	14,785	40,400	50,281	44,343
Technical Services	2,374	2,375	2,354	2,375
General Services	1,500	2,500	2,500	6,050
Property Services	953	500	500	500
Communication Services	3,042	4,800	4,800	6,360
Training/Registration	1,441	2,400	2,400	2,400
Mileage/Travel	225	650	628	650
Rentals/Leases	11,769	8,000	8,000	12,760
Total Purchased Services	36,089	61,625	71,463	75,438
Supplies/Non-Capital Equipment				
Office Supplies	920	1,500	1,500	2,900
Technology Supplies	-	1,900	1,914	1,900
Operating Supplies	1,828	3,500	3,500	4,600
Non-Capital Equipment	-	-	-	700
Total Supplies/Non-Capital Equipment	2,748	6,900	6,914	10,100
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	290	485	340	555
Total Other Expenditures	290	485	340	555
Total Expenditures	\$ 219,781	\$ 279,251	\$ 284,844	\$ 291,609

Expenditure Detail

Administration/Operations Division - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	146,364	161,242	161,753	161,239
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	272	-
Stipend	-	-	1,612	-
Allowances	-	-	-	-
Medicare	1,911	2,337	2,491	2,337
Workers' Compensation	120	313	91	157
Retirement Contributions	11,720	13,587	13,662	13,587
Medical Benefits	19,394	31,857	24,944	26,902
Life/Disability Benefits	1,145	905	1,302	1,294
Total Personnel	180,654	210,241	206,127	205,516
Purchased Services				
Professional Services	14,785	40,400	50,281	44,343
Technical Services	2,374	2,375	2,354	2,375
General Services	1,500	2,500	2,500	6,050
Property Services	953	500	500	500
Communication Services	3,042	4,800	4,800	6,360
Training/Registration	1,441	2,400	2,400	2,400
Mileage/Travel	225	650	628	650
Rentals/Leases	11,769	8,000	8,000	12,760
Total Purchased Services	36,089	61,625	71,463	75,438
Supplies/Non-Capital Equipment				
Office Supplies	920	1,500	1,500	2,900
Technology Supplies	-	1,900	1,914	1,900
Operating Supplies	1,828	3,500	3,500	4,600
Non-Capital Equipment	-	-	-	700
Total Supplies/Non-Capital Equipment	2,748	6,900	6,914	10,100
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	290	485	340	555
Total Other Expenditures	290	485	340	555
Total Expenditures	\$ 219,781	\$ 279,251	\$ 284,844	\$ 291,609



Management Services

Paula Jensen, Director of Management Services

Department Description

The Management Services Department consists of the divisions of Human Resources, Municipal Court and Community Engagement. Human Resources is responsible for recruiting, retaining, and training employees. Employees are retained through effective employee relations and competitive compensation. The Municipal Court has jurisdiction over all cases involving violations of the provisions of the City Charter, code and other ordinances of the city. The Community Engagement division creates connections and provides involvement, interaction and problem resolution through volunteer services, community outreach, neighborhood programs, events, and proactive relations with residents.

2010 Achievements

- Successfully completed open enrollment for our benefits package, negotiated low insurance rate renewals and implemented Kaiser as the sole medical insurance carrier.
- Closed over 11,000 municipal court cases.
- Collected over \$1,500,000 in Court fines, fees and costs.
- Successfully planned and implemented three family friendly events that attracted approximately 5450 guests.
- Managed and coordinated over 1800 volunteers and 15 volunteer projects.

Goals & Objectives

- Attract, retain, and reward a talented and diverse workforce with the skills necessary to meet the organization's needs in an efficient and cost effective manner. (Council Goal #1)
- Fully implement SpringBrook's Human Resources module.
- Implement on-line payment option in the Municipal Court. (Council Goal #1)
- Create community connections & provide avenues for the exchange of information, volunteer opportunities, interaction, and problem resolution. (Council Goals #4 & 5)
- Provide city sponsored community and family friendly events. (Council Goal #4)

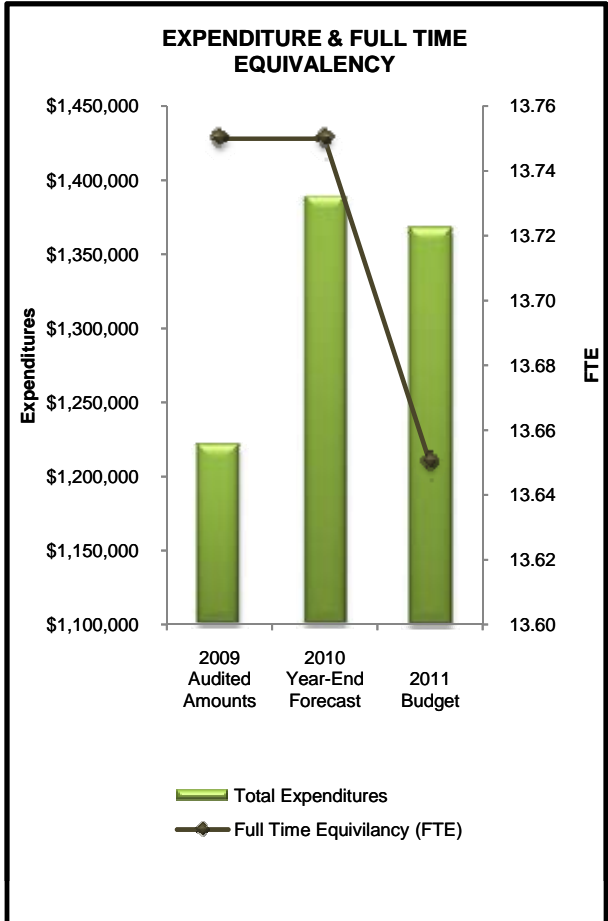
Activity Measures

Category/Measure	2008	2009	2010 Forecast	2011 Forecast
# of Applications Screened	3,487	1,827	1,414	1,620
# of New Employee Orientations	63	42	52	47
# of Municipal Court Cases Closed	12,926	12,763	13,018	13,278
Municipal Court Collections	\$ 1,437,299	\$ 1,482,272	\$ 1,541,562	\$ 1,603,225
# of Community Events Organized	6	5	5	5
# of Volunteer Events Coordinated (not including special projects)	13	13	12	12

Management Services

2011 BUDGET SUMMARY BY FUND		
Fund(s)	Budget	FTE
General Fund	\$ 1,261,698	12.85
Conservation Trust Fund	-	-
Capital Projects Fund	-	-
Water & Wastewater Fund	100,593	0.80
Stormwater Fund	-	-
Sanitation Fund	5,000	-
Total	1,367,291	13.65

2011 BUDGET SUMMARY BY DIVISION		
Division/Program(s)	Budget	FTE
Municipal Court	\$ 419,288	5.85
Human Resources	610,887	5.80
Community Engagement	183,321	2.00
VALE	153,795	-
Total	1,367,291	13.65



EXPENDITURE SUMMARY				
	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Staff - Full Time Equivalency (FTE)	13.75	13.75	13.75	13.65
Expenditures:				
Personnel	\$ 970,602	\$ 1,016,813	\$ 1,030,375	\$ 999,196
Purchased Services	148,887	162,145	161,544	169,920
Supplies/Non-Capital Equipment	22,427	68,635	68,310	69,345
Capital Outlay	-	-	-	-
Miscellaneous	79,181	128,830	128,830	128,830
Contingency	-	-	-	-
Total Expenditures	\$ 1,221,097	\$ 1,376,423	\$ 1,389,059	\$ 1,367,291

Expenditure Detail

Management Services Department - All Funds

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	752,041	736,574	740,171	712,894
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	-	-
Stipend	1,345	-	7,028	-
Allowances	-	-	3,628	3,600
Medicare	8,887	10,680	10,039	10,389
Unemployment Insurance	38,311	50,000	93,517	95,000
Workers' Compensation	1,375	1,428	1,269	1,473
Retirement Contributions	63,558	62,177	63,326	66,347
Medical Benefits	63,226	67,381	66,471	66,116
Life/Disability Benefits	5,979	4,073	5,920	5,868
Post-Employment Benefits	35,880	84,500	39,006	37,509
Total Personnel	970,602	1,016,813	1,030,375	999,196
Purchased Services				
Professional Services	82,206	97,365	97,659	102,700
Technical Services	8,081	8,625	8,625	25,000
General Services	47,326	36,700	35,500	10,900
Property Services	-	-	-	3,250
Communication Services	7,112	10,305	10,618	18,170
Training/Registration	1,334	2,600	2,592	3,600
Mileage/Travel	16	750	750	1,000
Rentals/Leases	2,812	5,800	5,800	5,300
Total Purchased Services	148,887	162,145	161,544	169,920
Supplies/Non-Capital Equipment				
Office Supplies	1,418	3,675	3,550	4,450
Technology Supplies	416	500	500	-
Operating Supplies	20,593	64,260	64,260	64,895
Non-Capital Equipment	-	200	-	-
Total Supplies/Non-Capital Equipment	22,427	68,635	68,310	69,345
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	5,916	5,135	5,135	5,135
Grants/Donations	73,265	123,695	123,695	123,695
Total Other Expenditures	79,181	128,830	128,830	128,830
Total Expenditures	\$ 1,221,097	\$ 1,376,423	\$ 1,389,059	\$ 1,367,291

Expenditure Detail

Management Services Department - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	687,467	669,599	672,797	645,919
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	-	-
Stipend	1,345	-	6,448	-
Allowances	-	-	3,628	3,600
Medicare	7,946	9,708	8,954	9,417
Unemployment Insurance	38,311	35,000	74,556	75,000
Workers' Compensation	1,323	1,298	1,206	1,408
Retirement Contributions	57,546	56,149	57,192	60,039
Medical Benefits	57,488	62,092	59,829	59,059
Life/Disability Benefits	5,377	3,653	5,318	5,258
Post-Employment Benefits	31,133	31,500	35,400	33,903
Total Personnel	887,936	868,999	925,328	893,603
Purchased Services				
Professional Services	82,206	97,365	97,659	102,700
Technical Services	8,081	8,625	8,625	25,000
General Services	47,326	36,700	35,500	10,900
Property Services	-	-	-	3,250
Communication Services	7,112	10,305	10,305	18,170
Training/Registration	1,334	2,600	2,592	3,600
Mileage/Travel	16	750	750	1,000
Rentals/Leases	2,812	5,800	5,800	5,300
Total Purchased Services	148,887	162,145	161,231	169,920
Supplies/Non-Capital Equipment				
Office Supplies	1,418	3,675	3,550	4,450
Technology Supplies	416	500	500	-
Operating Supplies	20,593	64,260	64,260	64,895
Non-Capital Equipment	-	200	-	-
Total Supplies/Non-Capital Equipment	22,427	68,635	68,310	69,345
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	5,916	5,135	5,135	5,135
Grants/Donations	73,265	123,695	123,695	123,695
Total Other Expenditures	79,181	128,830	128,830	128,830
Total Expenditures	\$ 1,138,431	\$ 1,228,609	\$ 1,283,699	\$ 1,261,698

Expenditure Detail

Municipal Court Division - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	253,039	256,808	255,707	269,971
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	-	-
Stipend	480	-	2,455	-
Allowances	-	-	2,421	2,400
Medicare	2,418	3,724	2,831	3,949
Workers' Compensation	201	497	179	265
Retirement Contributions	21,025	21,394	21,346	24,985
Medical Benefits	13,039	16,985	14,036	15,394
Life/Disability Benefits	1,868	1,300	1,868	1,869
Total Personnel	292,070	300,708	300,843	318,833
Purchased Services				
Professional Services	56,517	63,800	62,800	63,800
Technical Services	7,756	8,000	8,000	8,000
General Services	9,758	10,000	11,000	10,000
Property Services	-	-	-	-
Communication Services	3,789	9,155	9,155	9,155
Training/Registration	40	1,000	1,000	1,000
Mileage/Travel	-	100	100	100
Rentals/Leases	2,812	3,500	3,500	2,000
Total Purchased Services	80,672	95,555	95,555	94,055
Supplies/Non-Capital Equipment				
Office Supplies	631	1,450	1,450	1,950
Technology Supplies	-	-	-	-
Operating Supplies	2,314	4,300	4,300	4,300
Non-Capital Equipment	-	-	-	-
Total Supplies/Non-Capital Equipment	2,945	5,750	5,750	6,250
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	110	150	150	150
Total Other Expenditures	110	150	150	150
Total Expenditures	\$ 375,797	\$ 402,163	\$ 402,298	\$ 419,288

Expenditure Detail

Human Resources Division - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	295,906	269,851	271,459	269,845
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	-	-
Stipend	865	-	2,564	-
Allowances	-	-	-	-
Medicare	3,485	3,912	3,721	3,912
Unemployment Insurance	38,311	35,000	74,556	75,000
Workers' Compensation	991	524	892	1,039
Retirement Contributions	26,017	24,355	25,315	25,385
Medical Benefits	35,594	34,144	36,067	38,080
Life/Disability Benefits	2,553	1,689	2,494	2,435
Post-Employment Benefits	31,133	31,500	35,400	33,903
Total Personnel	434,855	400,975	452,468	449,599
Purchased Services				
Professional Services	25,524	33,000	33,000	32,000
Technical Services	-	-	-	-
General Services	-	-	-	-
Property Services	-	-	-	-
Communication Services	960	1,150	1,150	1,150
Training/Registration	1,294	1,300	1,300	2,000
Mileage/Travel	16	150	150	150
Rentals/Leases	-	-	-	700
Total Purchased Services	27,794	35,600	35,600	36,000
Supplies/Non-Capital Equipment				
Office Supplies	757	1,625	1,500	1,800
Technology Supplies	-	-	-	-
Operating Supplies	2,607	12,910	12,910	12,910
Non-Capital Equipment	-	-	-	-
Total Supplies/Non-Capital Equipment	3,364	14,535	14,410	14,710
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	5,522	4,985	4,985	4,985
Total Other Expenditures	5,522	4,985	4,985	4,985
Total Expenditures	\$ 471,535	\$ 456,095	\$ 507,463	\$ 505,294

Expenditure Detail

Community Engagement - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	138,522	142,940	145,631	106,103
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	-	-
Stipend	-	-	1,429	-
Allowances	-	-	1,207	1,200
Medicare	2,043	2,072	2,402	1,556
Workers' Compensation	131	277	135	104
Retirement Contributions	10,504	10,400	10,531	9,669
Medical Benefits	8,855	10,963	9,726	5,585
Life/Disability Benefits	956	664	956	954
Total Personnel	161,011	167,316	172,017	125,171
Purchased Services				
Professional Services	165	565	1,859	6,900
Technical Services	325	625	625	17,000
General Services	37,568	26,700	24,500	900
Property Services	-	-	-	3,250
Communication Services	2,363	-	-	7,865
Training/Registration	-	300	292	600
Mileage/Travel	-	500	500	750
Rentals/Leases	-	2,300	2,300	2,600
Total Purchased Services	40,421	30,990	30,076	39,865
Supplies/Non-Capital Equipment				
Office Supplies	30	600	600	700
Technology Supplies	416	500	500	-
Operating Supplies	15,672	16,950	16,950	17,585
Non-Capital Equipment	-	200	-	-
Total Supplies/Non-Capital Equipment	16,118	18,250	18,050	18,285
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	284	-	-	-
Grants/Donations	-	-	-	-
Total Other Expenditures	284	-	-	-
Total Expenditures	\$ 217,834	\$ 216,556	\$ 220,143	\$ 183,321

Expenditure Detail

VALE Division - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Supplies/Non-Capital Equipment				
Operating Supplies	-	30,100	30,100	30,100
Total Supplies/Non-Capital Equipment	-	30,100	30,100	30,100
Miscellaneous				
Grants/Donations	73,265	123,695	123,695	123,695
Total Other Expenditures	73,265	123,695	123,695	123,695
Total Expenditures	\$ 73,265	\$ 153,795	\$ 153,795	\$ 153,795

Expenditure Detail

Management Services Department - Water & Wastewater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	64,574	66,975	67,374	66,975
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	-	-
Stipend	-	-	580	-
Allowances	-	-	-	-
Medicare	941	972	1,085	972
Unemployment Insurance	-	10,000	14,127	15,000
Workers' Compensation	52	130	63	65
Retirement Contributions	6,012	6,028	6,134	6,308
Medical Benefits	5,738	5,289	6,642	7,057
Life/Disability Benefits	602	420	602	610
Post-Employment Benefits	4,747	20,000	3,606	3,606
Total Personnel	82,666	109,814	100,213	100,593
Purchased Services				
Professional Services	-	-	-	-
Technical Services	-	-	-	-
General Services	-	-	-	-
Property Services	-	-	-	-
Communication Services	-	-	313	-
Training/Registration	-	-	-	-
Mileage/Travel	-	-	-	-
Rentals/Leases	-	-	-	-
Total Purchased Services	-	-	313	-
Supplies/Non-Capital Equipment				
Office Supplies	-	-	-	-
Technology Supplies	-	-	-	-
Operating Supplies	-	-	-	-
Non-Capital Equipment	-	-	-	-
Total Supplies/Non-Capital Equipment	-	-	-	-
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	-	-	-	-
Total Other Expenditures	-	-	-	-
Total Expenditures	\$ 82,666	\$ 109,814	\$ 100,526	\$ 100,593

Expenditure Detail

Human Resources Division - Water & Wastewater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	64,574	66,975	67,374	66,975
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	-	-
Stipend	-	-	580	-
Allowances	-	-	-	-
Medicare	941	972	1,085	972
Unemployment Insurance	-	10,000	14,127	15,000
Workers' Compensation	52	130	63	65
Retirement Contributions	6,012	6,028	6,134	6,308
Medical Benefits	5,738	5,289	6,642	7,057
Life/Disability Benefits	602	420	602	610
Post-Employment Benefits	4,747	20,000	3,606	3,606
Total Personnel	82,666	109,814	100,213	100,593
Purchased Services				
Professional Services	-	-	-	-
Technical Services	-	-	-	-
General Services	-	-	-	-
Property Services	-	-	-	-
Communication Services	-	-	313	-
Training/Registration	-	-	-	-
Mileage/Travel	-	-	-	-
Rentals/Leases	-	-	-	-
Total Purchased Services	-	-	313	-
Supplies/Non-Capital Equipment				
Office Supplies	-	-	-	-
Technology Supplies	-	-	-	-
Operating Supplies	-	-	-	-
Non-Capital Equipment	-	-	-	-
Total Supplies/Non-Capital Equipment	-	-	-	-
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	-	-	-	-
Total Other Expenditures	-	-	-	-
Total Expenditures	\$ 82,666	\$ 109,814	\$ 100,526	\$ 100,593

Expenditure Detail

Management Services Department - Sanitation Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Unemployment Insurance	-	5,000	4,834	5,000
Post-Employment Benefits	-	33,000	-	-
Total Personnel	-	38,000	4,834	5,000
Total Expenditures	\$ -	\$ 38,000	\$ 4,834	\$ 5,000

Expenditure Detail

Human Resources Division - Sanitation Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Unemployment Insurance	-	5,000	4,834	5,000
Post-Employment Benefits	-	33,000	-	-
Total Personnel	-	38,000	4,834	5,000
Total Expenditures	\$ -	\$ 38,000	\$ 4,834	\$ 5,000

Technology

Bob Lehr, Director of Technology

Department Description

The Information Technology Department provides reliable, secure, and cost effective technology infrastructure, applications, and support to the City. Services by this department include purchasing computer hardware and software, telecommunications and network management, application development, end-user support and training, and information/data security.

2010 Achievements

- Assisted in the Financial System implementation and data conversion to Springbrook.
- Upgraded the City's office productivity suite to Microsoft Office 2007 and provided technical training to employees.
- Completed the equipment replacements and upgrades according to the computer replacement schedule.
- Replaced the City's voice mail system without a capital purchase and no increased phone service costs.
- Virtualized 9 Servers to reduce hardware maintenance costs and increase resource utilization.

Goals & Objectives

- Complete the design and development of a new City website. (Council Goal #4)
- Assist in the implementation of an Asset Management/Maintenance System. (Council Goal #1)
- Expand the use of document imaging throughout the City to improve information availability and security. (Council Goal #2)

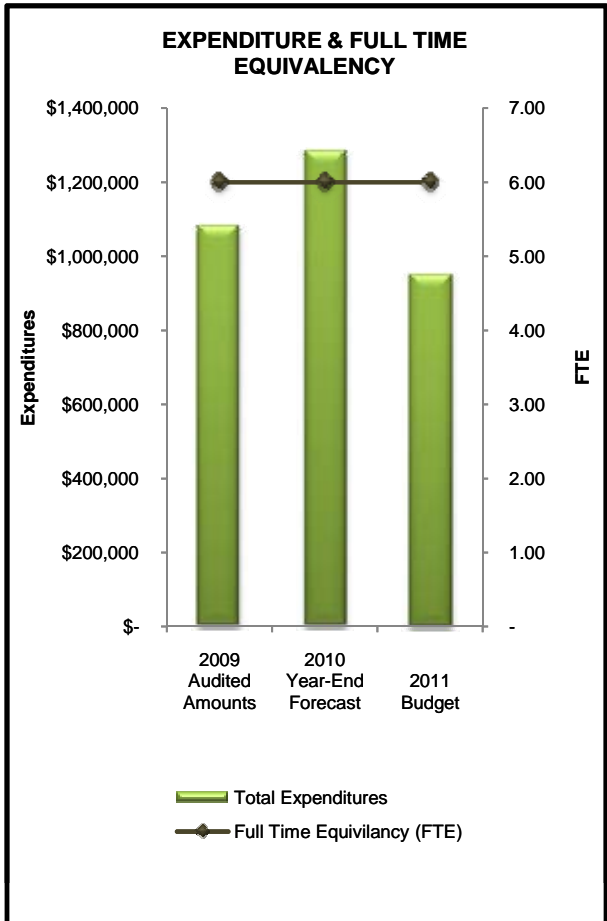
Activity Measures

Category/Measure	2008	2009	2010 Forecast	2011 Forecast
Server/network uptime	-	99.8%	99.9%	99.9%
New/replaced Physical Servers	-	13	5	3
New/replaced PC's	-	77	61	58
New/replaced Printers	-	11	6	14
Support Requests Completed	-	2,048	1,900	1,850

Technology

2011 BUDGET SUMMARY BY FUND		
Fund(s)	Budget	FTE
General Fund	\$ 777,193	5.20
Conservation Trust Fund	-	-
Capital Projects Fund	-	-
Water & Wastewater Fund	173,567	0.80
Stormwater Fund	-	-
Sanitation Fund	-	-
Total	950,760	6.00

2011 BUDGET SUMMARY BY DIVISION		
Division/Program(s)	Budget	FTE
Administration/Operations	\$ 950,760	6.00
Capital Improvement Projects	-	-
Total	950,760	6.00



EXPENDITURE SUMMARY				
	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Staff - Full Time Equivalency (FTE)	6.00	6.00	6.00	6.00
Expenditures:				
Personnel	\$ 539,168	\$ 538,369	\$ 546,350	\$ 544,685
Purchased Services	322,228	198,200	188,900	184,300
Supplies/Non-Capital Equipment	180,298	226,025	224,725	205,125
Capital Outlay	42,039	361,521	326,521	16,000
Miscellaneous	600	650	600	650
Contingency	-	-	-	-
Total Expenditures	\$ 1,084,333	\$ 1,324,765	\$ 1,287,096	\$ 950,760

Expenditure Detail

Technology Department - All Funds

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	437,109	431,693	434,263	431,693
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	-	-
Stipend	770	-	3,939	-
Allowances	-	-	-	-
Medicare	6,041	6,259	6,915	6,259
Workers' Compensation	359	837	104	421
Retirement Contributions	38,949	38,705	39,329	40,510
Medical Benefits	52,026	58,173	57,919	61,895
Life/Disability Benefits	3,914	2,702	3,881	3,907
Total Personnel	539,168	538,369	546,350	544,685
Purchased Services				
Professional Services	-	4,000	4,000	4,000
Technical Services	155,893	120,000	103,000	108,000
General Services	-	-	-	-
Property Services	-	-	-	-
Communication Services	45,821	56,400	57,300	57,300
Internet Services	8,319	11,000	8,000	8,000
Training/Registration	5,915	6,600	6,600	6,600
Mileage/Travel	-	200	-	200
Rentals/Leases	106,280	-	10,000	200
Total Purchased Services	322,228	198,200	188,900	184,300
Supplies/Non-Capital Equipment				
Office Supplies	477	725	725	825
Technology Supplies	177,829	63,000	63,000	58,000
Operating Supplies	1,992	2,300	1,000	2,300
Non-Capital Equipment	-	160,000	160,000	144,000
Total Supplies/Non-Capital Equipment	180,298	226,025	224,725	205,125
Capital Outlay				
Capital Equipment	-	-	-	16,000
Capital Improvement Projects	42,039	361,521	326,521	-
Total Capital Outlay	42,039	361,521	326,521	16,000
Miscellaneous				
Dues/Fees	600	650	600	650
Total Other Expenditures	600	650	600	650
Total Expenditures	\$ 1,084,333	\$ 1,324,765	\$ 1,287,096	\$ 950,760

Expenditure Detail

Technology Department - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	369,142	365,388	367,563	365,388
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	-	-
Stipend	518	-	3,385	-
Allowances	-	-	-	-
Medicare	5,099	5,298	5,832	5,298
Workers' Compensation	299	709	42	356
Retirement Contributions	32,295	32,075	32,659	33,880
Medical Benefits	47,454	52,934	52,702	56,195
Life/Disability Benefits	3,321	2,287	3,285	3,301
Total Personnel	458,128	458,691	465,468	464,418
Purchased Services				
Professional Services	-	4,000	4,000	4,000
Technical Services	148,779	84,000	79,000	81,000
General Services	-	-	-	-
Property Services	-	-	-	-
Communication Services	45,821	56,400	56,000	56,000
Internet Services	8,319	11,000	8,000	8,000
Training/Registration	5,915	6,600	6,600	6,600
Mileage/Travel	-	200	-	200
Rentals/Leases	88,983	-	10,000	200
Total Purchased Services	297,817	162,200	163,600	156,000
Supplies/Non-Capital Equipment				
Office Supplies	477	725	725	825
Technology Supplies	137,498	45,000	45,000	40,000
Operating Supplies	1,992	2,300	1,000	2,300
Non-Capital Equipment	-	105,000	105,000	105,000
Total Supplies/Non-Capital Equipment	139,967	153,025	151,725	148,125
Capital Outlay				
Capital Equipment	-	-	-	8,000
Total Capital Outlay	-	-	-	8,000
Miscellaneous				
Dues/Fees	600	650	600	650
Total Other Expenditures	600	650	600	650
Total Expenditures	\$ 896,512	\$ 774,566	\$ 781,393	\$ 777,193

Expenditure Detail

Administration/Operations Division - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	369,142	365,388	367,563	365,388
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	-	-
Stipend	518	-	3,385	-
Allowances	-	-	-	-
Medicare	5,099	5,298	5,832	5,298
Workers' Compensation	299	709	42	356
Retirement Contributions	32,295	32,075	32,659	33,880
Medical Benefits	47,454	52,934	52,702	56,195
Life/Disability Benefits	3,321	2,287	3,285	3,301
Total Personnel	458,128	458,691	465,468	464,418
Purchased Services				
Professional Services	-	4,000	4,000	4,000
Technical Services	148,779	84,000	79,000	81,000
General Services	-	-	-	-
Property Services	-	-	-	-
Communication Services	45,821	56,400	56,000	56,000
Internet Services	8,319	11,000	8,000	8,000
Training/Registration	5,915	6,600	6,600	6,600
Mileage/Travel	-	200	-	200
Rentals/Leases	88,983	-	10,000	200
Total Purchased Services	297,817	162,200	163,600	156,000
Supplies/Non-Capital Equipment				
Office Supplies	477	725	725	825
Technology Supplies	137,498	45,000	45,000	40,000
Operating Supplies	1,992	2,300	1,000	2,300
Non-Capital Equipment	-	105,000	105,000	105,000
Total Supplies/Non-Capital Equipment	139,967	153,025	151,725	148,125
Capital Outlay				
Capital Equipment	-	-	-	8,000
Total Capital Outlay	-	-	-	8,000
Miscellaneous				
Dues/Fees	600	650	600	650
Total Other Expenditures	600	650	600	650
Total Expenditures	\$ 896,512	\$ 774,566	\$ 781,393	\$ 777,193

Expenditure Detail

Technology Department - Capital Projects Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Capital Outlay				
Capital Improvement Projects	42,039	361,521	326,521	-
Total Capital Outlay	42,039	361,521	326,521	-
Total Expenditures	\$ 42,039	\$ 361,521	\$ 326,521	\$ -

Expenditure Detail

Capital Improvement Projects Division - Capital Projects Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Capital Outlay				
Capital Improvement Projects	42,039	361,521	326,521	-
Total Capital Outlay	42,039	361,521	326,521	-
Total Expenditures	\$ 42,039	\$ 361,521	\$ 326,521	\$ -

Expenditure Detail

Technology Department - Water & Wastewater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	67,967	66,305	66,700	66,305
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	-	-
Stipend	252	-	554	-
Allowances	-	-	-	-
Medicare	942	961	1,083	961
Workers' Compensation	60	128	62	65
Retirement Contributions	6,654	6,630	6,670	6,630
Medical Benefits	4,572	5,239	5,217	5,700
Life/Disability Benefits	593	415	596	606
Total Personnel	81,040	79,678	80,882	80,267
Purchased Services				
Professional Services	-	-	-	-
Technical Services	7,114	36,000	24,000	27,000
General Services	-	-	-	-
Property Services	-	-	-	-
Communication Services	-	-	1,300	1,300
Training/Registration	-	-	-	-
Mileage/Travel	-	-	-	-
Rentals/Leases	17,297	-	-	-
Total Purchased Services	24,411	36,000	25,300	28,300
Supplies/Non-Capital Equipment				
Office Supplies	-	-	-	-
Technology Supplies	40,331	18,000	18,000	18,000
Operating Supplies	-	-	-	-
Non-Capital Equipment	-	55,000	55,000	39,000
Total Supplies/Non-Capital Equipment	40,331	73,000	73,000	57,000
Capital Outlay				
Capital Equipment	-	-	-	8,000
Total Capital Outlay	-	-	-	8,000
Miscellaneous				
Dues/Fees	-	-	-	-
Total Other Expenditures	-	-	-	-
Total Expenditures	\$ 145,782	\$ 188,678	\$ 179,182	\$ 173,567

Expenditure Detail

Administration/Operations Division - Water & Wastewater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	67,967	66,305	66,700	66,305
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	-	-
Stipend	252	-	554	-
Allowances	-	-	-	-
Medicare	942	961	1,083	961
Workers' Compensation	60	128	62	65
Retirement Contributions	6,654	6,630	6,670	6,630
Medical Benefits	4,572	5,239	5,217	5,700
Life/Disability Benefits	593	415	596	606
Total Personnel	81,040	79,678	80,882	80,267
Purchased Services				
Professional Services	-	-	-	-
Technical Services	7,114	36,000	24,000	27,000
General Services	-	-	-	-
Property Services	-	-	-	-
Communication Services	-	-	1,300	1,300
Training/Registration	-	-	-	-
Mileage/Travel	-	-	-	-
Rentals/Leases	17,297	-	-	-
Total Purchased Services	24,411	36,000	25,300	28,300
Supplies/Non-Capital Equipment				
Office Supplies	-	-	-	-
Technology Supplies	40,331	18,000	18,000	18,000
Operating Supplies	-	-	-	-
Non-Capital Equipment	-	55,000	55,000	39,000
Total Supplies/Non-Capital Equipment	40,331	73,000	73,000	57,000
Capital Outlay				
Capital Equipment	-	-	-	8,000
Total Capital Outlay	-	-	-	8,000
Miscellaneous				
Dues/Fees	-	-	-	-
Total Other Expenditures	-	-	-	-
Total Expenditures	\$ 145,782	\$ 188,678	\$ 179,182	\$ 173,567



Finance

Shawn Cordsen, Director of Finance

Department Description

The Finance Department is responsible for the administration and recording of all financial activities of the City, including revenue collection, cash management, accounts payable, payroll, utility billing, sales tax collection, as well as, general accounting and reporting. The Department oversees both the procurement and risk management functions of the City and is responsible for the production of the Annual Operating and Capital Improvement Budget, and Comprehensive Annual Financial Report.

2010 Achievements

- Successful implementation and administration of the City's new financial management software including staff training and support.
- Redevelopment of the City's Annual Operating and Capital Improvement Budget, which in turn, received the Distinguished Budget Presentation Award from the GFOA.
- Received the Certificate of Achievement for Excellence in Financial Reporting from the GFOA (20th Consecutive Year).
- Implementation of banking technology improvements including remote deposit and lockbox imaging.
- Installation of online utility billing account management and payment functions providing greater customer control.

Goals & Objectives

- Finalize implementation and training of new financial management software business tax module. (Council Goal #2)
- Develop and initiate financial training regiment for line department staff as to improve accuracy and consistency. (Council Goal #2)
- Implement additional internal control standards and practices in regards to cashier responsibilities. (Council Goal #2)
- Improve reporting efficiencies via the financial management software. (Council Goal #2)
- Continue to maintain accurate, timely, and relevant financial records to ensure the ongoing financial health and position of the City. (Council Goal #2)

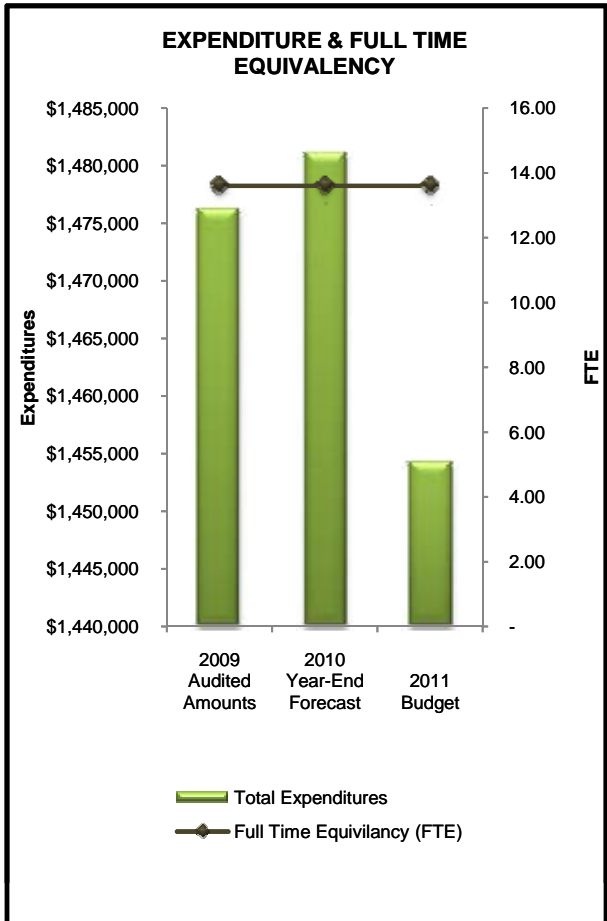
Activity Measures

Category/Measure	2008	2009	2010 Forecast	2011 Forecast
# of Utility Billing Accounts	10,238	10,240	10,242	10,250
# of Utility Delinquency Notices Issued	6,410	6,090	6,550	6,700
# of Cash Receipts Received	105,850	103,790	105,666	107,000
# of Payroll Transactions	9,065	8,354	7,900	7,900
# of Accounts Payable Checks Issued	2,792	2,479	2,728	2,775
# of Sales Tax Returns Processed	26,479	25,129	25,500	26,000
# of Sales Tax Delinquencies	2,063	1,875	6,178	4,800

Finance

2011 BUDGET SUMMARY BY FUND		
Fund(s)	Budget	FTE
General Fund	\$ 613,025	5.00
Conservation Trust Fund	-	-
Capital Projects Fund	-	-
Water & Wastewater Fund	831,288	8.60
Stormwater Fund	-	-
Sanitation Fund	10,000	-
Total	1,454,313	13.60

2011 BUDGET SUMMARY BY DIVISION		
Division/Program(s)	Budget	FTE
Administration/Operations	\$ 1,103,674	10.60
Utility Billing	350,639	3.00
Total	1,454,313	13.60



EXPENDITURE SUMMARY				
	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Staff - Full Time Equivalency (FTE)	13.60	13.60	13.60	13.60
Expenditures:				
Personnel	\$ 957,923	\$ 902,494	\$ 887,229	\$ 887,805
Purchased Services	503,462	545,137	525,514	512,710
Supplies/Non-Capital Equipment	14,216	27,170	24,900	31,498
Capital Outlay	-	43,000	41,778	20,500
Miscellaneous	766	1,500	1,800	1,800
Contingency	-	-	-	-
Total Expenditures	\$ 1,476,367	\$ 1,519,301	\$ 1,481,221	\$ 1,454,313

Expenditure Detail

Finance Department - All Funds

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	782,856	715,279	703,727	707,917
Seasonal/Temporary Wages	-	-	-	-
Overtime	1,978	-	3,775	4,000
Stipend	613	-	6,837	-
Allowances	-	-	3,621	3,600
Medicare	10,926	10,370	11,477	10,376
Workers' Compensation	997	1,321	1,134	1,220
Retirement Contributions	66,477	60,121	59,523	60,519
Medical Benefits	87,665	111,038	91,208	93,742
Life/Disability Benefits	6,411	4,365	5,927	6,431
Total Personnel	957,923	902,494	887,229	887,805
Purchased Services				
Professional Services	76,966	74,359	68,174	77,000
Technical Services	13,344	20,000	12,000	10,000
General Services	61,477	57,151	71,000	77,000
Property Services	3,197	5,500	500	500
Communication Services	117,420	165,764	165,540	124,460
Training/Registration	1,110	5,100	6,000	6,000
Mileage/Travel	392	1,400	1,000	1,750
Rentals/Leases	3,696	5,863	-	4,000
Insurance Premiums	225,860	210,000	201,300	212,000
Total Purchased Services	503,462	545,137	525,514	512,710
Supplies/Non-Capital Equipment				
Office Supplies	-	3,000	-	1,400
Technology Supplies	-	-	-	-
Operating Supplies	14,216	24,170	24,900	24,900
Non-Capital Equipment	-	-	-	-
Motor Vehicle Fuels	-	-	-	5,198
Total Supplies/Non-Capital Equipment	14,216	27,170	24,900	31,498
Capital Outlay				
Capital Equipment	-	43,000	41,778	20,500
Total Capital Outlay	-	43,000	41,778	20,500
Miscellaneous				
Dues/Fees	766	1,500	1,800	1,800
Total Other Expenditures	766	1,500	1,800	1,800
Total Expenditures	\$ 1,476,367	\$ 1,519,301	\$ 1,481,221	\$ 1,454,313

Expenditure Detail

Finance Department - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	319,396	271,686	264,651	283,942
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	37	500
Stipend	309	-	2,554	-
Allowances	-	-	1,207	1,200
Medicare	4,461	3,939	4,286	4,143
Workers' Compensation	215	477	224	251
Retirement Contributions	26,585	22,818	22,269	24,136
Medical Benefits	34,487	40,476	35,542	40,252
Life/Disability Benefits	2,504	1,702	2,385	2,582
Total Personnel	387,957	341,098	333,155	357,006
Purchased Services				
Professional Services	33,795	36,685	32,000	26,650
Technical Services	-	-	-	-
General Services	37,384	33,151	35,000	37,000
Property Services	-	-	-	-
Communication Services	55,955	91,274	86,540	46,009
Training/Registration	347	1,100	2,000	2,500
Mileage/Travel	353	1,150	750	750
Rentals/Leases	3,696	5,863	-	3,200
Insurance Premiums	133,466	125,000	119,000	125,000
Total Purchased Services	264,996	294,223	275,290	241,109
Supplies/Non-Capital Equipment				
Office Supplies	-	-	-	1,100
Technology Supplies	-	-	-	-
Operating Supplies	12,080	11,700	11,500	11,500
Non-Capital Equipment	-	-	-	-
Motor Vehicle Fuels	-	-	-	1,460
Total Supplies/Non-Capital Equipment	12,080	11,700	11,500	14,060
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	383	750	1,100	850
Total Other Expenditures	383	750	1,100	850
Total Expenditures	\$ 665,416	\$ 647,771	\$ 621,045	\$ 613,025

Expenditure Detail

Administration/Operations Division - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	319,396	271,686	264,651	283,942
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	37	500
Stipend	309	-	2,554	-
Allowances	-	-	1,207	1,200
Medicare	4,461	3,939	4,286	4,143
Workers' Compensation	215	477	224	251
Retirement Contributions	26,585	22,818	22,269	24,136
Medical Benefits	34,487	40,476	35,542	40,252
Life/Disability Benefits	2,504	1,702	2,385	2,582
Total Personnel	387,957	341,098	333,155	357,006
Purchased Services				
Professional Services	33,795	36,685	32,000	26,650
Technical Services	-	-	-	-
General Services	37,384	33,151	35,000	37,000
Property Services	-	-	-	-
Communication Services	55,955	91,274	86,540	46,009
Training/Registration	347	1,100	2,000	2,500
Mileage/Travel	353	1,150	750	750
Rentals/Leases	3,696	5,863	-	3,200
Insurance Premiums	133,466	125,000	119,000	125,000
Total Purchased Services	264,996	294,223	275,290	241,109
Supplies/Non-Capital Equipment				
Office Supplies	-	-	-	1,100
Technology Supplies	-	-	-	-
Operating Supplies	12,080	11,700	11,500	11,500
Non-Capital Equipment	-	-	-	-
Motor Vehicle Fuels	-	-	-	1,460
Total Supplies/Non-Capital Equipment	12,080	11,700	11,500	14,060
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	383	750	1,100	850
Total Other Expenditures	383	750	1,100	850
Total Expenditures	\$ 665,416	\$ 647,771	\$ 621,045	\$ 613,025

Expenditure Detail

Finance Department - Water & Wastewater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	463,460	443,593	439,076	423,975
Seasonal/Temporary Wages	-	-	-	-
Overtime	1,978	-	3,738	3,500
Stipend	304	-	4,283	-
Allowances	-	-	2,414	2,400
Medicare	6,465	6,431	7,191	6,233
Workers' Compensation	782	844	910	969
Retirement Contributions	39,892	37,303	37,254	36,383
Medical Benefits	53,178	70,562	55,666	53,490
Life/Disability Benefits	3,907	2,663	3,542	3,849
Total Personnel	569,966	561,396	554,074	530,799
Purchased Services				
Professional Services	41,201	33,674	33,674	46,350
Technical Services	13,344	20,000	12,000	10,000
General Services	24,093	24,000	36,000	40,000
Property Services	3,197	5,500	500	500
Communication Services	61,465	74,490	79,000	78,451
Training/Registration	763	4,000	4,000	3,500
Mileage/Travel	39	250	250	1,000
Rentals/Leases	-	-	-	800
Insurance Premiums	87,394	80,000	77,000	81,000
Total Purchased Services	231,496	241,914	242,424	261,601
Supplies/Non-Capital Equipment				
Office Supplies	-	3,000	-	300
Technology Supplies	-	-	-	-
Operating Supplies	2,136	12,470	13,400	13,400
Non-Capital Equipment	-	-	-	-
Motor Vehicle Fuels	-	-	-	3,738
Total Supplies/Non-Capital Equipment	2,136	15,470	13,400	17,438
Capital Outlay				
Capital Equipment	-	43,000	41,778	20,500
Total Capital Outlay	-	43,000	41,778	20,500
Miscellaneous				
Dues/Fees	383	750	700	950
Total Other Expenditures	383	750	700	950
Total Expenditures	\$ 803,981	\$ 862,530	\$ 852,376	\$ 831,288

Expenditure Detail

Administration/Operations Division - Water & Wastewater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	270,282	223,085	267,781	239,406
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	181	500
Stipend	304	-	2,552	-
Allowances	-	-	1,207	1,200
Medicare	3,670	3,234	4,367	3,496
Workers' Compensation	177	416	227	225
Retirement Contributions	22,029	18,444	21,359	20,286
Medical Benefits	22,657	30,714	33,781	27,330
Life/Disability Benefits	2,097	1,397	1,987	2,181
Total Personnel	321,216	277,290	333,442	294,624
Purchased Services				
Professional Services	41,201	33,674	33,674	46,350
Technical Services	-	-	-	-
General Services	24,093	24,000	36,000	40,000
Property Services	-	500	-	-
Communication Services	398	1,650	5,000	3,075
Training/Registration	763	3,500	3,500	2,500
Mileage/Travel	-	250	250	750
Rentals/Leases	-	-	-	-
Insurance Premiums	87,394	80,000	77,000	81,000
Total Purchased Services	153,849	143,574	155,424	173,675
Supplies/Non-Capital Equipment				
Office Supplies	-	3,000	-	-
Technology Supplies	-	-	-	-
Operating Supplies	1,007	10,570	11,500	11,500
Non-Capital Equipment	-	-	-	-
Total Supplies/Non-Capital Equipment	1,007	13,570	11,500	11,500
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	383	750	600	850
Total Other Expenditures	383	750	600	850
Total Expenditures	\$ 476,455	\$ 435,184	\$ 500,966	\$ 480,649

Expenditure Detail

Utility Billing Division - Water & Wastewater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	193,178	220,508	171,295	184,569
Seasonal/Temporary Wages	-	-	-	-
Overtime	1,978	-	3,557	3,000
Stipend	-	-	1,731	-
Allowances	-	-	1,207	1,200
Medicare	2,795	3,197	2,824	2,737
Workers' Compensation	605	428	683	744
Retirement Contributions	17,863	18,859	15,895	16,097
Medical Benefits	30,521	39,848	21,885	26,160
Life/Disability Benefits	1,810	1,266	1,555	1,668
Total Personnel	248,750	284,106	220,632	236,175
Purchased Services				
Professional Services	-	-	-	-
Technical Services	13,344	20,000	12,000	10,000
General Services	-	-	-	-
Property Services	3,197	5,000	500	500
Communication Services	61,067	72,840	74,000	75,376
Training/Registration	-	500	500	1,000
Mileage/Travel	39	-	-	250
Rentals/Leases	-	-	-	800
Insurance Premiums	-	-	-	-
Total Purchased Services	77,647	98,340	87,000	87,926
Supplies/Non-Capital Equipment				
Office Supplies	-	-	-	300
Technology Supplies	-	-	-	-
Operating Supplies	1,129	1,900	1,900	1,900
Non-Capital Equipment	-	-	-	-
Motor Vehicle Fuels	-	-	-	3,738
Total Supplies/Non-Capital Equipment	1,129	1,900	1,900	5,938
Capital Outlay				
Capital Equipment	-	43,000	41,778	20,500
Total Capital Outlay	-	43,000	41,778	20,500
Miscellaneous				
Dues/Fees	-	-	100	100
Total Other Expenditures	-	-	100	100
Total Expenditures	\$ 327,526	\$ 427,346	\$ 351,410	\$ 350,639

Expenditure Detail

Finance Department - Sanitation Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Purchased Services				
Professional Services	1,970	4,000	2,500	4,000
Insurance Premiums	5,000	5,000	5,300	6,000
Total Purchased Services	6,970	9,000	7,800	10,000
Total Expenditures	\$ 6,970	\$ 9,000	\$ 7,800	\$ 10,000

Expenditure Detail

Administration/Operations Division - Sanitation Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Purchased Services				
Professional Services	1,970	4,000	2,500	4,000
Insurance Premiums	5,000	5,000	5,300	6,000
Total Purchased Services	6,970	9,000	7,800	10,000
Total Expenditures	\$ 6,970	\$ 9,000	\$ 7,800	\$ 10,000

Planning & Development

James Hayes, Director of Planning & Development

Department Description

The Planning and Development Department is responsible for the administration of the City's land use and development functions including building, planning, and neighborhood services (code enforcement). The department also guides the City's ongoing development and redevelopment activities by recruiting new investment and working to integrate new development projects into the existing fabric of the community. The department is also responsible for the administration and enforcement of the City's building, electrical, plumbing, and mechanical codes, as well as enforcement of the City's zoning ordinance and nuisance abatement program.

2010 Achievements

- Complete re-write of the Northglenn Comprehensive Plan to guide land use decisions for the City.
- An Economic Development Strategic Plan (draft) was completed and presented to City Council.
- Review of the Draft Environment Impact Statement (DEIS) for the RTD/FasTracks North Metro Line.
- Coordinated a \$500,000 incentive for an LED sign along I-25 for the Marketplace retail area.
- Developed a V.A.L.E. grant funded program called Uniting Northglenn Together Against Graffiti (U.N.T.A.G.).

Goals & Objectives

- Initiate a multi-year project to update the City's Zoning and Subdivision Ordinances. (Council #5)
- Continue to support NURA and the ED Manager in all economic development activities for the City. (Council Goals #3 & 4)
- Maintain cooperative engagement regarding the RTD FasTracks North Metro Line. (Council Goal #4)
- Commence development of sub-area plans including those defined by geography, transportation, housing, etc. (Council Goal #5)
- Draft a vacant property ordinance based on recent models implemented by other municipalities. (Council Goal #5)

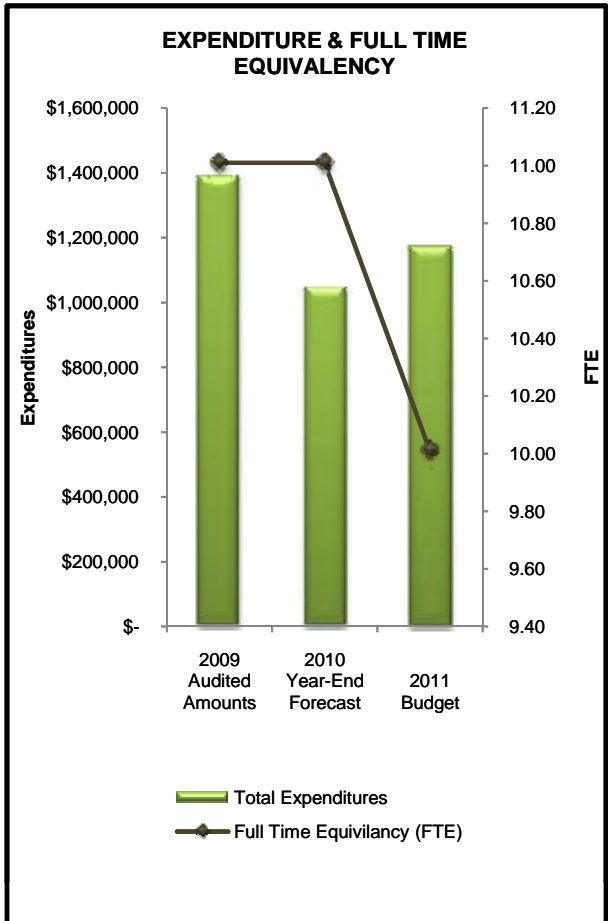
Activity Measures

Category/Measure	2008	2009	2010 Forecast	2011 Forecast
# of Permits Issued	1,210	1,333	1,800	1,800
Permit Fee Collection	\$ 551,458	\$ 292,209	\$ 500,000	\$ 500,000
Valuations	\$ 12,331,078	\$ 8,400,736	\$ 11,759,449	\$ 11,500,000
Neighborhood Service Officers Activity	8,277	8,697	8,600	8,600

Planning & Development

2011 BUDGET SUMMARY BY FUND		
Fund(s)	Budget	FTE
General Fund	\$ 1,023,592	10.01
CDBG Fund	148,296	-
Capital Projects Fund	-	-
Water & Wastewater Fund	-	-
Stormwater Fund	-	-
Sanitation Fund	-	-
Total	1,171,888	10.01

2011 BUDGET SUMMARY BY DIVISION		
Division/Program(s)	Budget	FTE
Administration	\$ 133,697	1.00
Operations	544,953	2.00
Neighborhood Services	493,238	7.01
Capital Improvement Projects	-	-
Total	1,171,888	10.01



EXPENDITURE SUMMARY				
	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Staff - Full Time Equivalency (FTE)	11.01	11.01	11.01	10.01
Expenditures:				
Personnel	\$ 1,298,410	\$ 819,179	\$ 800,476	\$ 756,119
Purchased Services	48,196	171,962	214,985	241,498
Supplies/Non-Capital Equipment	5,932	18,500	13,414	21,475
Capital Outlay	-	-	-	-
Miscellaneous	39,014	34,500	17,412	152,796
Contingency	-	-	-	-
Total Expenditures	\$ 1,391,552	\$ 1,044,141	\$ 1,046,287	\$ 1,171,888

Expenditure Detail

Planning & Development Department - All Funds

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	1,058,390	656,640	636,049	581,540
Seasonal/Temporary Wages	-	-	-	14,997
Overtime	2,741	-	2,811	-
Stipend	1,360	-	5,738	-
Allowances	-	-	1,207	1,200
Medicare	12,486	9,522	9,048	8,667
Workers' Compensation	3,413	6,045	2,017	2,999
Retirement Contributions	97,380	56,956	57,586	52,787
Medical Benefits	113,835	85,914	80,225	88,551
Life/Disability Benefits	8,805	4,102	5,795	5,378
Total Personnel	1,298,410	819,179	800,476	756,119
Purchased Services				
Professional Services	30,530	5,000	-	25,000
Technical Services	-	121,262	180,000	168,598
General Services	5,306	23,500	23,500	29,200
Property Services	37	1,500	100	500
Communication Services	11,467	16,700	6,300	8,800
Training/Registration	370	4,000	3,700	5,000
Mileage/Travel	486	-	100	200
Rentals/Leases	-	-	1,285	4,200
Total Purchased Services	48,196	171,962	214,985	241,498
Supplies/Non-Capital Equipment				
Office Supplies	2,875	5,500	3,400	5,000
Technology Supplies	-	1,500	-	1,500
Operating Supplies	3,057	11,500	10,000	7,500
Non-Capital Equipment	-	-	14	-
Motor Vehicle Fuels	-	-	-	7,475
Total Supplies/Non-Capital Equipment	5,932	18,500	13,414	21,475
Capital Outlay				
Capital Equipment	-	-	-	-
Capital Improvement Projects	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	3,026	4,500	4,500	4,500
Grants/Donations	35,988	30,000	12,912	148,296
Total Other Expenditures	39,014	34,500	17,412	152,796
Total Expenditures	\$ 1,391,552	\$ 1,044,141	\$ 1,046,287	\$ 1,171,888

Expenditure Detail

Planning & Development Department - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	1,043,639	656,640	636,049	581,540
Seasonal/Temporary Wages	-	-	-	14,997
Overtime	2,741	-	2,811	-
Stipend	1,360	-	5,738	-
Allowances	-	-	1,207	1,200
Medicare	12,486	9,522	9,048	8,667
Workers' Compensation	3,413	6,045	2,017	2,999
Retirement Contributions	97,380	56,956	57,586	52,787
Medical Benefits	113,835	85,914	80,225	88,551
Life/Disability Benefits	8,805	4,102	5,795	5,378
Total Personnel	1,283,659	819,179	800,476	756,119
Purchased Services				
Professional Services	30,530	5,000	-	25,000
Technical Services	-	121,262	180,000	168,598
General Services	5,306	23,500	23,500	29,200
Property Services	37	1,500	100	500
Communication Services	11,467	16,700	6,300	8,800
Training/Registration	370	4,000	3,700	5,000
Mileage/Travel	486	-	100	200
Rentals/Leases	-	-	1,285	4,200
Total Purchased Services	48,196	171,962	214,985	241,498
Supplies/Non-Capital Equipment				
Office Supplies	2,875	5,500	3,400	5,000
Technology Supplies	-	1,500	-	1,500
Operating Supplies	3,057	11,500	10,000	7,500
Non-Capital Equipment	-	-	14	-
Motor Vehicle Fuels	-	-	-	7,475
Total Supplies/Non-Capital Equipment	5,932	18,500	13,414	21,475
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	3,026	4,500	4,500	4,500
Grants/Donations	-	-	-	-
Total Other Expenditures	3,026	4,500	4,500	4,500
Total Expenditures	\$ 1,340,813	\$ 1,014,141	\$ 1,033,375	\$ 1,023,592

Expenditure Detail

Administrative Division - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	141,026	101,292	101,895	101,292
Seasonal/Temporary Wages	-	-	-	-
Overtime	2,384	-	-	-
Stipend	-	-	750	-
Allowances	-	-	-	-
Medicare	1,707	1,469	1,614	1,469
Workers' Compensation	111	983	95	98
Retirement Contributions	9,851	8,103	8,152	8,103
Medical Benefits	13,787	12,226	12,172	12,922
Life/Disability Benefits	1,081	634	908	913
Total Personnel	169,947	124,707	125,586	124,797
Purchased Services				
Professional Services	-	-	-	-
Technical Services	-	-	-	-
General Services	-	-	-	-
Property Services	-	-	-	-
Communication Services	2,309	6,200	2,000	2,000
Training/Registration	370	1,500	1,500	1,500
Mileage/Travel	-	-	-	100
Rentals/Leases	-	-	1,285	600
Total Purchased Services	2,679	7,700	4,785	4,200
Supplies/Non-Capital Equipment				
Office Supplies	1,885	3,500	2,000	2,200
Technology Supplies	-	-	-	-
Operating Supplies	644	1,500	1,500	1,500
Non-Capital Equipment	-	-	14	-
Total Supplies/Non-Capital Equipment	2,529	5,000	3,514	3,700
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	2,042	1,000	1,000	1,000
Total Other Expenditures	2,042	1,000	1,000	1,000
Total Expenditures	\$ 177,197	\$ 138,407	\$ 134,885	\$ 133,697

Expenditure Detail

Operations Division - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	585,505	200,190	181,326	125,090
Seasonal/Temporary Wages	-	-	-	14,997
Overtime	357	-	-	-
Stipend	880	-	1,451	-
Allowances	-	-	1,207	1,200
Medicare	6,830	2,903	2,859	2,048
Workers' Compensation	1,027	1,942	165	137
Retirement Contributions	55,179	16,015	16,176	11,304
Medical Benefits	47,226	16,054	11,170	13,415
Life/Disability Benefits	4,536	1,254	1,589	1,268
Total Personnel	701,540	238,358	215,943	169,459
Purchased Services				
Professional Services	30,530	5,000	-	25,000
Technical Services	-	121,262	180,000	168,598
General Services	2,265	18,500	18,500	20,500
Property Services	-	-	-	-
Communication Services	3,019	1,800	1,800	1,800
Training/Registration	-	1,500	1,500	1,500
Mileage/Travel	486	-	100	100
Rentals/Leases	-	-	-	2,000
Total Purchased Services	36,300	148,062	201,900	219,498
Supplies/Non-Capital Equipment				
Office Supplies	838	1,000	1,000	1,700
Technology Supplies	-	1,500	-	1,500
Operating Supplies	297	2,000	1,000	1,000
Non-Capital Equipment	-	-	-	-
Total Supplies/Non-Capital Equipment	1,135	4,500	2,000	4,200
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	984	3,500	3,500	3,500
Grants/Donations	-	-	-	-
Total Other Expenditures	984	3,500	3,500	3,500
Total Expenditures	\$ 739,959	\$ 394,420	\$ 423,343	\$ 396,657

Expenditure Detail

Neighborhood Services Division - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	317,108	355,158	352,828	355,158
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	2,811	-
Stipend	480	-	3,537	-
Allowances	-	-	-	-
Medicare	3,949	5,150	4,575	5,150
Workers' Compensation	2,275	3,120	1,757	2,764
Retirement Contributions	32,350	32,838	33,258	33,380
Medical Benefits	52,822	57,634	56,883	62,214
Life/Disability Benefits	3,188	2,214	3,298	3,197
Total Personnel	412,172	456,114	458,947	461,863
Purchased Services				
Professional Services	-	-	-	-
Technical Services	-	-	-	-
General Services	3,041	5,000	5,000	8,700
Property Services	37	1,500	100	500
Communication Services	6,139	8,700	2,500	5,000
Training/Registration	-	1,000	700	2,000
Mileage/Travel	-	-	-	-
Rentals/Leases	-	-	-	1,600
Total Purchased Services	9,217	16,200	8,300	17,800
Supplies/Non-Capital Equipment				
Office Supplies	152	1,000	400	1,100
Technology Supplies	-	-	-	-
Operating Supplies	2,116	8,000	7,500	5,000
Non-Capital Equipment	-	-	-	-
Motor Vehicle Fuels	-	-	-	7,475
Total Supplies/Non-Capital Equipment	2,268	9,000	7,900	13,575
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	-	-	-	-
Total Other Expenditures	-	-	-	-
Total Expenditures	\$ 423,657	\$ 481,314	\$ 475,147	\$ 493,238

Expenditure Detail

Planning & Development Department - CDBG Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	14,751	-	-	-
Total Personnel	14,751	-	-	-
Miscellaneous				
Grants/Donations	35,988	30,000	12,912	148,296
Total Other Expenditures	35,988	30,000	12,912	148,296
Total Expenditures	\$ 50,739	\$ 30,000	\$ 12,912	\$ 148,296

Expenditure Detail

Operations Division - CDBG Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Miscellaneous				
Grants/Donations	35,988	30,000	12,912	148,296
Total Other Expenditures	35,988	30,000	12,912	148,296
Total Expenditures	\$ 35,988	\$ 30,000	\$ 12,912	\$ 148,296

Expenditure Detail

Neighborhood Services Division - CDBG Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	14,751	-	-	-
Total Personnel	14,751	-	-	-
Total Expenditures	\$ 14,751	\$ -	\$ -	\$ -

Parks, Recreation, & Culture

Amanda Peterson, Director of Parks, Recreation, & Culture

Department Description

The Department of Parks, Recreation and Cultural Services offers recreational and leisure services, and maintains parks, right-of-ways and open spaces. Divisions within Parks, Recreation and Cultural Services include Parks Maintenance & Operations, Aquatics, Youth & Marketing, Operations, Fitness & Sports, Theatre, Culture and Senior Programs.

2010 Achievements

- Grant Funding for Ballfields, Irrigation for NWOS and Rotary Parks and the Skate Park received and allocated.
- All City sculpture was cleaned and received full maintenance.
- Sperry Playground Funded and Installed
- New scoreboard for Recreation Center gymnasium was donated by private entity.
- Northglenn Youth Theatre won a national award for Outstanding Supporting Actress in a Musical and three nominations from the National Youth Theatre.

Goals & Objectives

- Provide general care and maintenance to all public grounds, buildings, and facilities. (Council Goals #1 & 5)
- Plant and maintain all trees, shrubs, flower beds, turf and related plantings on all City owned lands (Council Goal #5)
- Provide programs and activities for all generations and abilities of users.
- Maintain a safe, comfortable environment in which recreation activities take place. (Council Goal #1)
- Administer the Council approved Open Space Management Plan.

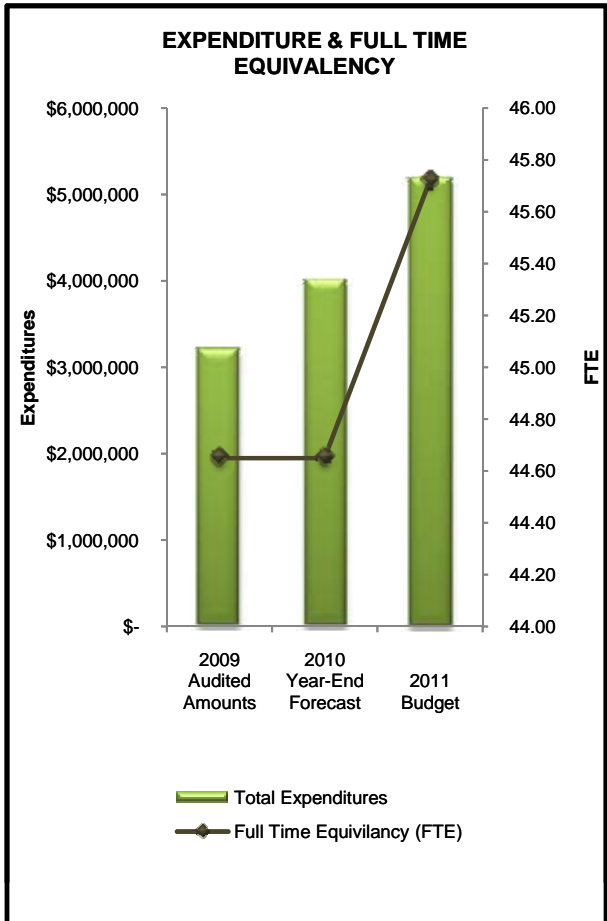
Activity Measures

Category/Measure	2008	2009	2010 Forecast	2011 Forecast
# of park acres maintained	337	337	337	337
# of miles of trails maintained	28	28	28	28
Recreation Center attendance	202,833	239,207	239,000	239,000
Number of registered program participants	20,378	21,310	21,500	21,500
Recreation & Cultural Services cost recovery	42%	44%	46%	46%

Parks, Recreation, & Culture

2011 BUDGET SUMMARY BY FUND		
Fund(s)	Budget	FTE
General Fund	\$ 3,086,174	45.72
Conservation Trust Fund	838,000	-
Capital Projects Fund	1,278,529	-
Water & Wastewater Fund	-	-
Stormwater Fund	-	-
Sanitation Fund	-	-
Total	5,202,703	45.72

2011 BUDGET SUMMARY BY DIVISION		
Division/Program(s)	Budget	FTE
Park Operations	\$ 1,272,268	16.00
Recreation Operations	1,813,906	29.72
Capital Improvement Projects	2,116,529	-
Total	5,202,703	45.72



EXPENDITURE SUMMARY				
	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Staff - Full Time Equivalency (FTE)	44.65	44.65	44.65	45.72
Expenditures:				
Personnel	\$ 2,497,665	\$ 2,389,338	\$ 2,361,422	\$ 2,339,966
Purchased Services	208,153	267,848	268,348	275,755
Supplies/Non-Capital Equipment	309,982	439,028	386,923	445,753
Capital Outlay	190,798	2,178,640	1,012,296	2,139,029
Miscellaneous	1,025	2,200	2,200	2,200
Contingency	-	-	-	-
Total Expenditures	\$ 3,207,623	\$ 5,277,054	\$ 4,031,189	\$ 5,202,703

Expenditure Detail

Parks, Recreation, & Culture Department - All Funds

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	1,873,742	1,719,780	1,758,872	1,730,741
Seasonal/Temporary Wages	173,997	154,139	154,139	153,861
Overtime	6,541	-	4,499	8,000
Stipend	150	-	16,543	-
Allowances	-	-	2,007	9,600
Medicare	26,567	27,169	28,100	27,234
Workers' Compensation	20,519	47,766	20,681	22,921
Retirement Contributions	135,785	128,902	121,005	144,017
Medical Benefits	247,364	303,147	243,722	231,098
Life/Disability Benefits	13,000	8,435	11,854	12,494
Total Personnel	2,497,665	2,389,338	2,361,422	2,339,966
Purchased Services				
Professional Services	190	10,900	10,900	13,000
Technical Services	38,504	8,800	8,800	9,650
General Services	68,864	97,946	97,946	106,262
Property Services	47,112	83,332	83,332	75,332
Communication Services	48,835	58,230	58,230	57,371
Training/Registration	613	4,820	4,820	4,820
Mileage/Travel	170	320	320	320
Rentals/Leases	3,865	3,500	4,000	9,000
Total Purchased Services	208,153	267,848	268,348	275,755
Supplies/Non-Capital Equipment				
Office Supplies	151	3,400	3,400	6,300
Technology Supplies	2,116	8,452	8,452	8,452
Operating Supplies	177,428	221,176	221,176	225,736
Inventory Supplies	12,259	16,000	16,000	16,000
Non-Capital Equipment	1,235	-	-	-
Gas/Electricity	116,793	190,000	137,895	145,548
Motor Vehicle Fuels	-	-	-	43,717
Total Supplies/Non-Capital Equipment	309,982	439,028	386,923	445,753
Capital Outlay				
Capital Equipment	12,512	29,000	15,500	22,500
Capital Improvement Projects	178,286	2,149,640	996,796	2,116,529
Total Capital Outlay	190,798	2,178,640	1,012,296	2,139,029
Miscellaneous				
Dues/Fees	1,025	2,200	2,200	2,200
Total Other Expenditures	1,025	2,200	2,200	2,200
Total Expenditures	\$ 3,207,623	\$ 5,277,054	\$ 4,031,189	\$ 5,202,703

Expenditure Detail

Parks, Recreation, & Culture Department - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	1,873,742	1,719,780	1,758,872	1,730,741
Seasonal/Temporary Wages	173,997	154,139	154,139	153,861
Overtime	6,541	-	4,499	8,000
Stipend	150	-	16,543	-
Allowances	-	-	2,007	9,600
Medicare	26,567	27,169	28,100	27,234
Workers' Compensation	20,519	47,766	20,681	22,921
Retirement Contributions	135,785	128,902	121,005	144,017
Medical Benefits	247,364	303,147	243,722	231,098
Life/Disability Benefits	13,000	8,435	11,854	12,494
Total Personnel	2,497,665	2,389,338	2,361,422	2,339,966
Purchased Services				
Professional Services	190	10,900	10,900	13,000
Technical Services	38,504	8,800	8,800	9,650
General Services	68,864	97,946	97,946	106,262
Property Services	47,112	83,332	83,332	75,332
Communication Services	48,835	58,230	58,230	57,371
Training/Registration	613	4,820	4,820	4,820
Mileage/Travel	170	320	320	320
Rentals/Leases	3,865	3,500	4,000	9,000
Total Purchased Services	208,153	267,848	268,348	275,755
Supplies/Non-Capital Equipment				
Office Supplies	151	3,400	3,400	6,300
Technology Supplies	2,116	8,452	8,452	8,452
Operating Supplies	177,428	221,176	221,176	225,736
Inventory Supplies	12,259	16,000	16,000	16,000
Non-Capital Equipment	1,235	-	-	-
Gas/Electricity	116,793	190,000	137,895	145,548
Motor Vehicle Fuels	-	-	-	43,717
Total Supplies/Non-Capital Equipment	309,982	439,028	386,923	445,753
Capital Outlay				
Capital Equipment	12,512	29,000	15,500	22,500
Total Capital Outlay	12,512	29,000	15,500	22,500
Miscellaneous				
Dues/Fees	1,025	2,200	2,200	2,200
Total Other Expenditures	1,025	2,200	2,200	2,200
Total Expenditures	\$ 3,029,337	\$ 3,127,414	\$ 3,034,393	\$ 3,086,174

Expenditure Detail

Park Operations Division - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	715,837	718,555	685,064	696,451
Seasonal/Temporary Wages	108,959	86,606	86,606	87,744
Overtime	6,205	-	2,819	8,000
Stipend	-	-	5,947	-
Allowances	-	-	1,404	9,000
Medicare	8,901	11,674	9,890	11,268
Workers' Compensation	7,554	19,049	7,135	8,983
Retirement Contributions	59,795	64,423	53,788	59,683
Medical Benefits	120,940	142,911	114,595	132,122
Life/Disability Benefits	5,743	4,500	5,299	6,060
Total Personnel	1,033,934	1,047,718	972,547	1,019,311
Purchased Services				
Professional Services	190	1,000	1,000	1,000
Technical Services	-	-	-	-
General Services	-	-	-	-
Property Services	41,622	56,582	56,582	56,582
Communication Services	8,526	5,798	5,798	5,798
Training/Registration	90	1,100	1,100	1,100
Mileage/Travel	105	-	-	-
Rentals/Leases	-	-	-	400
Total Purchased Services	50,533	64,480	64,480	64,880
Supplies/Non-Capital Equipment				
Office Supplies	141	-	-	100
Technology Supplies	-	-	-	-
Operating Supplies	90,282	110,852	110,852	110,853
Non-Capital Equipment	1,235	-	-	-
Gas/Electricity	14,472	53,000	24,009	25,341
Motor Vehicle Fuels	-	-	-	42,783
Total Supplies/Non-Capital Equipment	106,130	163,852	134,861	179,077
Capital Outlay				
Capital Equipment	7,632	9,000	9,000	9,000
Total Capital Outlay	7,632	9,000	9,000	9,000
Miscellaneous				
Dues/Fees	290	-	-	-
Total Other Expenditures	290	-	-	-
Total Expenditures	\$ 1,198,519	\$ 1,285,050	\$ 1,180,888	\$ 1,272,268

Expenditure Detail

Recreation Operations Division - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	1,157,905	1,001,225	1,073,808	1,034,290
Seasonal/Temporary Wages	65,038	67,533	67,533	66,117
Overtime	336	-	1,680	-
Stipend	150	-	10,596	-
Allowances	-	-	603	600
Medicare	17,666	15,495	18,210	15,966
Workers' Compensation	12,965	28,717	13,546	13,938
Retirement Contributions	75,990	64,479	67,217	84,334
Medical Benefits	126,424	160,236	129,127	98,976
Life/Disability Benefits	7,257	3,935	6,555	6,434
Total Personnel	1,463,731	1,341,620	1,388,875	1,320,655
Purchased Services				
Professional Services	-	9,900	9,900	12,000
Technical Services	38,504	8,800	8,800	9,650
General Services	68,864	97,946	97,946	106,262
Property Services	5,490	26,750	26,750	18,750
Communication Services	40,309	52,432	52,432	51,573
Training/Registration	523	3,720	3,720	3,720
Mileage/Travel	65	320	320	320
Rentals/Leases	3,865	3,500	4,000	8,600
Total Purchased Services	157,620	203,368	203,868	210,875
Supplies/Non-Capital Equipment				
Office Supplies	10	3,400	3,400	6,200
Technology Supplies	2,116	8,452	8,452	8,452
Operating Supplies	87,146	110,324	110,324	114,883
Inventory Supplies	12,259	16,000	16,000	16,000
Non-Capital Equipment	-	-	-	-
Gas/Electricity	102,321	137,000	113,886	120,207
Motor Vehicle Fuels	-	-	-	934
Total Supplies/Non-Capital Equipment	203,852	275,176	252,062	266,676
Capital Outlay				
Capital Equipment	4,880	20,000	6,500	13,500
Total Capital Outlay	4,880	20,000	6,500	13,500
Miscellaneous				
Dues/Fees	735	2,200	2,200	2,200
Total Other Expenditures	735	2,200	2,200	2,200
Total Expenditures	\$ 1,830,818	\$ 1,842,364	\$ 1,853,505	\$ 1,813,906

Expenditure Detail

Parks, Recreation, & Culture Department - Conservation Trust Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Capital Outlay				
Capital Improvement Projects	108,176	1,221,000	693,118	838,000
Total Capital Outlay	108,176	1,221,000	693,118	838,000
Total Expenditures	\$ 108,176	\$ 1,221,000	\$ 693,118	\$ 838,000

Expenditure Detail

Capital Improvement Projects Division - Conservation Trust Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Capital Outlay				
Capital Improvement Projects	108,176	1,221,000	693,118	838,000
Total Capital Outlay	108,176	1,221,000	693,118	838,000
Total Expenditures	\$ 108,176	\$ 1,221,000	\$ 693,118	\$ 838,000

Expenditure Detail

Parks, Recreation, & Culture Department - Capital Projects Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Capital Outlay				
Capital Improvement Projects	70,110	928,640	303,678	1,278,529
Total Capital Outlay	70,110	928,640	303,678	1,278,529
Total Expenditures	\$ 70,110	\$ 928,640	\$ 303,678	\$ 1,278,529

Expenditure Detail

Capital Improvement Projects Division - Capital Projects Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Capital Outlay				
Capital Improvement Projects	70,110	928,640	303,678	1,278,529
Total Capital Outlay	70,110	928,640	303,678	1,278,529
Total Expenditures	\$ 70,110	\$ 928,640	\$ 303,678	\$ 1,278,529

Police

Russ Van Houten, Police Chief

Department Description

The Northglenn Police Department is a full service municipal law enforcement agency consisting of three primary divisions: Administration, Patrol and Support. The Administrative division consists of the Office of the Chief of Police, the Professional Standards Unit, the Operational Analysis and Community Impact Unit (Crime and Management Analysis) and the Administrative Support element. The Patrol Division provides 24 hour per day, seven day per week uniformed officer response to emergency and non-emergency calls for service, directed patrol, crime prevention, school safety and security, traffic accident response and traffic enforcement. The Patrol Division also provides tactical intervention with a SWAT element, canine (police dog and handler) support, and animal control. The Support Division consists of the Police Records Unit, the Investigative Support Unit, the Training Unit, and the Victim Services Unit. Enhanced 911, dispatch and records management services are provided by contract with the Adams County Communications Center. The Department is currently in the process of being accredited by the Commission for the Accreditation of Law Enforcement Agencies (CALEA).

2010 Achievements

- Implemented a career development program
- Formalized training request process and procedures
- Establish field evidence technician program and complete associated training
- Maintained reduction in target crimes through directed patrol

Goals & Objectives

- Career Development Program
- CALEA Accreditation Project
- Crime Reduction & Prevention
- Formalize Training Request Process & Procedures
- Establish Emergency Plan

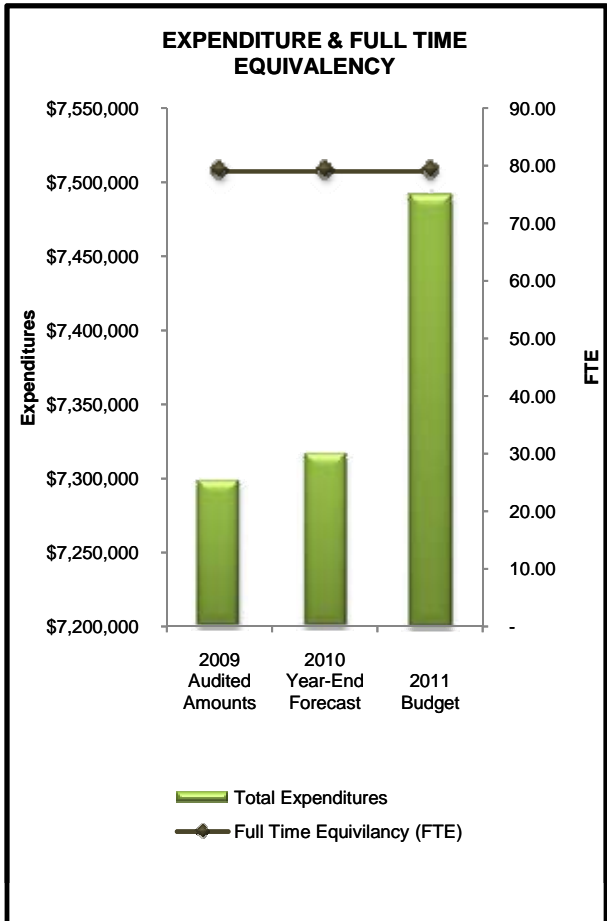
Activity Measures

Category/Measure	2008	2009	2010 Forecast	2011 Forecast
Calls for Service	50,083	46,708	46,200	46,200
Incident Reports Processed	6,580	6,148	5,940	5,940
# of Arrests	3,324	2,833	2,700	2,700
# of Traffic Accidents Reported	1,202	1,209	1,220	1,220
Municipal Summons Issued	13,103	13,054	13,700	13,700

Police

2011 BUDGET SUMMARY BY FUND		
Fund(s)	Budget	FTE
General Fund	\$ 7,491,237	79.00
Conservation Trust Fund	-	-
Capital Projects Fund	-	-
Water & Wastewater Fund	-	-
Stormwater Fund	-	-
Sanitation Fund	-	-
Total	7,491,237	79.00

2011 BUDGET SUMMARY BY DIVISION		
Division/Program(s)	Budget	FTE
Administration	\$ 387,007	4.00
Support Operations	2,611,017	21.00
Patrol Division	4,276,285	52.00
Animal Control	216,928	2.00
Capital Improvement Projects	-	-
Total	7,491,237	79.00



EXPENDITURE SUMMARY				
	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Staff - Full Time Equivalency (FTE)	79.00	79.00	79.00	79.00
Expenditures:				
Personnel	\$ 6,116,100	\$ 6,269,858	\$ 6,164,839	\$ 6,169,603
Purchased Services	845,376	879,701	850,445	853,032
Supplies/Non-Capital Equipment	234,085	190,383	147,305	283,702
Capital Outlay	100,885	173,100	152,000	182,000
Miscellaneous	1,849	1,950	2,000	2,900
Contingency	-	-	-	-
Total Expenditures	\$ 7,298,295	\$ 7,514,992	\$ 7,316,589	\$ 7,491,237

Expenditure Detail

Police Department - All Funds

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	4,689,839	4,598,503	4,599,806	4,605,847
Seasonal/Temporary Wages	-	-	-	-
Overtime	183,000	221,900	240,197	225,400
Stipend	25,040	-	43,097	-
Allowances	27,984	26,736	36,173	41,094
Medicare	63,055	70,283	71,961	70,290
Workers' Compensation	45,083	114,247	28,198	54,372
Retirement Contributions	414,895	438,699	414,744	419,191
Medical Benefits	573,317	680,020	634,474	653,214
Life/Disability Benefits	93,887	119,470	96,189	100,195
Total Personnel	6,116,100	6,269,858	6,164,839	6,169,603
Purchased Services				
Professional Services	27,692	160,727	145,500	158,191
Technical Services	4,527	73,933	72,000	69,740
General Services	62,370	72,450	72,450	82,000
Property Services	34,996	46,934	43,450	48,634
Communication Services	681,271	452,756	451,420	402,890
Training/Registration	27,301	64,067	60,025	62,033
Mileage/Travel	360	2,334	600	2,300
Rentals/Leases	6,859	6,500	5,000	27,244
Total Purchased Services	845,376	879,701	850,445	853,032
Supplies/Non-Capital Equipment				
Office Supplies	10,616	11,596	13,000	24,200
Technology Supplies	-	-	1,465	-
Operating Supplies	175,814	129,647	90,471	103,886
Non-Capital Equipment	46,223	47,040	41,490	50,740
Gas/Electricity	1,432	2,100	879	928
Motor Vehicle Fuels	-	-	-	103,948
Total Supplies/Non-Capital Equipment	234,085	190,383	147,305	283,702
Capital Outlay				
Capital Equipment	89,315	173,100	152,000	182,000
Capital Improvement Projects	11,570	-	-	-
Total Capital Outlay	100,885	173,100	152,000	182,000
Miscellaneous				
Dues/Fees	1,849	1,950	2,000	2,900
Total Other Expenditures	1,849	1,950	2,000	2,900
Total Expenditures	\$ 7,298,295	\$ 7,514,992	\$ 7,316,589	\$ 7,491,237

Expenditure Detail

Police Department - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	4,689,839	4,598,503	4,599,806	4,605,847
Seasonal/Temporary Wages	-	-	-	-
Overtime	183,000	221,900	240,197	225,400
Stipend	25,040	-	43,097	-
Allowances	27,984	26,736	36,173	41,094
Medicare	63,055	70,283	71,961	70,290
Workers' Compensation	45,083	114,247	28,198	54,372
Retirement Contributions	414,895	438,699	414,744	419,191
Medical Benefits	573,317	680,020	634,474	653,214
Life/Disability Benefits	93,887	119,470	96,189	100,195
Total Personnel	6,116,100	6,269,858	6,164,839	6,169,603
Purchased Services				
Professional Services	27,692	160,727	145,500	158,191
Technical Services	4,527	73,933	72,000	69,740
General Services	62,370	72,450	72,450	82,000
Property Services	34,996	46,934	43,450	48,634
Communication Services	681,271	452,756	451,420	402,890
Training/Registration	27,301	64,067	60,025	62,033
Mileage/Travel	360	2,334	600	2,300
Rentals/Leases	6,859	6,500	5,000	27,244
Total Purchased Services	845,376	879,701	850,445	853,032
Supplies/Non-Capital Equipment				
Office Supplies	10,616	11,596	13,000	24,200
Technology Supplies	-	-	1,465	-
Operating Supplies	175,814	129,647	90,471	103,886
Non-Capital Equipment	46,223	47,040	41,490	50,740
Gas/Electricity	1,432	2,100	879	928
Motor Vehicle Fuels	-	-	-	103,948
Total Supplies/Non-Capital Equipment	234,085	190,383	147,305	283,702
Capital Outlay				
Capital Equipment	89,315	173,100	152,000	182,000
Total Capital Outlay	89,315	173,100	152,000	182,000
Miscellaneous				
Dues/Fees	1,849	1,950	2,000	2,900
Total Other Expenditures	1,849	1,950	2,000	2,900
Total Expenditures	\$ 7,286,725	\$ 7,514,992	\$ 7,316,589	\$ 7,491,237

Expenditure Detail

Administration Division - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	176,563	308,585	299,465	308,585
Seasonal/Temporary Wages	-	-	-	-
Overtime	53	-	3,000	3,000
Stipend	480	-	2,571	-
Allowances	384	768	1,970	2,736
Medicare	1,058	4,486	1,515	4,558
Workers' Compensation	1,289	7,743	2,443	2,670
Retirement Contributions	18,440	29,865	29,056	30,053
Medical Benefits	12,311	22,445	18,336	22,477
Life/Disability Benefits	1,689	8,072	2,269	2,778
Total Personnel	212,267	381,964	360,625	376,857
Purchased Services				
Professional Services	4,810	9,250	4,000	2,450
Technical Services	750	-	-	2,000
General Services	-	-	-	-
Property Services	500	1,500	1,000	1,000
Communication Services	143	-	-	-
Training/Registration	470	1,500	1,500	2,000
Mileage/Travel	-	-	-	-
Rentals/Leases	-	-	-	-
Total Purchased Services	6,673	12,250	6,500	7,450
Supplies/Non-Capital Equipment				
Office Supplies	-	-	-	-
Technology Supplies	-	-	-	-
Operating Supplies	4,817	7,500	1,000	1,000
Non-Capital Equipment	-	400	400	500
Total Supplies/Non-Capital Equipment	4,817	7,900	1,400	1,500
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	1,127	1,000	1,000	1,200
Total Other Expenditures	1,127	1,000	1,000	1,200
Total Expenditures	\$ 224,884	\$ 403,114	\$ 369,525	\$ 387,007

Expenditure Detail

Support Operations Division - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	1,294,526	1,142,581	1,137,460	1,141,915
Seasonal/Temporary Wages	-	-	-	-
Overtime	54,057	71,900	85,706	71,900
Stipend	-	-	10,571	-
Allowances	7,216	6,384	6,715	12,822
Medicare	15,815	17,702	16,993	17,434
Workers' Compensation	10,261	28,148	10,399	10,462
Retirement Contributions	114,376	110,016	99,127	101,962
Medical Benefits	155,753	177,914	165,135	158,201
Life/Disability Benefits	18,412	28,124	18,025	18,570
Total Personnel	1,670,416	1,582,769	1,550,131	1,533,266
Purchased Services				
Professional Services	20,155	136,877	136,000	150,741
Technical Services	3,777	73,933	72,000	67,740
General Services	-	-	-	2,000
Property Services	34,496	44,434	42,450	47,634
Communication Services	680,363	451,336	450,000	401,470
Training/Registration	26,056	61,067	57,000	58,533
Mileage/Travel	360	2,334	600	2,300
Rentals/Leases	6,859	6,500	5,000	19,944
Total Purchased Services	772,066	776,481	763,050	750,362
Supplies/Non-Capital Equipment				
Office Supplies	10,616	11,596	13,000	21,700
Technology Supplies	-	-	1,465	-
Operating Supplies	165,693	113,347	80,671	94,086
Non-Capital Equipment	19,599	13,090	13,090	17,090
Gas/Electricity	1,432	2,100	879	928
Motor Vehicle Fuels	-	-	-	10,085
Total Supplies/Non-Capital Equipment	197,340	140,133	109,105	143,889
Capital Outlay				
Capital Equipment	87,250	173,100	152,000	182,000
Total Capital Outlay	87,250	173,100	152,000	182,000
Miscellaneous				
Dues/Fees	712	750	800	1,500
Total Other Expenditures	712	750	800	1,500
Total Expenditures	\$ 2,727,784	\$ 2,673,233	\$ 2,575,086	\$ 2,611,017

Expenditure Detail

Patrol Division - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	3,132,026	3,056,843	3,069,982	3,064,853
Seasonal/Temporary Wages	-	-	-	-
Overtime	127,274	150,000	150,634	150,000
Stipend	24,560	-	29,050	-
Allowances	19,616	18,816	26,656	24,768
Medicare	45,036	46,772	52,102	46,967
Workers' Compensation	32,957	76,966	14,247	40,541
Retirement Contributions	274,366	290,605	278,200	278,963
Medical Benefits	385,812	460,038	431,614	454,230
Life/Disability Benefits	72,969	80,907	75,010	78,036
Total Personnel	4,114,616	4,180,947	4,127,495	4,138,358
Purchased Services				
Professional Services	1,172	1,000	-	-
Technical Services	-	-	-	-
General Services	-	-	-	-
Property Services	-	-	-	-
Communication Services	50	500	500	500
Training/Registration	775	1,000	1,025	1,000
Mileage/Travel	-	-	-	-
Rentals/Leases	-	-	-	5,700
Total Purchased Services	1,997	2,500	1,525	7,200
Supplies/Non-Capital Equipment				
Office Supplies	-	-	-	1,900
Technology Supplies	-	-	-	-
Operating Supplies	4,970	7,800	7,800	7,800
Non-Capital Equipment	26,624	33,150	28,000	33,150
Motor Vehicle Fuels	-	-	-	87,877
Total Supplies/Non-Capital Equipment	31,594	40,950	35,800	130,727
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	-	-	-	-
Total Other Expenditures	-	-	-	-
Total Expenditures	\$ 4,148,207	\$ 4,224,397	\$ 4,164,820	\$ 4,276,285

Expenditure Detail

Animal Control Division - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	86,724	90,494	92,899	90,494
Seasonal/Temporary Wages	-	-	-	-
Overtime	1,616	-	857	500
Stipend	-	-	905	-
Allowances	768	768	832	768
Medicare	1,146	1,323	1,351	1,331
Workers' Compensation	576	1,390	1,109	699
Retirement Contributions	7,713	8,213	8,361	8,213
Medical Benefits	19,441	19,623	19,389	18,306
Life/Disability Benefits	817	2,367	885	811
Total Personnel	118,801	124,178	126,588	121,122
Purchased Services				
Professional Services	1,555	13,600	5,500	5,000
Technical Services	-	-	-	-
General Services	62,370	72,450	72,450	80,000
Property Services	-	1,000	-	-
Communication Services	715	920	920	920
Training/Registration	-	500	500	500
Mileage/Travel	-	-	-	-
Rentals/Leases	-	-	-	1,600
Total Purchased Services	64,640	88,470	79,370	88,020
Supplies/Non-Capital Equipment				
Office Supplies	-	-	-	600
Technology Supplies	-	-	-	-
Operating Supplies	334	1,000	1,000	1,000
Non-Capital Equipment	-	400	-	-
Motor Vehicle Fuels	-	-	-	5,986
Total Supplies/Non-Capital Equipment	334	1,400	1,000	7,586
Capital Outlay				
Capital Equipment	2,065	-	-	-
Total Capital Outlay	2,065	-	-	-
Miscellaneous				
Dues/Fees	10	200	200	200
Total Other Expenditures	10	200	200	200
Total Expenditures	\$ 185,850	\$ 214,248	\$ 207,158	\$ 216,928

Expenditure Detail

Police Department - Capital Projects Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Capital Outlay				
Capital Improvement Projects	11,570	-	-	-
Total Capital Outlay	11,570	-	-	-
Total Expenditures	\$ 11,570	\$ -	\$ -	\$ -

Expenditure Detail

Capital Improvement Projects Division - Capital Projects Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Capital Outlay				
Capital Improvement Projects	11,570	-	-	-
Total Capital Outlay	11,570	-	-	-
Total Expenditures	\$ 11,570	\$ -	\$ -	\$ -

Public Works

David Willett, Director of Public Works

Department Description

The Public Works Department is responsible for the capital improvements, maintenance and repair of the City's transportation and utility infrastructure, public buildings and city-owned fleet and machinery. In addition, the Department manages and operates a water treatment plant and a wastewater treatment plant, and the City's trash collection and recycling activities. The Public Works Department core functions are Engineering, Operations, and Utilities. Fifteen Divisions provide the means to allocate costs to appropriate service areas.

2010 Achievements

- Department reorganization to achieve a more effective and efficient delivery of services.
- Complete rewrite and consolidation of Northglenn Right-of-Way Standards and Specifications.
- Major Projects: Substantial completion of the Huron Street Reconstruction, Award the design of West 112th Street Rehabilitation and Widening, Award of Berthoud Pass Collection System Condition Assessment and Alternative Analysis, Completion of annual water/wastewater rate study, Completion of Clearwell at the Water Treatment Plant to meet Federal/State requirements.
- Redesign green waste program at Northglenn's Operations and Maintenance Facility: Currently produces quality mulch for Parks Department and residents in lieu of transporting to landfill.

Goals & Objectives

- Complete water/wastewater master plans and design Capital Improvement Program to accomplish objectives. (Council Goal #1)
- Obtain target water/wastewater fund balance, and operating and maintenance reserves. (Council Goal #2)
- Implement infrastructure management policies and procedures to assess, plan, and budget to maintain a safe and reliable infrastructure system. (Council Goal #1)
- Implement single-stream curbside recycling. (Council Goal #5)
- Develop strategy and prioritize components/objectives of the Integrated Water Resource Plan.

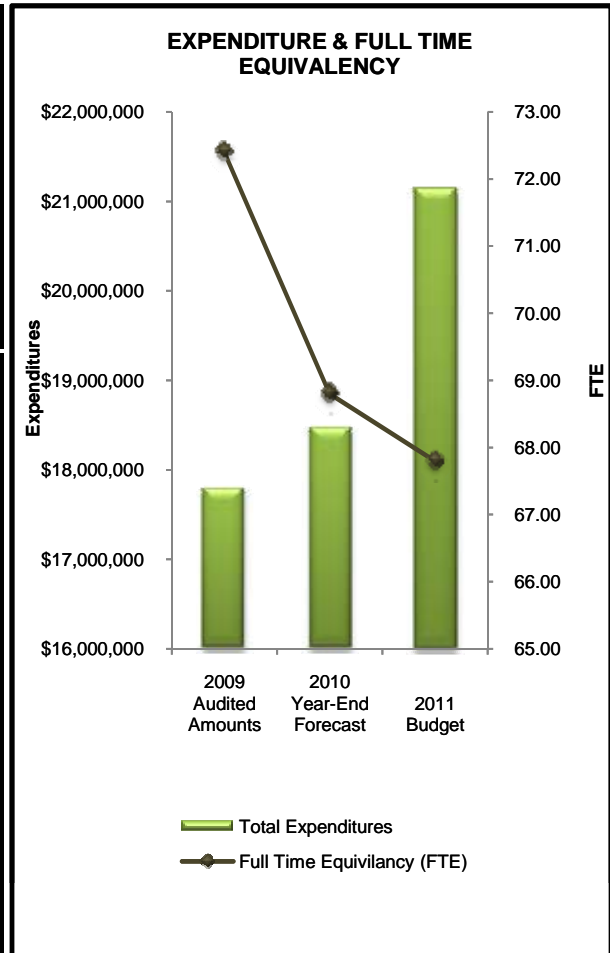
Activity Measures

Category/Measure	2008	2009	2010 Forecast	2011 Forecast
Water Distribution System (# of Miles)	127	127	127	127
Sewer Collection System (# of Miles)	101	101	101	101
Storm Drainage System (# of Miles)	23	23	23	23
Roadway Network (# of Miles)	105	105	105	105
Waste Hauled to Landfill (Tons)	18,000	18,000	18,000	14,520
Waste Hauled to Recycling (Tons)	500	500	500	4,000

Public Works

2011 BUDGET SUMMARY BY FUND		
Fund(s)	Budget	FTE
General Fund	\$ 2,444,246	15.90
Conservation Trust Fund	-	-
CDBG Fund	250,000	-
Capital Projects Fund	2,099,390	-
Water & Wastewater Fund	15,040,759	40.70
Stormwater Fund	102,706	1.00
Sanitation Fund	1,196,739	10.20
Total	21,133,840	67.80

2011 BUDGET SUMMARY BY DIVISION		
Division/Program(s)	Budget	FTE
Administration/Operations	\$ 366,719	2.00
Facilities	462,582	4.00
Fleet	408,340	4.00
Streets	985,469	8.00
Engineering	1,120,313	6.00
Water Operations	974,802	6.50
Lab Operations	417,870	3.80
Electrical & Mechanical	717,480	5.00
Distribution & Collection	830,350	7.00
Water Resources Operations	6,625,652	5.00
Wastewater Operations	1,479,925	4.50
Industrial Pre-Treatment	77,061	1.00
Stormwater Operations	84,575	1.00
Sanitation Operations	1,064,312	10.00
Capital Improvement Projects	5,518,390	-
Total	21,133,840	67.80



EXPENDITURE SUMMARY				
	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Staff - Full Time Equivalency (FTE)	72.40	71.40	68.80	67.80
Expenditures:				
Personnel	\$ 4,703,825	\$ 4,908,444	\$ 4,764,934	\$ 4,680,701
Purchased Services	892,471	1,782,300	1,207,845	1,753,450
Supplies/Non-Capital Equipment	2,547,789	3,229,525	2,833,380	2,991,984
Capital Outlay	9,614,700	14,785,563	9,636,234	11,675,575
Miscellaneous	35,647	51,430	36,170	32,130
Contingency	-	-	-	-
Total Expenditures	\$ 17,794,432	\$ 24,757,262	\$ 18,478,563	\$ 21,133,840

Expenditure Detail

Public Works Department - All Funds

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	3,733,220	3,689,136	3,661,112	3,551,273
Seasonal/Temporary Wages	-	-	-	-
Overtime	50,551	97,160	48,869	87,938
Stipend	1,274	-	34,049	-
Allowances	-	-	10,870	30,580
Medicare	40,922	54,904	48,402	51,901
Workers' Compensation	43,394	102,850	48,717	49,903
Retirement Contributions	316,048	341,847	322,787	319,376
Medical Benefits	487,154	598,972	558,162	558,318
Life/Disability Benefits	31,262	23,575	31,966	31,412
Total Personnel	4,703,825	4,908,444	4,764,934	4,680,701
Purchased Services				
Professional Services	115,267	486,400	383,655	438,250
Technical Services	295,787	330,550	62,950	88,000
General Services	7,341	143,000	70,095	93,000
Property Services	467,346	715,500	600,100	1,019,000
Repair/Maintenance Services	(65,454)	-	-	-
Communication Services	54,700	56,350	56,500	60,800
Training/Registration	5,845	36,100	20,550	21,550
Mileage/Travel	904	1,300	495	1,050
Rentals/Leases	10,735	13,100	13,500	31,800
Total Purchased Services	892,471	1,782,300	1,207,845	1,753,450
Supplies/Non-Capital Equipment				
Office Supplies	7,859	15,650	13,500	14,200
Technology Supplies	9,316	15,650	15,000	12,500
Operating Supplies	369,815	407,200	335,550	1,094,700
Chemicals/Compounds	267,206	392,000	369,000	7,000
Maintenance Supplies	96,509	99,600	94,300	-
Repair Supplies	18,339	27,800	66,000	-
Construction Materials	72,706	89,000	74,000	-
Inventory Supplies	221,161	53,000	61,000	15,000
Uniforms/Clothing	23,082	30,400	25,400	25,900
Non-Capital Equipment	38,431	21,225	20,800	99,800
Gas/Electricity	1,193,661	1,703,000	1,469,623	1,551,186
Motor Vehicle Fuels	229,704	375,000	289,207	171,698
Total Supplies/Non-Capital Equipment	2,547,789	3,229,525	2,833,380	2,991,984
Capital Outlay				
Property/Rights	5,965,584	3,316,769	1,519,585	5,605,185
Capital Equipment	201,821	916,500	902,374	552,000
Capital Improvement Projects	3,447,295	10,552,294	7,214,275	5,518,390
Total Capital Outlay	9,614,700	14,785,563	9,636,234	11,675,575
Miscellaneous				
Dues/Fees	10,547	11,430	9,170	7,130
Community Incentives	25,100	40,000	27,000	25,000
Total Other Expenditures	35,647	51,430	36,170	32,130
Total Expenditures	\$ 17,794,432	\$ 24,757,262	\$ 18,478,563	\$ 21,133,840

Expenditure Detail

Public Works Department - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	785,125	633,349	651,650	757,376
Seasonal/Temporary Wages	-	-	-	-
Overtime	5,237	15,250	10,985	15,250
Stipend	240	-	5,790	-
Allowances	-	-	2,173	8,080
Medicare	7,498	9,405	7,967	10,937
Workers' Compensation	7,284	16,184	5,603	10,929
Retirement Contributions	67,240	56,543	53,899	65,283
Medical Benefits	111,287	118,116	101,951	143,486
Life/Disability Benefits	6,788	3,928	5,330	6,596
Total Personnel	990,699	852,775	845,348	1,017,937
Purchased Services				
Professional Services	705	60,700	61,000	3,250
Technical Services	-	-	-	6,000
General Services	-	-	-	-
Property Services	99,228	88,500	75,250	148,500
Repair/Maintenance Services	(291,920)	(365,000)	(267,075)	(182,500)
Communication Services	13,120	17,100	16,100	17,000
Training/Registration	-	4,000	3,500	2,500
Mileage/Travel	168	350	-	-
Rentals/Leases	4,019	1,200	2,900	3,100
Total Purchased Services	(174,680)	(193,150)	(108,325)	(2,150)
Supplies/Non-Capital Equipment				
Office Supplies	1,219	3,450	2,600	2,900
Technology Supplies	2,559	5,000	4,350	4,950
Operating Supplies	165,175	146,500	80,100	274,000
Maintenance Supplies	13,918	51,500	46,500	-
Repair Supplies	11,916	12,500	50,000	-
Construction Materials	64,290	80,000	65,000	-
Uniforms/Clothing	8,075	8,700	9,000	9,000
Non-Capital Equipment	21,752	8,000	7,000	16,000
Gas/Electricity	583,320	752,000	697,029	735,714
Motor Vehicle Fuels	229,704	375,000	289,207	40,895
Total Supplies/Non-Capital Equipment	1,101,928	1,442,650	1,250,786	1,083,459
Capital Outlay				
Capital Equipment	-	56,000	51,874	343,500
Total Capital Outlay	-	56,000	51,874	343,500
Miscellaneous				
Dues/Fees	82	3,100	2,500	1,500
Total Other Expenditures	82	3,100	2,500	1,500
Total Expenditures	\$ 1,918,029	\$ 2,161,375	\$ 2,042,183	\$ 2,444,246

Expenditure Detail

Administration/Operations Division - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	107,286	49,152	40,751	49,152
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	-	-
Stipend	240	-	394	-
Allowances	-	-	-	-
Medicare	360	713	650	713
Workers' Compensation	209	96	3	47
Retirement Contributions	6,606	4,271	3,496	4,271
Medical Benefits	5,350	5,002	3,053	5,411
Life/Disability Benefits	637	308	416	441
Total Personnel	120,688	59,542	48,763	60,035
Purchased Services				
Professional Services	-	-	-	-
Technical Services	-	-	-	-
General Services	-	-	-	-
Property Services	628	1,500	250	1,000
Communication Services	1,575	2,000	500	1,000
Training/Registration	-	500	-	-
Mileage/Travel	168	250	-	-
Rentals/Leases	-	-	-	-
Total Purchased Services	2,371	4,250	750	2,000
Supplies/Non-Capital Equipment				
Office Supplies	136	1,000	400	500
Technology Supplies	339	1,000	350	500
Operating Supplies	3,885	5,000	6,000	5,000
Non-Capital Equipment	-	1,000	-	-
Gas/Electricity	145,745	212,000	134,166	141,612
Total Supplies/Non-Capital Equipment	150,105	220,000	140,916	147,612
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	-	100	-	500
Total Other Expenditures	-	100	-	500
Total Expenditures	\$ 273,164	\$ 283,892	\$ 190,429	\$ 210,147

Expenditure Detail

Facilities Division - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	111,110	136,582	164,314	115,827
Seasonal/Temporary Wages	-	-	-	-
Overtime	2,502	4,500	2,796	4,500
Stipend	-	-	1,078	-
Allowances	-	-	-	800
Medicare	1,171	2,045	1,368	1,640
Workers' Compensation	1,336	3,070	1,460	1,520
Retirement Contributions	9,865	11,877	12,078	10,401
Medical Benefits	15,945	25,318	17,845	17,899
Life/Disability Benefits	970	752	971	976
Total Personnel	142,899	184,144	201,910	153,563
Purchased Services				
Professional Services	190	500	500	250
Technical Services	-	-	-	-
General Services	-	-	-	-
Property Services	19,479	37,000	37,000	27,500
Communication Services	1,070	2,000	2,000	2,000
Training/Registration	-	500	500	500
Mileage/Travel	-	-	-	-
Rentals/Leases	805	-	1,000	1,000
Total Purchased Services	21,544	40,000	41,000	31,250
Supplies/Non-Capital Equipment				
Office Supplies	5	150	150	150
Technology Supplies	-	-	-	-
Operating Supplies	5,078	2,500	5,000	20,000
Maintenance Supplies	1,016	1,500	1,500	-
Repair Supplies	1,519	5,000	5,000	-
Construction Materials	4,098	5,000	5,000	-
Uniforms/Clothing	2,010	2,400	2,400	2,400
Non-Capital Equipment	5,967	6,000	6,000	15,000
Motor Vehicle Fuels	-	-	-	2,978
Total Supplies/Non-Capital Equipment	19,693	22,550	25,050	40,528
Capital Outlay				
Capital Equipment	-	-	-	29,500
Total Capital Outlay	-	-	-	29,500
Miscellaneous				
Dues/Fees	-	500	-	-
Total Other Expenditures	-	500	-	-
Total Expenditures	\$ 184,136	\$ 247,194	\$ 267,960	\$ 254,841

Expenditure Detail

Fleet Division - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	209,289	217,265	228,578	217,265
Seasonal/Temporary Wages	-	-	-	-
Overtime	702	4,000	5,008	4,000
Stipend	-	-	2,053	-
Allowances	-	-	1,207	2,400
Medicare	2,328	3,208	2,949	3,069
Workers' Compensation	2,592	5,735	2,962	2,965
Retirement Contributions	18,656	20,352	19,826	18,952
Medical Benefits	35,909	42,543	42,200	39,528
Life/Disability Benefits	1,850	1,385	1,918	1,854
Total Personnel	271,326	294,488	306,701	290,033
Purchased Services				
Professional Services	145	200	200	200
Technical Services	-	-	-	-
General Services	-	-	-	-
Property Services	27,939	40,000	28,000	40,000
Repair/Maintenance Services	(291,920)	(365,000)	(267,075)	(182,500)
Communication Services	1,491	1,500	1,100	1,500
Training/Registration	-	-	-	-
Mileage/Travel	-	-	-	-
Rentals/Leases	805	1,200	900	1,100
Total Purchased Services	(261,540)	(322,100)	(236,875)	(139,700)
Supplies/Non-Capital Equipment				
Office Supplies	32	300	50	250
Technology Supplies	1,500	2,500	2,500	2,500
Operating Supplies	65,708	60,000	10,100	70,000
Repair Supplies	10,397	7,500	45,000	-
Uniforms/Clothing	1,491	1,800	1,800	1,800
Non-Capital Equipment	-	-	-	-
Motor Vehicle Fuels	229,704	375,000	289,207	957
Total Supplies/Non-Capital Equipment	308,832	447,100	348,657	75,507
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	-	-	-	-
Total Other Expenditures	-	-	-	-
Total Expenditures	\$ 318,618	\$ 419,488	\$ 418,483	\$ 225,840

Expenditure Detail

Streets Division - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	192,526	146,241	140,056	291,023
Seasonal/Temporary Wages	-	-	-	-
Overtime	2,033	6,750	3,181	6,750
Stipend	-	-	1,424	-
Allowances	-	-	604	4,400
Medicare	1,220	2,220	1,788	4,289
Workers' Compensation	2,457	6,467	977	5,987
Retirement Contributions	18,455	13,314	12,692	24,892
Medical Benefits	38,126	40,071	36,067	75,556
Life/Disability Benefits	1,781	956	1,335	2,564
Total Personnel	256,598	216,019	198,124	415,461
Purchased Services				
Professional Services	370	-	300	300
Technical Services	-	-	-	-
General Services	-	-	-	-
Property Services	51,182	10,000	10,000	20,000
Communication Services	2,955	2,100	3,000	3,000
Training/Registration	-	500	500	500
Mileage/Travel	-	100	-	-
Rentals/Leases	2,409	-	1,000	1,000
Total Purchased Services	56,916	12,700	14,800	24,800
Supplies/Non-Capital Equipment				
Office Supplies	469	500	500	500
Technology Supplies	-	-	-	-
Operating Supplies	89,158	75,000	55,000	175,000
Maintenance Supplies	12,902	50,000	45,000	-
Construction Materials	60,192	75,000	60,000	-
Uniforms/Clothing	4,574	4,500	4,800	4,800
Non-Capital Equipment	15,785	1,000	1,000	1,000
Motor Vehicle Fuels	-	-	-	33,602
Total Supplies/Non-Capital Equipment	183,080	206,000	166,300	214,902
Capital Outlay				
Capital Equipment	-	56,000	51,874	314,000
Total Capital Outlay	-	56,000	51,874	314,000
Miscellaneous				
Dues/Fees	-	-	-	-
Total Other Expenditures	-	-	-	-
Total Expenditures	\$ 496,594	\$ 490,719	\$ 431,098	\$ 969,163

Expenditure Detail

Engineering Division - General Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	164,914	84,109	77,951	84,109
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	-	-
Stipend	-	-	841	-
Allowances	-	-	362	480
Medicare	2,419	1,219	1,212	1,226
Workers' Compensation	690	816	201	410
Retirement Contributions	13,658	6,729	5,807	6,767
Medical Benefits	15,957	5,182	2,786	5,092
Life/Disability Benefits	1,550	527	690	761
Total Personnel	199,188	98,582	89,850	98,845
Purchased Services				
Professional Services	-	60,000	60,000	2,500
Technical Services	-	-	-	6,000
General Services	-	-	-	-
Property Services	-	-	-	60,000
Communication Services	6,029	9,500	9,500	9,500
Training/Registration	-	2,500	2,500	1,500
Mileage/Travel	-	-	-	-
Rentals/Leases	-	-	-	-
Total Purchased Services	6,029	72,000	72,000	79,500
Supplies/Non-Capital Equipment				
Office Supplies	577	1,500	1,500	1,500
Technology Supplies	720	1,500	1,500	1,950
Operating Supplies	1,346	4,000	4,000	4,000
Non-Capital Equipment	-	-	-	-
Gas/Electricity	437,575	540,000	562,863	594,102
Motor Vehicle Fuels	-	-	-	3,358
Total Supplies/Non-Capital Equipment	440,218	547,000	569,863	604,910
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	82	2,500	2,500	1,000
Total Other Expenditures	82	2,500	2,500	1,000
Total Expenditures	\$ 645,517	\$ 720,082	\$ 734,213	\$ 784,255

Expenditure Detail

Public Works Department - Conservation Trust Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Capital Outlay				
Capital Improvement Projects	9,950	54,744	50,444	-
Total Capital Outlay	9,950	54,744	50,444	-
Total Expenditures	\$ 9,950	\$ 54,744	\$ 50,444	\$ -

Expenditure Detail

Capital Improvement Projects Division - Conservation Trust Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Capital Outlay				
Capital Improvement Projects	9,950	54,744	50,444	-
Total Capital Outlay	9,950	54,744	50,444	-
Total Expenditures	\$ 9,950	\$ 54,744	\$ 50,444	\$ -

Expenditure Detail

Public Works Department - CDBG Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Capital Outlay				
Capital Improvement Projects	235,000	120,000	-	250,000
Total Capital Outlay	235,000	120,000	-	250,000
Total Expenditures	\$ 235,000	\$ 120,000	\$ -	\$ 250,000

Expenditure Detail

Capital Improvement Projects Division - CDBG Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Capital Outlay				
Capital Improvement Projects	235,000	120,000	-	250,000
Total Capital Outlay	235,000	120,000	-	250,000
Total Expenditures	\$ 235,000	\$ 120,000	\$ -	\$ 250,000

Expenditure Detail

Public Works Department - Capital Projects Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Capital Outlay				
Capital Improvement Projects	980,317	7,124,768	4,932,351	2,099,390
Total Capital Outlay	980,317	7,124,768	4,932,351	2,099,390
Total Expenditures	\$ 980,317	\$ 7,124,768	\$ 4,932,351	\$ 2,099,390

Expenditure Detail

Capital Improvement Projects Division - Capital Projects Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Capital Outlay				
Capital Improvement Projects	980,317	7,124,768	4,932,351	2,099,390
Total Capital Outlay	980,317	7,124,768	4,932,351	2,099,390
Total Expenditures	\$ 980,317	\$ 7,124,768	\$ 4,932,351	\$ 2,099,390

Expenditure Detail

Public Works Department - Water & Wastewater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	2,158,499	2,254,905	2,227,360	2,201,362
Seasonal/Temporary Wages	-	-	-	-
Overtime	28,944	57,160	31,107	54,688
Stipend	454	-	21,074	-
Allowances	-	-	6,880	19,300
Medicare	23,832	33,525	30,629	32,063
Workers' Compensation	22,475	55,355	28,358	27,655
Retirement Contributions	180,325	207,499	194,165	196,058
Medical Benefits	250,272	330,459	317,147	310,680
Life/Disability Benefits	17,781	14,478	19,524	19,455
Total Personnel	2,682,582	2,953,381	2,876,244	2,861,261
Purchased Services				
Professional Services	114,072	413,700	321,655	432,500
Technical Services	295,787	330,550	62,950	82,000
General Services	7,341	143,000	70,095	93,000
Property Services	216,233	382,000	324,800	640,500
Repair/Maintenance Services	92,179	167,900	114,369	83,950
Communication Services	33,077	29,650	31,100	34,400
Training/Registration	5,815	28,850	15,500	17,500
Mileage/Travel	736	950	495	1,050
Rentals/Leases	5,911	10,700	9,600	23,400
Total Purchased Services	771,151	1,507,300	950,564	1,408,300
Supplies/Non-Capital Equipment				
Office Supplies	6,323	10,900	10,700	10,650
Technology Supplies	5,757	9,450	9,650	6,550
Operating Supplies	182,418	240,500	231,650	795,700
Chemicals/Compounds	267,206	392,000	369,000	7,000
Maintenance Supplies	82,591	48,100	47,800	-
Repair Supplies	6,423	15,300	16,000	-
Construction Materials	8,416	9,000	9,000	-
Uniforms/Clothing	11,168	14,200	11,400	12,700
Non-Capital Equipment	15,179	13,225	13,800	83,800
Gas/Electricity	599,082	906,000	757,739	799,793
Motor Vehicle Fuels	-	-	-	43,840
Total Supplies/Non-Capital Equipment	1,184,563	1,658,675	1,476,739	1,760,033
Capital Outlay				
Property/Rights	5,965,584	3,316,769	1,519,585	5,605,185
Capital Equipment	8,339	250,500	250,500	208,500
Capital Improvement Projects	2,119,056	2,652,782	2,131,480	3,169,000
Total Capital Outlay	8,092,979	6,220,051	3,901,565	8,982,685
Miscellaneous				
Dues/Fees	9,694	6,530	4,910	3,480
Community Incentives	25,100	40,000	27,000	25,000
Total Other Expenditures	34,794	46,530	31,910	28,480
Total Expenditures	\$ 12,766,069	\$ 12,385,937	\$ 9,237,022	\$ 15,040,759

Expenditure Detail

Administration/Operations Division - Water & Wastewater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	89,301	98,304	99,186	98,304
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	-	-
Stipend	304	-	788	-
Allowances	-	-	-	-
Medicare	1,282	1,426	1,605	1,426
Workers' Compensation	66	192	92	94
Retirement Contributions	8,246	8,542	8,591	8,542
Medical Benefits	10,115	10,004	9,663	10,822
Life/Disability Benefits	688	616	991	882
Total Personnel	110,002	119,084	120,916	120,070
Purchased Services				
Professional Services	-	-	-	-
Technical Services	-	-	-	-
General Services	-	-	-	-
Property Services	-	-	-	-
Communication Services	394	-	-	-
Training/Registration	-	-	-	-
Mileage/Travel	44	-	-	-
Rentals/Leases	-	-	-	600
Total Purchased Services	438	-	-	600
Supplies/Non-Capital Equipment				
Office Supplies	443	-	-	200
Technology Supplies	-	-	-	-
Operating Supplies	289	1,000	-	-
Non-Capital Equipment	-	-	-	-
Total Supplies/Non-Capital Equipment	732	1,000	-	200
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	-	-	-	-
Total Other Expenditures	-	-	-	-
Total Expenditures	\$ 111,172	\$ 120,084	\$ 120,916	\$ 120,870

Expenditure Detail

Facilities Division - Water & Wastewater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	141,017	115,828	118,193	115,827
Seasonal/Temporary Wages	-	-	-	-
Overtime	2,502	4,500	2,796	4,500
Stipend	-	-	1,078	-
Allowances	-	-	-	800
Medicare	1,172	1,744	1,368	1,640
Workers' Compensation	1,622	2,898	1,432	1,520
Retirement Contributions	10,833	11,099	10,300	10,401
Medical Benefits	15,946	18,513	17,844	17,899
Life/Disability Benefits	971	752	971	976
Total Personnel	174,063	155,334	153,982	153,563
Purchased Services				
Professional Services	-	-	-	-
Technical Services	-	-	-	-
General Services	-	-	-	-
Property Services	11,495	7,500	10,000	12,500
Communication Services	11,444	1,500	10,000	10,000
Training/Registration	-	-	-	-
Mileage/Travel	275	-	-	-
Rentals/Leases	-	-	-	500
Total Purchased Services	23,214	9,000	20,000	23,000
Supplies/Non-Capital Equipment				
Office Supplies	-	-	-	200
Technology Supplies	-	-	-	-
Operating Supplies	3,008	-	1,000	7,500
Repair Supplies	918	5,000	5,000	-
Construction Materials	1,568	1,500	1,500	-
Non-Capital Equipment	3,101	1,000	3,000	3,000
Motor Vehicle Fuels	-	-	-	2,978
Total Supplies/Non-Capital Equipment	8,595	7,500	10,500	13,678
Capital Outlay				
Capital Equipment	-	-	-	17,500
Total Capital Outlay	-	-	-	17,500
Miscellaneous				
Dues/Fees	-	-	-	-
Total Other Expenditures	-	-	-	-
Total Expenditures	\$ 205,872	\$ 171,834	\$ 184,482	\$ 207,741

Expenditure Detail

Fleet Division - Water & Wastewater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Purchased Services				
Repair/Maintenance Services	92,179	167,900	114,369	83,950
Total Purchased Services	92,179	167,900	114,369	83,950
Total Expenditures	\$ 92,179	\$ 167,900	\$ 114,369	\$ 83,950

Expenditure Detail

Engineering Division - Water & Wastewater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	107,291	249,400	241,900	250,960
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	-	-
Stipend	-	-	2,509	-
Allowances	-	-	2,052	2,180
Medicare	1,582	3,616	3,987	3,672
Workers' Compensation	449	2,420	2,181	1,229
Retirement Contributions	8,801	19,952	19,670	20,251
Medical Benefits	4,300	19,194	24,444	26,508
Life/Disability Benefits	998	1,560	2,178	2,308
Total Personnel	123,421	296,142	298,921	307,108
Purchased Services				
Professional Services	-	-	1,855	2,500
Technical Services	-	-	-	6,000
General Services	-	-	95	-
Property Services	-	-	-	-
Communication Services	1,496	3,500	2,500	2,500
Training/Registration	-	2,500	2,500	2,500
Mileage/Travel	-	-	-	-
Rentals/Leases	-	-	-	4,400
Total Purchased Services	1,496	6,000	6,950	17,900
Supplies/Non-Capital Equipment				
Office Supplies	-	2,000	2,000	2,500
Technology Supplies	4,720	1,500	1,500	1,950
Operating Supplies	575	3,000	3,000	6,000
Uniforms/Clothing	-	500	-	-
Non-Capital Equipment	-	-	-	-
Total Supplies/Non-Capital Equipment	5,295	7,000	6,500	10,450
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	-	1,500	1,000	600
Total Other Expenditures	-	1,500	1,000	600
Total Expenditures	\$ 130,212	\$ 310,642	\$ 313,371	\$ 336,058

Expenditure Detail

Water Operations Division - Water & Wastewater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	355,244	367,166	372,572	331,469
Seasonal/Temporary Wages	-	-	-	-
Overtime	3,263	12,000	4,668	12,000
Stipend	-	-	3,640	-
Allowances	-	-	2,414	4,800
Medicare	4,108	5,497	4,848	5,006
Workers' Compensation	4,884	11,446	5,577	5,425
Retirement Contributions	33,905	34,671	31,515	30,602
Medical Benefits	41,835	51,206	48,030	44,631
Life/Disability Benefits	3,308	2,374	3,280	2,958
Total Personnel	446,547	484,360	476,544	436,891
Purchased Services				
Professional Services	-	-	10,000	10,000
Technical Services	13,609	21,000	20,000	20,000
General Services	-	10,000	10,000	10,000
Property Services	-	20,000	15,000	10,000
Communication Services	1,437	2,200	2,000	2,200
Training/Registration	1,275	6,000	3,000	3,000
Mileage/Travel	-	200	-	200
Rentals/Leases	2,230	3,500	2,800	3,500
Total Purchased Services	18,551	62,900	62,800	58,900
Supplies/Non-Capital Equipment				
Office Supplies	2,302	3,000	3,500	2,500
Technology Supplies	397	1,000	1,500	1,000
Operating Supplies	15,290	15,000	14,500	202,000
Chemicals/Compounds	88,471	183,000	160,000	-
Maintenance Supplies	33,166	-	-	-
Repair Supplies	1,306	4,000	5,000	-
Uniforms/Clothing	1,898	4,000	4,000	4,000
Non-Capital Equipment	-	-	-	15,300
Gas/Electricity	242,477	317,500	208,075	219,623
Motor Vehicle Fuels	-	-	-	3,358
Total Supplies/Non-Capital Equipment	385,307	527,500	396,575	447,781
Capital Outlay				
Capital Equipment	7,366	40,500	45,000	31,000
Total Capital Outlay	7,366	40,500	45,000	31,000
Miscellaneous				
Dues/Fees	241	230	210	230
Total Other Expenditures	241	230	210	230
Total Expenditures	\$ 858,012	\$ 1,115,490	\$ 981,129	\$ 974,802

Expenditure Detail

Lab Operations Division - Water & Wastewater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	159,806	210,995	196,482	211,419
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	-	-
Stipend	150	-	2,114	-
Allowances	-	-	-	1,120
Medicare	2,139	3,059	3,167	3,081
Workers' Compensation	1,905	4,851	2,044	2,450
Retirement Contributions	13,830	19,307	18,131	19,442
Medical Benefits	12,818	35,309	23,837	18,954
Life/Disability Benefits	1,373	1,322	1,801	1,915
Total Personnel	192,021	274,843	247,576	258,381
Purchased Services				
Professional Services	-	-	-	-
Technical Services	20,515	34,500	34,500	28,000
General Services	-	60,000	60,000	60,000
Property Services	685	8,000	6,000	6,000
Communication Services	1,646	2,200	2,000	3,400
Training/Registration	582	1,600	1,500	2,500
Mileage/Travel	-	100	75	200
Rentals/Leases	-	-	-	800
Total Purchased Services	23,428	106,400	104,075	100,900
Supplies/Non-Capital Equipment				
Office Supplies	453	1,000	1,200	1,300
Technology Supplies	-	-	-	-
Operating Supplies	39,975	41,000	43,000	43,000
Uniforms/Clothing	583	2,000	1,800	2,000
Non-Capital Equipment	-	300	300	300
Motor Vehicle Fuels	-	-	-	1,489
Total Supplies/Non-Capital Equipment	41,011	44,300	46,300	48,089
Capital Outlay				
Capital Equipment	973	10,000	9,500	10,000
Total Capital Outlay	973	10,000	9,500	10,000
Miscellaneous				
Dues/Fees	341	800	800	500
Total Other Expenditures	341	800	800	500
Total Expenditures	\$ 257,774	\$ 436,343	\$ 408,251	\$ 417,870

Expenditure Detail

Electrical & Mechanical Division - Water & Wastewater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	320,751	326,970	333,787	326,964
Seasonal/Temporary Wages	-	-	-	-
Overtime	7,356	12,300	3,668	12,300
Stipend	-	-	3,054	-
Allowances	-	-	-	2,000
Medicare	2,592	4,922	2,972	4,658
Workers' Compensation	4,408	9,646	4,706	5,048
Retirement Contributions	30,228	32,266	30,450	29,224
Medical Benefits	45,805	52,370	50,284	51,716
Life/Disability Benefits	2,762	2,126	2,762	2,816
Total Personnel	413,902	440,600	431,683	434,726
Purchased Services				
Professional Services	-	-	-	-
Technical Services	-	2,050	2,200	2,800
General Services	-	-	-	-
Property Services	2,426	44,500	15,800	25,000
Communication Services	3,497	7,800	2,800	4,600
Training/Registration	534	4,000	2,000	2,500
Mileage/Travel	-	-	-	-
Rentals/Leases	2,617	5,000	4,800	6,600
Total Purchased Services	9,074	63,350	27,600	41,500
Supplies/Non-Capital Equipment				
Office Supplies	-	-	-	600
Technology Supplies	-	250	-	-
Operating Supplies	37,597	49,750	47,000	90,000
Chemicals/Compounds	21,949	2,000	2,000	-
Maintenance Supplies	18,955	17,000	17,000	-
Uniforms/Clothing	3,153	1,500	1,300	1,500
Non-Capital Equipment	2,421	1,250	1,250	50,000
Motor Vehicle Fuels	-	-	-	9,154
Total Supplies/Non-Capital Equipment	84,075	71,750	68,550	151,254
Capital Outlay				
Capital Equipment	-	100,000	98,000	90,000
Total Capital Outlay	-	100,000	98,000	90,000
Miscellaneous				
Dues/Fees	300	-	-	-
Total Other Expenditures	300	-	-	-
Total Expenditures	\$ 507,351	\$ 675,700	\$ 625,833	\$ 717,480

Expenditure Detail

Distribution & Collection Division - Water & Wastewater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	425,966	327,280	324,162	327,272
Seasonal/Temporary Wages	-	-	-	-
Overtime	10,277	14,000	9,904	14,000
Stipend	-	-	3,092	-
Allowances	-	-	-	2,800
Medicare	3,973	4,948	4,366	4,726
Workers' Compensation	4,431	9,718	4,812	5,122
Retirement Contributions	28,486	31,422	28,420	28,820
Medical Benefits	62,476	73,152	75,411	74,540
Life/Disability Benefits	2,817	2,138	2,794	2,854
Total Personnel	538,426	462,658	452,961	460,134
Purchased Services				
Professional Services	455	700	-	-
Technical Services	-	-	-	-
General Services	7,341	50,000	-	-
Property Services	-	40,000	48,000	60,000
Communication Services	6,759	4,100	4,600	4,100
Training/Registration	1,170	5,000	1,500	2,000
Mileage/Travel	-	-	-	-
Rentals/Leases	-	-	-	1,700
Total Purchased Services	15,725	99,800	54,100	67,800
Supplies/Non-Capital Equipment				
Office Supplies	143	900	900	800
Technology Supplies	70	1,700	1,650	1,100
Operating Supplies	44,673	70,850	66,000	185,000
Maintenance Supplies	30,158	25,000	25,000	-
Construction Materials	6,848	7,500	7,500	-
Uniforms/Clothing	3,164	2,450	2,000	2,450
Non-Capital Equipment	-	-	200	2,500
Gas/Electricity	-	101,000	73,169	77,230
Motor Vehicle Fuels	-	-	-	21,086
Total Supplies/Non-Capital Equipment	85,056	209,400	176,419	290,166
Capital Outlay				
Capital Equipment	-	15,000	15,000	12,000
Total Capital Outlay	-	15,000	15,000	12,000
Miscellaneous				
Dues/Fees	-	250	200	250
Total Other Expenditures	-	250	200	250
Total Expenditures	\$ 639,207	\$ 787,108	\$ 698,680	\$ 830,350

Expenditure Detail

Water Resources Operations Division - Water & Wastewater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	235,962	238,969	236,285	238,969
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	7,532	-
Stipend	-	-	2,390	-
Allowances	-	-	-	1,200
Medicare	3,340	3,465	3,910	3,483
Workers' Compensation	902	4,600	2,319	2,320
Retirement Contributions	21,104	21,351	21,284	22,852
Medical Benefits	27,003	34,696	38,756	41,120
Life/Disability Benefits	2,205	1,497	2,188	2,167
Total Personnel	290,516	304,578	314,664	312,111
Purchased Services				
Professional Services	113,617	405,000	300,000	400,000
Technical Services	7,766	8,000	1,250	7,000
General Services	-	-	-	-
Property Services	188,750	242,000	230,000	242,000
Communication Services	3,214	3,000	3,000	3,000
Training/Registration	265	4,500	500	500
Mileage/Travel	239	300	300	300
Rentals/Leases	-	-	-	100
Total Purchased Services	313,851	662,800	535,050	652,900
Supplies/Non-Capital Equipment				
Office Supplies	1,445	2,500	500	350
Technology Supplies	-	-	-	-
Operating Supplies	9,351	20,000	17,000	20,000
Chemicals/Compounds	5,531	7,000	7,000	7,000
Uniforms/Clothing	-	750	300	750
Non-Capital Equipment	141	200	50	200
Gas/Electricity	7,056	2,500	1,569	1,656
Total Supplies/Non-Capital Equipment	23,524	32,950	26,419	29,956
Capital Outlay				
Property/Rights	5,965,584	3,316,769	1,519,585	5,605,185
Capital Equipment	-	-	-	-
Total Capital Outlay	5,965,584	3,316,769	1,519,585	5,605,185
Miscellaneous				
Dues/Fees	7,803	2,000	2,000	500
Community Incentives	25,100	40,000	27,000	25,000
Total Other Expenditures	32,903	42,000	29,000	25,500
Total Expenditures	\$ 6,626,378	\$ 4,359,097	\$ 2,424,718	\$ 6,625,652

Expenditure Detail

Wastewater Operations Division - Water & Wastewater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	323,161	273,841	261,539	254,026
Seasonal/Temporary Wages	-	-	-	-
Overtime	5,546	12,360	2,539	9,888
Stipend	-	-	1,947	-
Allowances	-	-	1,207	2,800
Medicare	3,644	4,150	3,662	3,650
Workers' Compensation	3,808	8,134	4,546	3,665
Retirement Contributions	24,892	24,997	22,344	22,104
Medical Benefits	29,974	34,440	28,502	24,115
Life/Disability Benefits	2,659	1,791	2,142	2,168
Total Personnel	393,684	359,713	328,428	322,416
Purchased Services				
Professional Services	-	-	4,800	15,000
Technical Services	253,897	265,000	5,000	10,000
General Services	-	23,000	-	23,000
Property Services	12,877	20,000	-	285,000
Communication Services	3,190	4,750	4,000	4,000
Training/Registration	1,989	4,500	4,500	4,000
Mileage/Travel	178	250	100	250
Rentals/Leases	1,064	2,200	2,000	4,900
Total Purchased Services	273,195	319,700	20,400	346,150
Supplies/Non-Capital Equipment				
Office Supplies	1,537	1,500	2,600	2,100
Technology Supplies	570	5,000	5,000	2,500
Operating Supplies	31,660	36,750	37,000	240,000
Chemicals/Compounds	151,255	200,000	200,000	-
Maintenance Supplies	312	6,100	5,800	-
Repair Supplies	4,199	6,300	6,000	-
Uniforms/Clothing	2,370	3,000	2,000	2,000
Non-Capital Equipment	9,516	5,300	5,000	8,500
Gas/Electricity	349,549	485,000	474,926	501,284
Motor Vehicle Fuels	-	-	-	5,775
Total Supplies/Non-Capital Equipment	550,968	748,950	738,326	762,159
Capital Outlay				
Capital Equipment	-	85,000	83,000	48,000
Total Capital Outlay	-	85,000	83,000	48,000
Miscellaneous				
Dues/Fees	1,009	1,550	500	1,200
Total Other Expenditures	1,009	1,550	500	1,200
Total Expenditures	\$ 1,218,856	\$ 1,514,913	\$ 1,170,654	\$ 1,479,925

Expenditure Detail

Industrial Pre-Treatment Division - Water & Wastewater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	-	46,152	43,254	46,152
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	2,000	-	2,000
Stipend	-	-	462	-
Allowances	-	-	1,207	1,600
Medicare	-	698	744	721
Workers' Compensation	-	1,450	649	782
Retirement Contributions	-	3,892	3,460	3,820
Medical Benefits	-	1,575	376	375
Life/Disability Benefits	-	302	417	411
Total Personnel	-	56,069	50,569	55,861
Purchased Services				
Professional Services	-	8,000	5,000	5,000
Technical Services	-	-	-	8,200
General Services	-	-	-	-
Property Services	-	-	-	-
Communication Services	-	600	200	600
Training/Registration	-	750	-	500
Mileage/Travel	-	100	20	100
Rentals/Leases	-	-	-	300
Total Purchased Services	-	9,450	5,220	14,700
Supplies/Non-Capital Equipment				
Office Supplies	-	-	-	100
Technology Supplies	-	-	-	-
Operating Supplies	-	3,150	3,150	2,200
Non-Capital Equipment	-	5,175	4,000	4,000
Total Supplies/Non-Capital Equipment	-	8,325	7,150	6,300
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	-	200	200	200
Total Other Expenditures	-	200	200	200
Total Expenditures	\$ -	\$ 74,044	\$ 63,139	\$ 77,061

Expenditure Detail

Capital Improvement Projects Division - Water & Wastewater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Capital Outlay				
Capital Improvement Projects	2,119,056	2,652,782	2,131,480	3,169,000
Total Capital Outlay	2,119,056	2,652,782	2,131,480	3,169,000
Total Expenditures	\$ 2,119,056	\$ 2,652,782	\$ 2,131,480	\$ 3,169,000

Expenditure Detail

Public Works Department - Stormwater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	151,810	201,448	195,590	55,207
Seasonal/Temporary Wages	-	-	-	-
Overtime	2,033	6,750	3,181	-
Stipend	-	-	1,976	-
Allowances	-	-	603	-
Medicare	1,978	3,021	2,673	801
Workers' Compensation	1,763	6,574	3,128	54
Retirement Contributions	12,362	18,283	17,690	4,969
Medical Benefits	29,439	47,251	43,149	5,092
Life/Disability Benefits	1,287	1,302	1,831	502
Total Personnel	200,672	284,629	269,821	66,625
Purchased Services				
Professional Services	-	10,000	-	2,500
Technical Services	-	-	-	-
General Services	-	-	-	-
Property Services	-	20,000	-	5,000
Repair/Maintenance Services	6,744	3,650	12,962	1,825
Communication Services	650	1,000	1,300	800
Training/Registration	-	3,000	1,300	1,300
Mileage/Travel	-	-	-	-
Rentals/Leases	-	-	-	200
Total Purchased Services	7,394	37,650	15,562	11,625
Supplies/Non-Capital Equipment				
Office Supplies	317	1,100	-	350
Technology Supplies	1,000	1,200	1,000	1,000
Operating Supplies	19,663	20,200	21,800	20,000
Non-Capital Equipment	1,500	-	-	-
Motor Vehicle Fuels	-	-	-	1,306
Total Supplies/Non-Capital Equipment	22,480	22,500	22,800	22,656
Capital Outlay				
Capital Equipment	-	-	-	-
Capital Improvement Projects	102,972	600,000	100,000	-
Total Capital Outlay	102,972	600,000	100,000	-
Miscellaneous				
Dues/Fees	600	1,800	1,410	1,800
Total Other Expenditures	600	1,800	1,410	1,800
Total Expenditures	\$ 334,118	\$ 946,579	\$ 409,593	\$ 102,706

Expenditure Detail

Fleet Division - Stormwater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Purchased Services				
Repair/Maintenance Services	6,744	3,650	12,962	1,825
Total Purchased Services	6,744	3,650	12,962	1,825
Total Expenditures	\$ 6,744	\$ 3,650	\$ 12,962	\$ 1,825

Expenditure Detail

Streets Division - Stormwater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	95,978	146,241	140,054	-
Seasonal/Temporary Wages	-	-	-	-
Overtime	2,033	6,750	3,181	-
Stipend	-	-	1,424	-
Allowances	-	-	603	-
Medicare	1,220	2,220	1,788	-
Workers' Compensation	1,711	6,467	3,076	-
Retirement Contributions	7,432	13,314	12,692	-
Medical Benefits	23,465	40,071	36,066	-
Life/Disability Benefits	790	956	1,334	-
Total Personnel	132,629	216,019	200,218	-
Purchased Services				
Professional Services	-	-	-	-
Technical Services	-	-	-	-
General Services	-	-	-	-
Property Services	-	-	-	-
Communication Services	-	-	500	-
Training/Registration	-	-	-	-
Mileage/Travel	-	-	-	-
Rentals/Leases	-	-	-	-
Total Purchased Services	-	-	500	-
Supplies/Non-Capital Equipment				
Office Supplies	-	-	-	-
Technology Supplies	-	-	-	-
Operating Supplies	13,026	15,000	15,000	15,000
Non-Capital Equipment	-	-	-	-
Motor Vehicle Fuels	-	-	-	1,306
Total Supplies/Non-Capital Equipment	13,026	15,000	15,000	16,306
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	-	-	-	-
Total Other Expenditures	-	-	-	-
Total Expenditures	\$ 145,655	\$ 231,019	\$ 215,718	\$ 16,306

Expenditure Detail

Stormwater Operations Division - Stormwater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	55,832	55,207	55,536	55,207
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	-	-
Stipend	-	-	552	-
Allowances	-	-	-	-
Medicare	758	801	885	801
Workers' Compensation	52	107	52	54
Retirement Contributions	4,930	4,969	4,998	4,969
Medical Benefits	5,974	7,180	7,083	5,092
Life/Disability Benefits	497	346	497	502
Total Personnel	68,043	68,610	69,603	66,625
Purchased Services				
Professional Services	-	10,000	-	2,500
Technical Services	-	-	-	-
General Services	-	-	-	-
Property Services	-	20,000	-	5,000
Communication Services	650	1,000	800	800
Training/Registration	-	3,000	1,300	1,300
Mileage/Travel	-	-	-	-
Rentals/Leases	-	-	-	200
Total Purchased Services	650	34,000	2,100	9,800
Supplies/Non-Capital Equipment				
Office Supplies	317	1,100	-	350
Technology Supplies	1,000	1,200	1,000	1,000
Operating Supplies	6,637	5,200	6,800	5,000
Non-Capital Equipment	1,500	-	-	-
Total Supplies/Non-Capital Equipment	9,454	7,500	7,800	6,350
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	600	1,800	1,410	1,800
Total Other Expenditures	600	1,800	1,410	1,800
Total Expenditures	\$ 78,747	\$ 111,910	\$ 80,913	\$ 84,575

Expenditure Detail

Capital Improvement Projects Division - Stormwater Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Capital Outlay				
Capital Improvement Projects	102,972	600,000	100,000	-
Total Capital Outlay	102,972	600,000	100,000	-
Total Expenditures	\$ 102,972	\$ 600,000	\$ 100,000	\$ -

Expenditure Detail

Public Works Department - Sanitation Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	637,786	599,434	586,512	537,328
Seasonal/Temporary Wages	-	-	-	-
Overtime	14,337	18,000	3,596	18,000
Stipend	580	-	5,209	-
Allowances	-	-	1,214	3,200
Medicare	7,614	8,953	7,133	8,100
Workers' Compensation	11,872	24,737	11,628	11,265
Retirement Contributions	56,121	59,522	57,033	53,066
Medical Benefits	96,156	103,146	95,915	99,060
Life/Disability Benefits	5,406	3,867	5,281	4,859
Total Personnel	829,872	817,659	773,521	734,878
Purchased Services				
Professional Services	490	2,000	1,000	-
Technical Services	-	-	-	-
General Services	-	-	-	-
Property Services	151,885	225,000	200,050	225,000
Repair/Maintenance Services	127,543	193,450	139,744	96,725
Communication Services	7,853	8,600	8,000	8,600
Training/Registration	30	250	250	250
Mileage/Travel	-	-	-	-
Rentals/Leases	805	1,200	1,000	5,100
Total Purchased Services	288,606	430,500	350,044	335,675
Supplies/Non-Capital Equipment				
Office Supplies	-	200	200	300
Technology Supplies	-	-	-	-
Operating Supplies	2,559	-	2,000	5,000
Inventory Supplies	221,161	53,000	61,000	15,000
Uniforms/Clothing	3,839	7,500	5,000	4,200
Non-Capital Equipment	-	-	-	-
Gas/Electricity	11,259	45,000	14,855	15,679
Motor Vehicle Fuels	-	-	-	85,657
Total Supplies/Non-Capital Equipment	238,818	105,700	83,055	125,836
Capital Outlay				
Capital Equipment	193,482	610,000	600,000	-
Total Capital Outlay	193,482	610,000	600,000	-
Miscellaneous				
Dues/Fees	171	-	350	350
Total Other Expenditures	171	-	350	350
Total Expenditures	\$ 1,550,949	\$ 1,963,859	\$ 1,806,970	\$ 1,196,739

Expenditure Detail

Administration/Operations Division - Sanitation Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	67,546	16,384	16,531	16,384
Seasonal/Temporary Wages	-	-	-	-
Overtime	-	-	-	-
Stipend	240	-	131	-
Allowances	-	-	-	-
Medicare	375	238	268	238
Workers' Compensation	213	32	15	15
Retirement Contributions	6,104	1,423	1,432	1,423
Medical Benefits	7,077	1,667	1,610	1,804
Life/Disability Benefits	524	102	165	159
Total Personnel	82,079	19,846	20,152	20,023
Purchased Services				
Professional Services	-	-	-	-
Technical Services	-	-	-	-
General Services	-	-	-	-
Property Services	-	-	50	-
Communication Services	-	-	-	-
Training/Registration	-	-	-	-
Mileage/Travel	-	-	-	-
Rentals/Leases	-	-	-	-
Total Purchased Services	-	-	50	-
Supplies/Non-Capital Equipment				
Office Supplies	-	-	-	-
Technology Supplies	-	-	-	-
Operating Supplies	540	-	-	-
Non-Capital Equipment	-	-	-	-
Gas/Electricity	11,259	45,000	14,855	15,679
Total Supplies/Non-Capital Equipment	11,799	45,000	14,855	15,679
Capital Outlay				
Capital Equipment	-	-	-	-
Total Capital Outlay	-	-	-	-
Miscellaneous				
Dues/Fees	-	-	-	-
Total Other Expenditures	-	-	-	-
Total Expenditures	\$ 93,878	\$ 64,846	\$ 35,057	\$ 35,702

Expenditure Detail

Fleet Division - Sanitation Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Purchased Services				
Repair/Maintenance Services	127,543	193,450	139,744	96,725
Total Purchased Services	127,543	193,450	139,744	96,725
Total Expenditures	\$ 127,543	\$ 193,450	\$ 139,744	\$ 96,725

Expenditure Detail

Streets Division - Sanitation Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	28,459	-	-	-
Medicare	610	-	-	-
Workers' Compensation	856	-	-	-
Retirement Contributions	3,716	-	-	-
Medical Benefits	11,733	-	-	-
Life/Disability Benefits	395	-	-	-
Total Personnel	45,769	-	-	-
Total Expenditures	\$ 45,769	\$ -	\$ -	\$ -

Expenditure Detail

Sanitation Operations Division - Sanitation Fund

	2009 Audited Amounts	2010 Adopted Budget	2010 Year-End Forecast	2011 Budget
Personnel				
Regular Wages	541,781	583,050	569,981	520,944
Seasonal/Temporary Wages	-	-	-	-
Overtime	14,337	18,000	3,596	18,000
Stipend	340	-	5,078	-
Allowances	-	-	1,214	3,200
Medicare	6,629	8,715	6,865	7,862
Workers' Compensation	10,803	24,705	11,613	11,250
Retirement Contributions	46,301	58,099	55,601	51,643
Medical Benefits	77,346	101,479	94,305	97,256
Life/Disability Benefits	4,487	3,765	5,116	4,700
Total Personnel	702,024	797,813	753,369	714,855
Purchased Services				
Professional Services	490	2,000	1,000	-
Technical Services	-	-	-	-
General Services	-	-	-	-
Property Services	151,885	225,000	200,000	225,000
Communication Services	7,853	8,600	8,000	8,600
Training/Registration	30	250	250	250
Mileage/Travel	-	-	-	-
Rentals/Leases	805	1,200	1,000	5,100
Total Purchased Services	161,063	237,050	210,250	238,950
Supplies/Non-Capital Equipment				
Office Supplies	-	200	200	300
Technology Supplies	-	-	-	-
Operating Supplies	2,019	-	2,000	5,000
Inventory Supplies	221,161	53,000	61,000	15,000
Uniforms/Clothing	3,839	7,500	5,000	4,200
Non-Capital Equipment	-	-	-	-
Motor Vehicle Fuels	-	-	-	85,657
Total Supplies/Non-Capital Equipment	227,019	60,700	68,200	110,157
Capital Outlay				
Capital Equipment	193,482	610,000	600,000	-
Total Capital Outlay	193,482	610,000	600,000	-
Miscellaneous				
Dues/Fees	171	-	350	350
Total Other Expenditures	171	-	350	350
Total Expenditures	\$ 1,283,759	\$ 1,705,563	\$ 1,632,169	\$ 1,064,312

CAPITAL IMPROVEMENT PROGRAM SUMMARY

Conservation Trust Fund

	2010 Adopted Budget	2010 Year-End Forecast	2010 Estimated Carry Over	2011 Budget	2012 Estimate	2013 Estimate	2014 Estimate	2015 Estimate	5-Year Total	Funding Source
Beginning Fund Balance	\$ 1,162,820	\$ 1,275,328		\$ 857,332	\$ 328,455	\$ 423,418	\$ 660,248	\$ 949,650		
Revenue Projections:										
Lottery Proceeds	\$ 326,569	\$ 303,787		\$ 303,787	\$ 306,825	\$ 309,893	\$ 312,992	\$ 316,122	\$ 1,549,619	
Investment Earnings	21,602	21,779		5,336	13,138	16,937	26,410	37,986	99,807	
Total	348,171	325,566		309,123	319,963	326,830	339,402	354,108	1,649,426	
Capital Expenditures:										
Greenway Trail Replacement	37,000	37,000	-	50,000	50,000	50,000	50,000	50,000	250,000	CTF
Sperry Playground Replacement	63,000	60,900	2,100	-	-	-	-	-	-	CTF
Ballfield Improvements	50,000	50,000	-	-	-	-	-	-	-	CTF
Larson Park Fence	46,000	45,218	782	-	-	-	-	-	-	CTF
NRC Fire Code Compliance	1,025,000	500,000	525,000	525,000	-	-	-	-	525,000	CTF
Senior Center Flooring Replace	-	-	-	23,000	-	-	-	-	23,000	CTF
Irrigation System Central Control	-	-	-	5,000	-	-	-	-	5,000	CTF
Recreation Center HVAC	-	-	-	225,000	-	-	-	-	225,000	CTF
Sensory Playground Repair	-	-	-	10,000	-	-	-	-	10,000	CTF
Jaycee Ballfield Improvements	-	-	-	-	135,000	-	-	-	135,000	CTF
JD Cayton Park Fence Improvements	-	-	-	-	40,000	-	-	-	40,000	CTF
Sensory Playground Renovation	-	-	-	-	-	40,000	-	-	40,000	CTF
Citywide Fence Maintenance	54,744	50,444	4,300	-	-	-	-	-	-	CTF
Total	1,275,744	743,562	532,182	838,000	225,000	90,000	50,000	50,000	1,253,000	
Ending Fund Balance	\$ 235,247	\$ 857,332		\$ 328,455	\$ 423,418	\$ 660,248	\$ 949,650	\$ 1,253,758		
Unassigned Fund Balance	\$ 235,247	\$ 857,332		\$ 328,455	\$ 423,418	\$ 660,248	\$ 949,650	\$ 1,253,758		

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Greenway Trail Concrete Replacement Program

Project Dates: **Begin:** Ongoing **Finish:** Ongoing

Total Project Costs: \$250,000.00 (5 year total)

Project Rationale: Maintenance Program

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

This is an annual program to maintain the Greenway Trails.

Degraded trail sections are documented by the Parks Department throughout the year. The Greenway Trails Concrete Replacement program replaces these degraded sections to maintain a safe, accessible, and aesthetically pleasing trail system. This program is typically combined with the annual street improvements project to obtain a lower concrete unit price.

Source of Funding:	2011	2012	2013	2014	2015	Total
Conservation Trust Fund	50,000	50,000	50,000	50,000	50,000	\$ 250,000
						-
						-
						-
Total Revenue	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	50,000	50,000	50,000	50,000	50,000	250,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: NRC Fire Code Compliance

Project Dates: **Begin:** Jan-2010 **Finish:** Dec-2011

Total Project Costs: \$525,000.00

Project Rationale: NMFRD Notice and Order to Comply

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Address the remaining fire code compliance items for the Northglenn Recreation Center as agreed upon with the North Metro Fire and Rescue District.

On June 2, 2008, the City received a Notice and Order to Comply from the North Metro Fire and Rescue District (NMFRD) regarding the City of Northglenn Recreation Center. Several fire code violations were noted by the Fire District and the City was given specific deadlines (30 day, 60 day, 90 day, or 3 year) for each violation beginning from the date of the Notice. All items on the lists with deadlines for 30,60, or 90 days have been addressed. In 2010, Hughes Associated completed a report for Performance Based Alternatives that addressed the outstanding fire code compliance items. The report has been reviewed and subsequently approved by NMFRD. Following the approval of the report City Council approved \$1,025,000 for addressing the remaining fire code compliance items. It is anticipated that \$500,000 will be expended in 2010 with the remaining carrying over to 2011.

Source of Funding:	2011	2012	2013	2014	2015	Total
Conservation Trust Fund	525,000					\$ 525,000
						-
						-
						-
						-
Total Revenue	\$ 525,000	\$ -	\$ -	\$ -	\$ -	\$ 525,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	525,000					525,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 525,000	\$ -	\$ -	\$ -	\$ -	\$ 525,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Senior Center Flooring Replacement

Project Dates: **Begin:** Jan-2011 **Finish:** Dec-2011

Total Project Costs: \$23,000.00

Project Rationale: Facility Maintenance

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:
Replacement of carpet in the Senior Center.

The carpet in the Recreation Center Senior Center is worn and stained from use and requires replacement. The tile and carpet will be replaced with a combination of hard surface and carpeting in an arrangement that will allow for better functionality with hard surfacing in the areas that food and drink are generally served, allowing for easier clean up. As has been done in other areas of the recreation center, carpet tiles will be used so that damaged areas can be replaced without necessitating replacement of the entire carpet area, which should increase the longevity of the floor coverings.

Source of Funding:	2011	2012	2013	2014	2015	Total
Conservation Trust Fund	23,000					\$ 23,000
						-
						-
						-
						-
Total Revenue	\$ 23,000	\$ -	\$ -	\$ -	\$ -	\$ 23,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	23,000					23,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 23,000	\$ -	\$ -	\$ -	\$ -	\$ 23,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Irrigation System Central Control

Project Dates: **Begin:** Jan-2011 **Finish:** Dec-2015

Total Project Costs: \$45,000.00 (5 year total)

Project Rationale: Water Conservation

Future Operational Impact: **Yes** **No** **Operational Impact Category:** Positive

Description/Justification:

Analyze the economic impacts and practicality of installing an irrigation central control system. If determined feasible, develop implementation plans for the city parks.

In the event of an irrigation line break or during a large storm event, staff must shut numerous valves within a park in order to turn off the irrigation system. An irrigation central control system would automate the system, allowing staff to respond to situations more quickly, in addition to conserving water. An irrigation central control system consists of a master control providing a single location to open or close irrigation valves. Central Control systems also include rain sensors that detect the quantity of rainfall and reduce the duration of watering accordingly. If the design shows potential for water savings and is cost effective, the design will be implemented throughout the park system over the next 5-10 years. Funding has been identified in the long term CIP Plan (ADCOO) to allow for installation of this system if it is determined to be appropriate.

Source of Funding:	2011	2012	2013	2014	2015	Total
Open Space Tax (ADCOO)		10,000	10,000	10,000	10,000	\$ 40,000
Conservation Trust Fund	5,000					5,000
						-
						-
						-
Total Revenue	\$ 5,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 45,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design	5,000					5,000
Construction		10,000	10,000	10,000	10,000	40,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 5,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 45,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Recreation Center HVAC

Project Dates: **Begin:** Jan-2011 **Finish:** Dec-2011

Total Project Costs: \$500,000.00

Project Rationale: Facility Maintenance

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Replacement of the HVAC equipment at the Recreation Center.

The replacement of the heating, ventilation and air-conditioning (HVAC) units are a high priority due to the fact that the HVAC system affects every user of the building throughout the year, regardless of age or the programs that they choose to participate in. This project would replace all of the existing units, as well as the control devices for these units. The funding identified for this project will allow for replacement of approximately half of the units. The units in the worst conditions would have the highest priority. A grant application has been submitted seeking an additional \$500,000. If grant funding is approved, the remaining units will be replaced in 2011. However, if grant funding is not approved the remaining units will be replaced at a later date. The current system has reached the end of its life expectancy and requires constant maintenance to keep the system functioning.

Source of Funding:	2011	2012	2013	2014	2015	Total
Open Space Tax (ADCOO)	275,000					\$ 275,000
Conservation Trust Fund	225,000					225,000
						-
						-
						-
Total Revenue	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	500,000					500,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Sensory Playground Equipment Repair

Project Dates: **Begin:** Jan-2011 **Finish:** Dec-2011

Total Project Costs: \$10,000.00

Project Rationale: Parks and Recreation Master Plan

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:
Playground equipment replacement at Sensory Playground.

Due to the size and high usage of Sensory Playground, some pieces of equipment wear prematurely. In an effort to preserve the remaining equipment and ensure the safety of children, this project includes the replacement of three pieces of equipment broken within the last three years (the Big Blue, the Merry-go-round and the Jacob's Ladder). This is not a complete replacement, and additional "wear and tear" replacement is anticipated to be scheduled for 2013 to ensure that this well-used facility is in good condition for use by park visitors.

Source of Funding:	2011	2012	2013	2014	2015	Total
Conservation Trust Fund	10,000					\$ 10,000
						-
						-
						-
						-
Total Revenue	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	10,000					10,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Jaycee Ballfield Improvements

Project Dates: **Begin:** Jan-2012 **Finish:** Dec-2012

Total Project Costs: \$135,000.00

Project Rationale: Parks and Recreation Master Plan

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Renovation of existing ballfields to include replacement of backstops, fencing, in-field mix, and basic amenities.

The existing ballfields at Jaycee are prone to flooding, and the existing in-field mix material is not at an appropriate level. The in-field mix material is the sand and soil in the in-field or where baseball diamond is located. The resulting compaction is a safety hazard and limits the use of the fields during wet weather. In addition, the fencing, bleachers, backstops and dugouts are damaged and require repair.

Source of Funding:	2011	2012	2013	2014	2015	Total
Conservation Trust Fund		135,000				\$ 135,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ 135,000	\$ -	\$ -	\$ -	\$ 135,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction		135,000				135,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ 135,000	\$ -	\$ -	\$ -	\$ 135,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: JD Clayton Park Fence Replacement

Project Dates: **Begin:** Jan-2012 **Finish:** Dec-2012

Total Project Costs: \$40,000.00

Project Rationale: Parks and Recreation Master Plan

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:
Replacement of the fence at JD Clayton Park.

The fence at JD Clayton Park is old, dilapidated and a safety hazard. Installation of a new fence will provide a clear separation between the school and the park will allow for maintenance access.

Source of Funding:	2011	2012	2013	2014	2015	Total
Conservation Trust Fund		40,000				\$ 40,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction		40,000				40,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Sensory Playground Renovation

Project Dates: **Begin:** Jan-2013 **Finish:** Dec-2013

Total Project Costs: \$40,000.00

Project Rationale: Parks and Recreation Master Plan

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:
Renovation of the playground equipment at Sensory Park.

The playground equipment at the City's parks is replaced on a periodic basis due to normal wear and tear, vandalism, and unavailable replacement parts. The playground equipment at Sensory Playground was last replaced in 2006. The typical life span of a park is 10 to 12 years, however at the City's largest playground, this park is highly utilized causing equipment to wear out prematurely. This project includes replacement of various play structures and other park amenities. Not all of the playground equipment is anticipated for replacement in 2013. This project will allow for replacement of only worn pieces, extending the useful life of the playground. The type of playground equipment and park amenities will be selected through a public input process as is discussed in the Parks and Recreation Master Plan. It is anticipated that this playground will benefit from multiple renovations in the years to come, rather than one complete park replacement.

Source of Funding:	2011	2012	2013	2014	2015	Total
Conservation Trust Fund			40,000			\$ 40,000
						-
						-
						-
Total Revenue	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ 40,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction			40,000			40,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ 40,000

CAPITAL IMPROVEMENT PROGRAM SUMMARY

CDBG Fund

	2010 Adopted Budget	2010 Year-End Forecast	2010 Estimated Carry Over	2011 Budget	2012 Estimate	2013 Estimate	2014 Estimate	2015 Estimate	5-Year Total	Funding Source
Beginning Fund Balance	\$ -	\$ (255,194)		\$ -	\$ -	\$ -	\$ -	\$ -		
Revenue Projections:										
CDBG Proceeds	\$ -	\$ 268,106		\$ 398,296	\$ -	\$ 600,000	\$ 200,000	\$ 200,000	\$ 1,398,296	
Investment Earnings	-	-		-	-	-	-	-	-	
Total	-	268,106		398,296	-	600,000	200,000	200,000	1,398,296	
Help for Homes Program	30,000	12,912		148,296	-	-	50,000	50,000	248,296	
Capital Expenditures:										
Pedestrian Mobility Enhancements	120,000	-	120,000	250,000	-	-	150,000	150,000	550,000	CDBG
Grange Hall Creek	-	-	-	-	-	600,000	-	-	-	CDBG
Total	150,000	12,912	120,000	398,296	-	600,000	200,000	200,000	798,296	
Ending Fund Balance	\$ (150,000)	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -		
Unassigned Fund Balance	\$ (150,000)	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -		

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Pedestrian Mobility Program

Project Dates: **Begin:** Ongoing **Finish:** Ongoing

Total Project Costs: \$250,000 (5year total)

Project Rationale: CDBG Concrete Improvements

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

This maintenance program will replace damaged concrete in CDBG designated areas.

Instead of replacing a few damaged concrete locations annually through the annual streets resurfacing program, this Concrete Program will allow the City to focus their efforts on a specific area. Centralizing the concrete improvements will save on mobilization costs and will provide a greater visual impact to residents.

Source of Funding:	2011	2012	2013	2014	2015	Total
CDBG Funding	250,000	-	-			\$ 250,000
						-
						-
						-
Total Revenue	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	250,000	-	-			250,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Grange Hall Creek (Washington St. Detention) Phase 1

Project Dates: **Begin:** Jan-2013 **Finish:** Dec-2013

Total Project Costs: \$1,650,000 (\$2.1 Million total including UCFCF funding and pedestrian underpass)

Project Rationale: Drainage System Maintenance & Improvements

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:
Construct Grange Hall Creek (Washington St. Detention) Phase I improvements.

Urban Drainage and the City Northglenn are currently funding the design of the Grange Hall Creek Improvements. Phase I includes improvements to Reaches 2 and 3 and is proposed as culvert enhancements under Washington Street. This includes a pedestrian underpass as part of the culverts/conveyance for larger storm events. The 2013 project will construct the improvements included in Phase I, but the costs shown do not include the underpass. Additional funding must be sought, in order to construct the project in 2013 with the underpass. Potential funding sources identified include Adams County Open Space Grant, Community Development Block Grant (CDBG), additional Urban Drainage funding and possibly Federal Emergency Management Agency (FEMA).

Source of Funding:	2011	2012	2013	2014	2015	Total
Stormwater Fund			1,050,000			\$ 1,050,000
CDBG Fund			600,000			600,000
						-
						-
						-
Total Revenue	\$ -	\$ -	\$ 1,650,000	\$ -	\$ -	\$ 1,650,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction			1,650,000			1,650,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ -	\$ 1,650,000	\$ -	\$ -	\$ 1,650,000

CAPITAL IMPROVEMENT PROGRAM SUMMARY

Capital Projects Fund

	2010 Adopted Budget	2010 Year-End Forecast	2010 Estimated Carry Over	2011 Budget	2012 Estimate	2013 Estimate	2014 Estimate	2015 Estimate	5-Year Total	Funding Source
Beginning Fund Balance	\$ 974,443	\$ 1,382,168		\$ 2,086,832	\$ 2,988,204	\$ 5,486,620	\$ 7,925,422	\$ 11,487,579		
Revenue:										
Property Tax (4.000 Mills)	\$ 939,616	\$ 940,134		\$ 961,847	\$ 971,465	\$ 981,180	\$ 990,992	\$ 1,000,902	\$ 4,906,386	
Sales/Use Tax (1/2%)	-	-		1,753,197	1,770,729	1,788,436	1,806,320	1,824,383	8,943,065	
Open Space Tax (ADCOO)	233,111	211,538		214,712	216,859	219,028	221,218	223,430	1,095,247	
Transportation Tax (ADCOT)	587,717	571,463		580,035	585,835	591,693	597,610	603,586	2,958,759	
County Grant	620,000	70,000		550,000	-	-	-	-	550,000	
State Grant	-	-		95,000	-	-	-	-	95,000	
Federal Grant	5,303,268	4,153,079		-	-	-	-	-	-	
Investment Earnings	-	25,000		24,500	119,528	219,465	317,017	459,503	1,140,013	
Transfers From General Fund	296,000	296,000		100,000	200,000	200,000	200,000	200,000	900,000	
Total	7,979,712	6,267,214		4,279,291	3,864,416	3,999,802	4,133,157	4,311,804	20,588,470	
4.000 Mill Funded Projects	939,616	43,410	896,206	1,618,390	725,000	900,000	-	-	3,243,390	
1/2% Sales/Use Tax Funded Projects	-	-	-	-	-	-	-	-	-	
ADCOO Funded Projects	233,640	193,678	39,962	573,529	185,000	205,000	115,000	35,000	1,113,529	
ADCOT Funded Projects	831,884	696,282	135,602	456,000	456,000	456,000	456,000	456,000	2,280,000	
General Fund Projects	486,521	406,101	80,420	85,000	-	-	-	-	85,000	
Grant Funded Projects	5,923,268	4,223,079	1,700,189	645,000	-	-	-	-	645,000	
Capital Expenditures*	8,414,929	5,562,550	2,852,379	3,377,919	1,366,000	1,561,000	571,000	491,000	7,366,919	
Ending Fund Balance	\$ 539,226	\$ 2,086,832		\$ 2,988,204	\$ 5,486,620	\$ 7,925,422	\$ 11,487,579	\$ 15,308,383		
Restrictions, Commitments, & Assignments:										
4.000 Mill Restricted Fund Balance	\$ -	\$ 896,724		\$ 240,181	\$ 486,646	\$ 567,826	\$ 1,558,818	\$ 2,559,720		
1/2% Sales/Use Tax Restricted Balance	-	-		1,753,197	3,523,926	5,312,362	7,118,682	8,943,065		
ADCOO Restricted Fund Balance	345,222	394,841		36,024	67,883	81,911	188,129	376,559		
ADCOT Restricted Fund Balance	-	119,348		243,383	373,218	508,911	650,521	798,107		
Assigned Fund Balance	75,000	25,000		-	-	-	-	-		
Unassigned Fund Balance	\$ 119,004	\$ 650,919		\$ 715,419	\$ 1,034,947	\$ 1,454,412	\$ 1,971,429	\$ 2,630,932		

*See following page for project listing

CAPITAL IMPROVEMENT PROGRAM SUMMARY

Capital Projects Fund (Project Listing)

	2010 Adopted Budget	2010 Year-End Forecast	2010 Estimated Carry Over	2011 Budget	2012 Estimate	2013 Estimate	2014 Estimate	2015 Estimate	5-Year Total	Funding Source
Capital Expenditures:										
Integrated Technology Master Plan	326,521	326,521	-	-	-	-	-	-	-	GEN
New Voice Mail System	35,000	-	35,000	-	-	-	-	-	-	GEN
Ballfield Improvements	20,000	20,000	-	-	-	-	-	-	-	ADCOO
Ballfield Improvements - Adams Co Grant	70,000	70,000	-	-	-	-	-	-	-	AdCo Grant
Irrigation Valve Replacement	59,691	59,691	-	-	-	-	-	-	-	ADCOO
Huron Crossing Playground Equip Replac	25	24	1	-	-	-	-	-	-	ADCOO
Recreation Center Theatre Lighting	9,970	-	9,970	-	-	-	-	-	-	ADCOO/Grant
Webster Lake Shoreline Rehabilitation	93,529	65,000	28,529	28,529	-	-	-	-	28,529	ADCOO
Rec Center Carpet Replace	6,000	6,000	-	-	-	-	-	-	-	ADCOO
Skate Park Construction	75,000	40,000	35,000	110,000	-	-	-	-	110,000	ADCOO/GEN
Skate Park Construction-Adams Co Grant	550,000	-	550,000	550,000	-	-	-	-	550,000	AdCo Grant
Skate Park Construction-GOCO	-	-	-	95,000	-	-	-	-	95,000	GOCO
Kiwanis Pool Resurfacing	44,425	42,963	1,462	-	-	-	-	-	-	ADCOO
Rec Center Fitness Amenities	-	-	-	50,000	-	-	-	-	50,000	ADCOO
Recreation Center HVAC	-	-	-	275,000	-	-	-	-	275,000	ADCOO
Emergency Park Repairs	-	-	-	25,000	25,000	25,000	25,000	25,000	125,000	ADCOO
Al Thomas Playground Replacement	-	-	-	80,000	-	-	-	-	80,000	ADCOO
Rec Center Gym Floor Replacement	-	-	-	65,000	-	-	-	-	65,000	ADCOO
Irrigation System Central Control	-	-	-	-	10,000	10,000	10,000	10,000	40,000	ADCOO
Danahy Playground Replacement	-	-	-	-	75,000	-	-	-	75,000	ADCOO
Danahy Park Improvements	-	-	-	-	50,000	-	-	-	50,000	ADCOO
Station Area Planning	-	-	-	-	25,000	-	-	-	25,000	ADCOO
Fox Run Playground Replacement	-	-	-	-	-	170,000	-	-	170,000	ADCOO
Larson Park Playground Replace	-	-	-	-	-	-	80,000	-	80,000	ADCOO
Residential Street Program	413,789	278,721	135,068	342,000	342,000	342,000	342,000	342,000	1,710,000	ADCOT
Traffic Signal Cabinet Program	14,425	13,891	534	14,000	14,000	14,000	14,000	14,000	70,000	ADCOT
West 112th Ave Widening	939,616	43,410	896,206	1,268,390	-	-	-	-	1,268,390	4.000 Mills
Huron Reconstruction	403,670	403,670	-	-	-	-	-	-	-	ADCOT
Huron Reconstruction - ARRA	5,303,268	4,153,079	1,150,189	-	-	-	-	-	-	ARRA
Modify Fleet Work Bay	50,000	39,580	10,420	-	-	-	-	-	-	GEN
Fuel Tank Removal	-	-	-	25,000	-	-	-	-	25,000	GEN
Traffic Signal Improvements	-	-	-	50,000	50,000	50,000	50,000	50,000	250,000	ADCOT
Concrete Replacement Program	-	-	-	50,000	50,000	50,000	50,000	50,000	250,000	ADCOT
East 112th Ave Widening Design	-	-	-	150,000	-	-	-	-	150,000	4.000 Mills
120th Ave Rehabilitation	-	-	-	200,000	600,000	-	-	-	800,000	4.000 Mills
Huron Street Rehabilitation	-	-	-	-	125,000	900,000	-	-	1,025,000	4.000 Mills
Total	8,414,929	5,562,550	2,852,379	3,377,919	1,366,000	1,561,000	571,000	491,000	7,366,919	

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Webster Lake Shoreline Stabilization

Project Dates: **Begin:** Jan-2010 **Finish:** Dec-2011

Total Project Costs: \$28,529.00

Project Rationale: Maintenance Program

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Stabilization of the shoreline along the west side of Webster Lake.

Since the completion of the Webster Lake Rehabilitation project in 1999, significant erosion of the exposed shoreline has been observed. Over 500 square feet of shoreline has been lost primarily due to wave action caused by the prevailing winds. The Webster Lake Rehabilitation project included a combination of derrick stone (boulders) and wetland materials around the perimeter of Webster Lake. The majority of the wetland plants were unable to establish leaving those areas prone to continued erosion. Of the remaining exposed areas, the west shoreline between the calming cove and the boat house is the most impacted by the wave action. This project includes the stabilization of the shoreline along the west side of Webster Lake. The design and the majority of the construction are anticipated to be in place in 2010, but the plant material will not be installed until the spring of 2011 to allow the wetland plugs time to establish.

Source of Funding:	2011	2012	2013	2014	2015	Total
Open Space Tax (ADCOO)	28,529					\$ 28,529
						-
						-
						-
Total Revenue	\$ 28,529	\$ -	\$ -	\$ -	\$ -	\$ 28,529

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	28,529					28,529
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 28,529	\$ -	\$ -	\$ -	\$ -	\$ 28,529

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: E.B. Rains Skate Park

Project Dates: **Begin:** Jan-2010 **Finish:** Dec-2011

Total Project Costs: \$755,000.00

Project Rationale: Parks and Recreation Master Plan

Future Operational Impact: **Yes** **No** **Operational Impact Category:** Slight

Description/Justification:

Design and construction of a new skate park in EB Rains park.

This project was initiated based on continuous public support from both youth and adults and support from the Youth Commission and Parks and Recreation Advisory Board. The desire for this project has been included in the Parks and Recreation Master Plan. In 2010, a grant was approved from Adams County Open Space, in the amount of \$550,000 and Youth Commission contributed an additional \$5,000 through fundraising. Additional funding was granted by GOCO in the amount of \$95,000 for lighting of the skate park. In addition, as a part of the grant application process, City Council approved the use of \$50,000 from the ADCO Open Space Tax and \$100,000 from the General Fund. \$75,000 of that was approved in the 2010 budget and the remaining \$75,000 is proposed in the 2011 budget. It is anticipated that of that \$75,000 approved for the 2010 budget \$40,000 will be spent in 2010 with the remaining carrying over into 2011.

Source of Funding:	2011	2012	2013	2014	2015	Total
Open Space Tax (ADCOO)	10,000					\$ 10,000
Transfer from General Fund	100,000					100,000
ADCOO Grant	550,000					550,000
GOCO Grant	95,000					95,000
						-
Total Revenue	\$ 755,000	\$ -	\$ -	\$ -	\$ -	\$ 755,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies	24,000					\$ 24,000
Design	43,000					43,000
Construction	688,000					688,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 755,000	\$ -	\$ -	\$ -	\$ -	\$ 755,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Recreation Center Fitness Amenities

Project Dates: **Begin:** Jan-2011 **Finish:** Dec-2011

Total Project Costs: \$50,000.00

Project Rationale: Facility Upgrades

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Replacement of weight room equipment and basketball backboards at the Recreation Center.

This project includes the replacement of weight room equipment and the basketball backboards. In order to meet the needs of the recreation center customer as well as providing a safe environment to exercise, aging equipment must be replaced on a periodic basis. A few pieces of equipment in the weight room are old and outdated and require replacement. In addition, the basketball backboards in the gym are not adjustable for youth programs and manual adjustments are difficult and very labor intensive.

Source of Funding:	2011	2012	2013	2014	2015	Total
Open Space Tax (ADCOO)	50,000					\$ 50,000
						-
						-
						-
						-
Total Revenue	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	50,000					50,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Recreation Center HVAC

Project Dates: **Begin:** Jan-2011 **Finish:** Dec-2011

Total Project Costs: \$500,000.00

Project Rationale: Facility Maintenance

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Replacement of the HVAC equipment at the Recreation Center.

The replacement of the heating, ventilation and air-conditioning (HVAC) units are a high priority due to the fact that the HVAC system affects every user of the building throughout the year, regardless of age or the programs that they choose to participate in. This project would replace all of the existing units, as well as the control devices for these units. The funding identified for this project will allow for replacement of approximately half of the units. The units in the worst conditions would have the highest priority. A grant application has been submitted seeking an additional \$500,000. If grant funding is approved, the remaining units will be replaced in 2011. However, if grant funding is not approved the remaining units will be replaced at a later date. The current system has reached the end of its life expectancy and requires constant maintenance to keep the system functioning.

Source of Funding:	2011	2012	2013	2014	2015	Total
Open Space Tax (ADCOO)	275,000					\$ 275,000
Conservation Trust Fund	225,000					225,000
						-
						-
						-
Total Revenue	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	500,000					500,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Emergency Park Equipment Repairs

Project Dates: **Begin:** Ongoing **Finish:** Ongoing

Total Project Costs: \$125,000.00 (5 year total)

Project Rationale: Emergency Facility Maintenance

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Emergency replacement of the playground equipment throughout the City.

The playground equipment at the City's parks is replaced on a periodic basis due to normal wear and tear, vandalism, and unavailable replacement parts. However, in some instances the damaged equipment presents an unsafe condition and requires immediate removal. In the event a piece of equipment is damaged, it is more likely that replacement parts will still be available if that component is replaced immediately. A delay of a year or two increases the likelihood of complete equipment replacement due to unavailable parts and leaves facilities in an undesirable condition for park patrons. Funding for the Emergency Park Repairs will only be expended on an as needed basis. In the event little or no emergency equipment replacements are necessary in a specific year, the funds would remain in the fund balance.

Source of Funding:	2011	2012	2013	2014	2015	Total
Open Space Tax (ADCOO)	25,000	25,000	25,000	25,000	25,000	\$ 125,000
						-
						-
						-
Total Revenue	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 125,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	25,000	25,000	25,000	25,000	25,000	125,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 125,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: AI Thomas Playground Replacement

Project Dates: **Begin:** Jan-2011 **Finish:** Dec-2011

Total Project Costs: \$80,000.00

Project Rationale: Parks and Recreation Master Plan

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Replacement of the playground equipment at AI Thomas Park (Typical Age Range of children: 5-12 years old).

The playground equipment at the City's parks is replaced on a regular basis due to normal wear and tear, vandalism, and unavailable replacement parts. This project includes replacement of the play structure and other park amenities. The type of playground equipment and other park amenities that are installed will be selected through a public input process as is discussed in the Parks and Recreation Master Plan. The typical life span of a park is 10 to 12 years. AI Thomas park equipment was last replaced in 2002, however some of the equipment has been removed due to vandalism and the remaining equipment is not currently ADA accessible.

Source of Funding:	2011	2012	2013	2014	2015	Total
Open Space Tax (ADCOO)	80,000					\$ 80,000
						-
						-
						-
						-
Total Revenue	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ 80,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	80,000					80,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ 80,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Recreation Center Gym Floor Replacement

Project Dates: **Begin:** Jan-2011 **Finish:** Dec-2011

Total Project Costs: \$65,000.00

Project Rationale: Facility Maintenance

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Replacement of the gymnasium flooring at the Recreation Center.

The existing rubber floor, which was installed in the gymnasium in 1998, has exceeded its anticipated lifespan of 10 years and requires replacement due to normal wear. The proposed replacement surface will be of similar type to the existing and is anticipated to last another 10 years.

Source of Funding:	2011	2012	2013	2014	2015	Total
Open Space Tax (ADCOT)	65,000					\$ 65,000
						-
						-
						-
Total Revenue	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ 65,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	65,000					65,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ 65,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Irrigation System Central Control

Project Dates: **Begin:** Jan-2011 **Finish:** Dec-2015

Total Project Costs: \$45,000.00 (5 year total)

Project Rationale: Water Conservation

Future Operational Impact: **Yes** **No** **Operational Impact Category:** Positive

Description/Justification:

Analyze the economic impacts and practicality of installing an irrigation central control system. If determined feasible, develop implementation plans for the city parks.

In the event of an irrigation line break or during a large storm event, staff must shut numerous valves within a park in order to turn off the irrigation system. An irrigation central control system would automate the system, allowing staff to respond to situations more quickly, in addition to conserving water. An irrigation central control system consists of a master control providing a single location to open or close irrigation valves. Central Control systems also include rain sensors that detect the quantity of rainfall and reduce the duration of watering accordingly. If the design shows potential for water savings and is cost effective, the design will be implemented throughout the park system over the next 5-10 years. Funding has been identified in the long term CIP Plan (ADCOO) to allow for installation of this system if it is determined to be appropriate.

Source of Funding:	2011	2012	2013	2014	2015	Total
Open Space Tax (ADCOO)		10,000	10,000	10,000	10,000	\$ 40,000
Conservation Trust Fund	5,000					5,000
						-
						-
						-
Total Revenue	\$ 5,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 45,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design	5,000					5,000
Construction		10,000	10,000	10,000	10,000	40,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 5,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 45,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Danahy Playground Replacement

Project Dates: **Begin:** Jan-2012 **Finish:** Dec-2012

Total Project Costs: \$75,000.00

Project Rationale: Parks and Recreation Master Plan

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Replacement of the playground equipment at Danahy Park.

The playground equipment at the City's parks is replaced on a regular basis due to normal wear and tear, vandalism, and unavailable replacement parts. This project includes replacement of the play structure and associated amenities. Danahy park equipment was last replaced in 2002 and the typical life span of a park is 10 to 12 years.

Source of Funding:	2011	2012	2013	2014	2015	Total
Open Space Tax (ADCOO)		75,000				\$ 75,000
						-
						-
						-
Total Revenue	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction		75,000				75,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Danahy Park Improvements

Project Dates: **Begin:** Jan-2012 **Finish:** Dec-2012

Total Project Costs: \$50,000.00

Project Rationale: Facility Maintenance

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

The pavilion roof was replaced/repared through a volunteer effort. The concrete slabs, drainage, grills, and picnic tables and other amenities are still in need of replacement.

The cost estimate still includes replacement of the pavilion as this work was just completed on 8/29/10. A new cost estimate will be developed in 2011, once the full scope is developed based on 2011 cost data.

Source of Funding:	2011	2012	2013	2014	2015	Total
Open Space Tax (ADCOO)		50,000				\$ 50,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction		50,000				50,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Station Area Planning

Project Dates: **Begin:** Jan-2012 **Finish:** Dec-2012

Total Project Costs: \$25,000.00

Project Rationale: FasTracks Planning

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

This project is for future landuse planning for the RTD Station for the City of Northglenn as proposed east of 112th and Irma.

The planning process will identify future landuses for the Area surrounding the station and will include public input. This process will also help determine what road and drainage improvements may be eligible for the local match for Fast Tracks.

Source of Funding:	2011	2012	2013	2014	2015	Total
General Fund		25,000				\$ 25,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies		25,000				\$ 25,000
Design						-
Construction						-
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Fox Run Playground Replacement

Project Dates: **Begin:** Jan-2013 **Finish:** Dec-2013

Total Project Costs: \$170,000.00

Project Rationale: Parks and Recreation Master Plan

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Replacement of the playground equipment at North, Central, and South Park in Fox Run .(Typical Age Range of children: 5-12 years old).

The playground equipment at the City's parks is replaced on a regular basis due to normal wear and tear, vandalism, and unavailable replacement parts. This project includes replacement of the play structure and other park amenities. The type of playground equipment and other park amenities that are installed will be selected through a public input process as is discussed in the Parks and Recreation Master Plan. The playground equipment at the Fox Run parks were last replaced in 2001 and 2002. The typical life span of a park is 10 to 12 years.

Source of Funding:	2011	2012	2013	2014	2015	Total
Open Space Tax (ADCOO)			170,000			\$ 170,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ -	\$ 170,000	\$ -	\$ -	\$ 170,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction			170,000			170,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ -	\$ 170,000	\$ -	\$ -	\$ 170,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Larson Park Playground Replacement

Project Dates: **Begin:** Jan-2014 **Finish:** Dec-2014

Total Project Costs: \$80,000.00

Project Rationale: Parks and Recreation Master Plan

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Replacement of the playground equipment at Larson Park. (Typical Age Range of children: 2-12 years old).

The playground equipment at the City's parks is replaced on a regular basis due to normal wear and tear, vandalism, and unavailable replacement parts. This project includes replacement of the play structure and other park amenities. The type of playground equipment and other park amenities that are installed will be selected through a public input process as is discussed in the Parks and Recreation Master Plan. The playground equipment at Larson Park was last replaced in 2004 and the typical life span of a park is 10 to 12 years.

Source of Funding:	2011	2012	2013	2014	2015	Total
Open Space Tax (ADCOO)				80,000		\$ 80,000
						-
						-
						-
Total Revenue	\$ -	\$ -	\$ -	\$ 80,000	\$ -	\$ 80,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction				80,000		80,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ -	\$ -	\$ 80,000	\$ -	\$ 80,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Residential Street Program

Project Dates: **Begin:** Ongoing **Finish:** Ongoing

Total Project Costs: \$1,710,000.00 (5 year total)

Project Rationale: PCI Rating - Maintenance Program

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

The Residential Street Program is an annual program to maintain a minimum level of pavement condition for the residential street network.

On July 27, 2006, the City Council passed Resolution 06-92, making a City policy to maintain an average PCI rating of 70% or better. The Residential Street Program is an essential component in maintaining the 70% PCI rating. The Program includes resurfacing, restriping, patching, and concrete repair of selected streets.

Source of Funding:	2011	2012	2013	2014	2015	Total
Transportation Tax (ADCOT)	342,000	342,000	342,000	342,000	342,000	\$ 1,710,000
						-
						-
						-
Total Revenue	\$ 342,000	\$ 342,000	\$ 342,000	\$ 342,000	\$ 342,000	\$ 1,710,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	342,000	342,000	342,000	342,000	342,000	1,710,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 342,000	\$ 342,000	\$ 342,000	\$ 342,000	\$ 342,000	\$ 1,710,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Traffic Signal Cabinet Replacement Program

Project Dates: **Begin:** Ongoing **Finish:** Ongoing

Total Project Costs: \$70,000.00 (5 year total)

Project Rationale: Maintenance Program

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Upgrade of traffic cabinets and controllers on a citywide basis.

The traffic signal cabinets and associated wiring are an essential part of our traffic signal system. Many of the city's traffic signal cabinets have reached the end of their useful life and pose an electrical hazard. The replacement or upgrade of existing hardware is essential in keeping our traffic signals operating on an uninterrupted basis.

Source of Funding:	2011	2012	2013	2014	2015	Total
Transportation Tax (ADCOT)	14,000	14,000	14,000	14,000	14,000	\$ 70,000
						-
						-
						-
						-
Total Revenue	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 70,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	14,000	14,000	14,000	14,000	14,000	70,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 70,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: West 112th Ave Widening

Project Dates: **Begin:** Jan-2011 **Finish:** Dec-2011

Total Project Costs: \$1,268,390.00

Project Rationale: Roadway Widening

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Widening of W. 112th Avenue from Huron St. to West City Limit

The original design for the widening of W. 112th Avenue from Huron St. to the West City Limit was completed as a joint effort with the City of Westminster in 2007. Westminster completed their portion of the improvements in 2009. Northglenn is contracting with a consultant in 2010 to redesign Northglenn's improvements to match the 2009 Westminster improvements. The construction of the W. 112th Avenue Widening is proposed for 2011. The construction estimate will be re-evaluated as a part of this repackaged design.

Source of Funding:	2011	2012	2013	2014	2015	Total
Mill Levy	1,268,390					\$ 1,268,390
						-
						-
						-
Total Revenue	\$ 1,268,390	\$ -	\$ -	\$ -	\$ -	\$ 1,268,390

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	1,268,390					1,268,390
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 1,268,390	\$ -	\$ -	\$ -	\$ -	\$ 1,268,390

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Fuel Tank Removal

Project Dates: **Begin:** Jan-2011 **Finish:** Dec-2011

Total Project Costs: \$25,000.00

Project Rationale: Remediation

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:
Removal of Fuel Tanks from City Hall Parking Lot.

In order to comply with the Colorado Department of Labor – Division of Oil and Public Safety's regulations for Storage Tanks, the fuel tank adjacent to City Hall must be decommissioned. The decommissioning will include removing the fuel tank, backfilling the area where the tank was located and patching the pavement. Some soil remediation may be necessary as a part of the decommissioning process.

Source of Funding:	2011	2012	2013	2014	2015	Total
General Fund	25,000					\$ 25,000
						-
						-
						-
						-
Total Revenue	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	25,000					25,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Traffic Signal Improvements Program

Project Dates: **Begin:** Ongoing **Finish:** Ongoing

Total Project Costs: \$250,000 (5 year)

Project Rationale: Maintenance Program

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:
Traffic signal improvements to maintain City's Signal Network.

Corrosion of traffic signal poles and mast arms can shorten the useful life of traffic signals. This project includes the cleaning and painting of a portion of the City's traffic signals. This program may also be used to fund pole replacement, LED and camera upgrades, and other costly components of the traffic signal infrastructure.

Source of Funding:	2011	2012	2013	2014	2015	Total
Transportation Tax (ADCOT)	50,000	50,000	50,000	50,000	50,000	\$ 250,000
						-
						-
						-
Total Revenue	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	50,000	50,000	50,000	50,000	50,000	250,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Neighborhood Concrete Program

Project Dates: **Begin:** Ongoing **Finish:** Ongoing

Total Project Costs: \$250,000 (5 year total)

Project Rationale: Maintenance Program

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:
Replacement of Concrete within a defined area.

Currently miscellaneous concrete repair (i.e. curb, gutter, sidewalk, cross pan, etc.) is a part of the annual streets resurfacing program. The Concrete Program will allow the City to center their efforts on a specific area. Centralizing the concrete repairs will save on mobilization costs and will provide a greater visual impact to residents.

Source of Funding:	2011	2012	2013	2014	2015	Total
Transportation Tax (ADCOT)	50,000	50,000	50,000	50,000	50,000	\$ 250,000
						-
						-
						-
Total Revenue	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	50,000	50,000	50,000	50,000	50,000	250,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: East 112th Avenue Widening Conceptual Design

Project Dates: **Begin:** Jan-2011 **Finish:** Dec-2011

Total Project Costs: \$150,000.00

Project Rationale: Roadway Capacity Improvements

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:
Widening design of E. 112th Avenue to a four lane road.

A conceptual design of the E. 112th Avenue roadway will provide the City with estimates and alternatives for how to address the numerous issues with widening the existing two lane road to a four lane road. The conceptual design will also identify other obstacles to the project that may have not yet been identified. Some of the issues that must be considered are the impacts of FasTracks and stormwater requirements of Urban Drainage & Flood Control District (UDFCD). Plan approval from UDFCD will be required.

Source of Funding:	2011	2012	2013	2014	2015	Total
Mill Levy	150,000	-				\$ 150,000
						-
						-
						-
Total Revenue	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies	150,000	-				\$ 150,000
Design						-
Construction						-
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: E. 120th Avenue Rehabilitation

Project Dates: **Begin:** Jan-2011 **Finish:** Dec-2012

Total Project Costs: \$800,000 (2 year total)

Project Rationale: Roadway Rehabilitation

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Rehabilitation of E. 120th Avenue between Grant St. and the eastern city limit.

The 2011 Project includes 3" milling and resurfacing of E. 120th Avenue between Grant St. and Washington Street. This project will be a joint effort with the City of Thornton. An intergovernmental agreement will be required. The 2012 Project includes 3" milling and resurfacing of E. 120th Avenue between Washington St. and the eastern city limit. Currently, the 2012 project does not include participation by the City of Thornton.

Source of Funding:	2011	2012	2013	2014	2015	Total
Mill Levy	200,000	600,000				\$ 800,000
						-
						-
						-
						-
Total Revenue	\$ 200,000	\$ 600,000	\$ -	\$ -	\$ -	\$ 800,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	200,000	600,000				800,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 200,000	\$ 600,000	\$ -	\$ -	\$ -	\$ 800,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Huron Street Rehabilitation

Project Dates: **Begin:** Jan-2012 **Finish:** Dec-2013

Total Project Costs: \$1,025,000.00

Project Rationale: Roadway Rehabilitation

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:
Rehabilitation of Huron Street South of 104th.

Design and construction of the Huron Street Rehabilitation South of 104th may include drainage and cross slope improvements. Traffic signal improvements may be made concurrently.

Source of Funding:	2011	2012	2013	2014	2015	Total
Mill Levy		125,000	900,000			\$ 1,025,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ 125,000	\$ 900,000	\$ -	\$ -	\$ 1,025,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design		125,000				125,000
Construction			900,000			900,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ 125,000	\$ 900,000	\$ -	\$ -	\$ 1,025,000

CAPITAL IMPROVEMENT PROGRAM SUMMARY

Water & Wastewater Fund

	2010 Adopted Budget	2010 Year-End Forecast	2010 Estimated Carry Over	2011 Budget	2012 Estimate	2013 Estimate	2014 Estimate	2015 Estimate	5-Year Total	Funding Source
Beginning Fund Balance	\$ 10,672,565	\$ 12,600,566		\$ 13,222,727	\$ 6,587,521	\$ 5,613,541	\$ 5,174,744	\$ 5,816,368		
Revenue Projections:										
Sales Tax	\$ 3,624,550	\$ 3,638,187		\$ 2,078,972	\$ 2,099,762	\$ 2,120,760	\$ 2,141,968	\$ 2,163,388	\$ 10,604,850	
Use Tax	432,697	479,559		240,466	242,871	245,300	247,753	250,231	1,226,621	
Berthoud Pass IGA	1,400	2,500		2,500	2,500	2,500	2,500	2,500	12,500	
Church Ditch IGA	120,000	120,000		120,000	120,000	120,000	120,000	120,000	600,000	
Administrative Fees	118,635	22,472		22,472	22,697	22,924	23,153	23,385	114,631	
FRICO Agreement	3,000	2,400		2,400	2,400	2,400	2,400	2,400	12,000	
Past Due Penalties/Interest	15,000	87,121		87,121	87,121	87,121	87,121	87,121	435,605	
Contracted Lab Services	27,823	13,118		13,118	13,118	13,118	13,118	13,118	65,590	
Water Use Charges	5,626,050	5,399,172		5,561,147	5,839,204	6,131,164	6,437,722	6,759,608	30,728,845	
Construction Water Sales	2,462	5,000		5,000	5,250	5,513	5,789	6,078	27,630	
Water Lease Revenue	25,000	10,000		10,000	10,500	11,025	11,576	12,155	55,256	
Sewer Use Charges	2,896,091	2,479,160		2,553,534	2,681,211	2,815,272	2,956,036	3,103,838	14,109,891	
Tap Connection Fees	40,000	-		-	-	-	-	-	-	
Other Utility Fees	-	-		-	-	-	-	-	-	
Investment Earnings	361,564	130,085		127,484	263,501	224,542	206,990	232,655	1,055,172	
Miscellaneous Revenue	26,250	-		-	-	-	-	-	-	
Transfer From General Fund	-	-		-	-	-	-	-	-	
Total	13,320,522	12,388,774		10,824,214	11,390,135	11,801,639	12,256,126	12,776,477	59,048,591	
Operating Expenditures	\$ 7,682,976	\$ 6,789,041		\$ 7,514,825	\$ 7,665,122	\$ 7,818,424	\$ 7,974,792	\$ 8,134,288	\$ 39,107,451	
Water Right Purchases	3,316,769	1,519,585		5,605,185	1,770,729	1,788,436	1,806,320	1,824,383	12,795,053	
Debt Expenditures	1,284,241	1,319,007		1,145,410	1,141,264	1,140,576	1,143,390	1,142,862	5,713,502	
Other	10,000	7,500		25,000	-	-	-	-	25,000	
Capital Expenditures*	2,652,782	2,131,480	521,302	3,169,000	1,787,000	1,493,000	690,000	3,189,000	10,328,000	
Ending Fund Balance	\$ 9,046,319	\$ 13,222,727		\$ 6,587,521	\$ 5,613,541	\$ 5,174,744	\$ 5,816,368	\$ 4,302,312		
Restrictions, Commitments, & Assignments:										
3% TABOR Reserve Restriction	\$ 121,717	\$ 248,131		\$ 255,143	\$ 271,425	\$ 283,067	\$ 295,992	\$ 310,886		
Debt Service Reserve Restriction	2,107,548	1,887,306		1,308,137	738,776	175,822	-	-		
Water Right Purchase Restriction	-	3,851,988		-	-	-	-	-		
Capital/Infrastructure Restriction	1,080,052	1,080,052		1,480,052	1,880,052	2,000,000	2,000,000	2,000,000		
Operating Reserve Commitment	382,620	382,620		751,482	1,000,000	1,000,000	1,000,000	1,000,000		
Unassigned Fund Balance	\$ 5,354,382	\$ 5,772,630		\$ 2,792,707	\$ 1,723,288	\$ 1,715,855	\$ 2,520,376	\$ 991,426		

*See following page for project listing

CAPITAL IMPROVEMENT PROGRAM SUMMARY

Water & Wastewater Fund (Project Listing)

	2010 Adopted Budget	2010 Year-End Forecast	2010 Estimated Carry Over	2011 Budget	2012 Estimate	2013 Estimate	2014 Estimate	2015 Estimate	5-Year Total	Funding Source
Capital Expenditures:										
Webster Lake Outlet Repairs	15,773	15,772	1	-	-	-	-	-	-	WF
Fox Run Wet Well Modifications	28,281	28,281	-	-	-	-	-	-	-	WF
WWTP Master Plan	42,039	38,999	3,040	-	-	-	-	-	-	WF
Standley Lake Pipeline Inspection	84,260	76,600	7,660	-	-	-	-	-	-	WF
WTP Clearwater Expansion	1,063,998	1,063,998	-	-	-	-	-	-	-	WF
Manhole & Valve Box Adjustment	37,000	10,440	26,560	-	-	-	-	-	-	WF
Water Line Replacement	191,000	191,000	-	250,000	250,000	250,000	250,000	250,000	1,250,000	WF
Permanganate Feed Equipment	245,000	-	245,000	-	-	-	-	-	-	WF
West Low Zone Tank Repair	190,000	190,000	-	-	-	-	-	-	-	WF
Gas Chromatograph	120,000	120,000	-	-	-	-	-	-	-	WF
In Line Sampling Stations	90,000	9,500	80,500	-	-	-	-	-	-	WF
Alum and Polymer Feed	20,500	-	20,500	-	-	-	-	-	-	WF
Standley Lake Pipeline Repair	-	-	-	300,000	-	-	-	-	300,000	WF
Water Meter & Reader Replacement	-	-	-	150,000	150,000	150,000	150,000	150,000	750,000	WF
High Zone Water Pump & Motor	-	-	-	90,000	90,000	-	-	-	180,000	WF
Chemical Building Improvements	-	-	-	850,000	-	-	-	-	850,000	WF
Install PLC for SCADA	-	-	-	175,000	-	-	-	-	175,000	WF
Booster Pump & Motor Replacement	-	-	-	30,000	30,000	-	-	30,000	90,000	WF
High Zone Meter Vault	-	-	-	100,000	-	-	-	-	100,000	WF
High Zone Storage Tank Painting	-	-	-	-	280,000	-	-	-	280,000	WF
Terminal Reservoir Mixing	-	-	-	-	196,000	-	-	-	196,000	WF
Croke Sandout Gates	-	-	-	-	35,000	-	-	-	35,000	WF
Standley Lake Bypass	-	-	-	-	35,000	-	-	-	35,000	WF
Deep Well Rehabilitation	-	-	-	-	10,000	-	-	-	10,000	WF
WTP Filter Rehabilitation	-	-	-	-	-	-	-	400,000	400,000	WF
WTP Laboratory Cabinet Replacement	-	-	-	-	-	-	-	200,000	200,000	WF
WWTF Blower Room Hoist Reinforcing	26,877	20,767	6,110	-	-	-	-	-	-	WWF
Pump & Motor Replacement	46,798	46,798	-	-	-	-	-	-	-	WWF
Manhole & Valve Box Adjustment	37,000	10,440	26,560	-	-	-	-	-	-	WWF
Odor Control Improvements	63,256	8,445	54,811	-	-	-	-	-	-	WWF
Collection System Rehab	191,000	140,440	50,560	250,000	250,000	250,000	250,000	250,000	1,250,000	WWF
Bunker Hill Lift Station	60,000	60,000	-	-	-	-	-	-	-	WWF
Lift Station A Facility Improvements	100,000	100,000	-	350,000	-	-	-	-	350,000	WWF
Lift Station B Assessment	-	-	-	100,000	250,000	-	-	-	350,000	WWF
WWTP Forcemain Meter	-	-	-	300,000	-	-	-	-	300,000	WWF
WWTP Standby Generator	-	-	-	224,000	-	-	-	-	224,000	WWF
WWTP BNR Improvements	-	-	-	-	121,000	603,000	-	-	724,000	WWF
Lift Station E Rehabilitation	-	-	-	-	50,000	-	-	-	50,000	WWF
Lift Station Generator	-	-	-	-	40,000	40,000	40,000	40,000	160,000	WWF

CAPITAL IMPROVEMENT PROGRAM SUMMARY

Water & Wastewater Fund (Project Listing Continued)

	2010 Adopted Budget	2010 Year-End Forecast	2010 Estimated Carry Over	2011 Budget	2012 Estimate	2013 Estimate	2014 Estimate	2015 Estimate	5-Year Total	Funding Source
Capital Expenditures (Continued):										
WWTP Headworks & Secondary Clarifier	-	-	-	-	-	-	-	1,080,000	1,080,000	WWF
Bunker Hill Lift Station Meter	-	-	-	-	-	200,000	-	-	200,000	WWF
WWTP UV Replacement	-	-	-	-	-	-	-	500,000	500,000	WWF
Bull Reservoir pH Control	-	-	-	-	-	-	-	84,000	84,000	WWF
WWTP Butterfly Valve Replacement	-	-	-	-	-	-	-	75,000	75,000	WWF
WWTP Waste Pump Replacement	-	-	-	-	-	-	-	60,000	60,000	WWF
WWTP Security System	-	-	-	-	-	-	-	55,000	55,000	WWF
WWTP Non-Potable Water System Impr	-	-	-	-	-	-	-	15,000	15,000	WWF
Total	2,652,782	2,131,480	521,302	3,169,000	1,787,000	1,493,000	690,000	3,189,000	10,328,000	

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Water Line Replacement Program

Project Dates: **Begin:** Ongoing **Finish:** Ongoing

Total Project Costs: \$1,250,000.00 (5 year total)

Project Rationale: Maintenance Program

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:
Rehabilitation of Water Lines throughout the City.

The Water Line Replacement program includes the repair and replacement of the aging waterlines throughout the City. The City's water mains are predominately Asbestos Cement (AC) pipe and because of the corrosive nature of the soil have a shortened life span. In order to ensure continuous water service to the community, the failing waterlines must be replaced.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund	250,000	250,000	250,000	250,000	250,000	\$ 1,250,000
						-
						-
						-
Total Revenue	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	250,000	250,000	250,000	250,000	250,000	1,250,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Standley Lake Pipeline Repair

Project Dates: **Begin:** Jan-2011 **Finish:** Dec-2011

Total Project Costs: \$300,000.00

Project Rationale: Facility Maintenance

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:
Repair and/or replacement of sections of the Standley Lake Pipeline.

The Standley Lake Pipeline is a 48" pipeline that conveys the City's raw water from Standley Lake to the City of Northglenn Water Treatment Plant. In 2010, the City completed the Standley Lake Pipeline Inspection that employed electromagnetic technology to inspect the entire length of the pipeline for wire breaks and identified areas for future repairs and/or replacement. The Standley Lake Pipeline Inspection report identified approximately 120 feet of the 48" concrete pipe in critical condition and additional sections requiring repair or replacement within the next 5 to 10 years.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund	300,000					\$ 300,000
						-
						-
						-
						-
Total Revenue	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	300,000					300,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Water Meter and Reader Replacement Program

Project Dates: **Begin:** Ongoing **Finish:** Ongoing

Total Project Costs: \$750,000.00 (5 year total)

Project Rationale: Maintenance Program

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:
Replacement of the existing water meters and readers.

The existing water meters and readers were installed between 2004 and 2006. The typical life span of the meters is 10 years. This program will be a continuous program to replace meters throughout the City on a ten year cycle.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund	150,000	150,000	150,000	150,000	150,000	\$ 750,000
						-
						-
						-
						-
Total Revenue	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 750,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	150,000	150,000	150,000	150,000	150,000	750,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 750,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: High Zone Pump & Motor

Project Dates: **Begin:** Jan-2011 **Finish:** Dec-2012

Total Project Costs: \$180,000.00 (2 year total)

Project Rationale: Maintenance Program

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Replacement of the High Zone pumps at the City's Water Treatment Plant.

The High Zone pumps convey treated water from the City's Water Treatment Plant to the High Zone Tank located just west of Pecos Street and West 103rd Avenue. As a part of the High Zone Pump and Motor Replacement Program, the pumps and motors will be replaced once they are beyond their life expectancy. The four High Zone Pumps were installed during the original construction of the Water Treatment Plant in 1979-1980. The pumps have a life expectancy of approximately 20 years. Pumps No. 1 and 2 are scheduled for full replacement in 2011 and Pumps No. 3 and 4 in 2012.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund	90,000	90,000				\$ 180,000
						-
						-
						-
Total Revenue	\$ 90,000	\$ 90,000	\$ -	\$ -	\$ -	\$ 180,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	90,000	90,000				180,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 90,000	\$ 90,000	\$ -	\$ -	\$ -	\$ 180,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Chemical Building Improvements

Project Dates: **Begin:** Jan-2011 **Finish:** Dec-2011

Total Project Costs: \$850,000.00

Project Rationale: Water Treatment Plant Master Plan Update

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Updating the Chemical Building to meet current Health and Safety requirements.

A recommendation included in the 2009 Water Treatment Plant Master Plan Update was for improvements to the Chemical Building. The recommendation included updating the facility to meet the current building and fire codes by: providing chemical containment, adding a fire protection system, adding additional means of egress and adding emergency showers and eyewash. Two of the existing chemical storage tanks currently do not have secondary containment. Secondary containment is a safety measure that functions as a second holding tank in the event that there is a failure of the existing storage tank. This poses a significant safety hazard and water quality risk. Under the current configuration, a chemical spill would drain directly into the water. This could compromise plant operations by potentially damaging equipment and would likely contaminate the water so that the Water Treatment Plant would not meet the Colorado Primary Drinking Water Regulations. The Potassium Permanganate Feed System and Alum and Polymer Feed Systems that were proposed in the 2010 budget will be incorporated into the Chemical Building Improvements for a completely integrated project and eliminating the potential of the individual projects conflicting with one another.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund	850,000					\$ 850,000
						-
						-
						-
						-
Total Revenue	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ 850,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design	85,000					85,000
Construction	765,000					765,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ 850,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Booster Pump & Motor Replacement

Project Dates: **Begin:** Jan-2011 **Finish:** Dec-2015

Total Project Costs: \$90,000 (3 year total)

Project Rationale: Maintenance Program

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Replacement of the Booster pumps at the City's Booster Pump Station.

The Booster pumps convey treated water from the City's Low Zone tanks at West 112th Avenue and Cherokee Street to the High Zone Tank located just west of Pecos Street and West 103rd Avenue. As a part of the Booster Pump and Motor Replacement Program, the pumps and motors will be replaced once they are beyond their life expectancy. The four Booster Pumps were installed during the original construction of the water distribution system in 1979-1980. The pumps have a life expectancy of approximately 20 years. Pumps No. 1 and 2 are scheduled for full replacement in 2011 and Pumps No. 3 and the jockey pump in 2012. Control modifications are planned for 2015.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund	30,000	30,000			30,000	\$ 90,000
						-
						-
						-
Total Revenue	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ 30,000	\$ 90,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	30,000	30,000			30,000	90,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ 30,000	\$ 90,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: High Zone Meter Vault

Project Dates: **Begin:** Jan-2011 **Finish:** Dec-2011

Total Project Costs: \$100,000.00

Project Rationale: Facility Improvements

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:
Installing vault and meter on the High Zone Water Line.

Previously, treated water flows were measured in the water treatment plant prior to entering either the Low Zone or High Zone system. These meters were very inaccurate and difficult to maintain. Subsequently, a new Low Zone meter was installed as a part of the clearwell addition completed in early 2010. The widening of West 112th Avenue from Huron Street to the West City Limits is scheduled for 2011. As a part of the widening project, staff is proposing the construction of a new High Zone meter.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund	100,000					\$ 100,000
						-
						-
						-
						-
Total Revenue	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	100,000					100,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: High Zone Water Storage Tank Painting

Project Dates: **Begin:** Jan-2012 **Finish:** Dec-2012

Total Project Costs: \$280,000.00

Project Rationale: Maintenance Program

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Painting of the High Zone Water Storage Tank.

Continuing maintenance is required in order to increase the life expectancy of the water storage tanks. This includes periodic painting of the tanks to prevent corrosion. The High Zone Tank was last painted in 1980 and the typical life span of coating for water storage tanks is approximately 10 to 15 years. There are also minor structural repairs that will be made during painting of the tank.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund		280,000				\$ 280,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ 280,000	\$ -	\$ -	\$ -	\$ 280,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction		280,000				280,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ 280,000	\$ -	\$ -	\$ -	\$ 280,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Terminal Reservoir Mixing

Project Dates: **Begin:** Jan-2012 **Finish:** Dec-2012

Total Project Costs: \$196,000.00

Project Rationale: Water Treatment Plant Master Plan Update

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Water Treatment Plant Optimization by adding mixers to the Terminal Reservoir.

The 2009 Water Treatment Plant Master Plan Update made several recommendations for improvements to the Water Treatment system. One recommendation was adding mixers to the Terminal Reservoir. The City's raw water enters the Water Treatment Plant via the Terminal Reservoir. In the late summer and early fall the manganese levels in the raw water rise. The increased manganese levels significantly impact the filtration process, by clogging the filters which lowers the performance of the filters and increases the amount of backwash water required to clean the filters. The addition of mixers in the Terminal Reservoir will help in removing the manganese in the process, prior to the filters.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund		196,000				\$ 196,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ 196,000	\$ -	\$ -	\$ -	\$ 196,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction		196,000				196,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ 196,000	\$ -	\$ -	\$ -	\$ 196,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Croke Sandout Gates

Project Dates: **Begin:** Jan-2012 **Finish:** Dec-2012

Total Project Costs: \$35,000.00

Project Rationale: Facility Maintenance

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:
Replacement of 3 gates.

The sandout gates that were constructed in 1909, release sand and silt from Croke Canal. The project consist of the removal and replacement of three gates, replacement of the gate seals and refacing of the concrete structure. Croke Canal is owned by the Farmers Reservoir and Irrigation Company (FRICO) and delivers water from Clear Creek to Standley Lake for FRICO shareholders (including Northglenn, Thornton and Westminster). Croke Canal water is a major component of Northglenn's water supply. Croke Canal is managed and operated by the Standley Lake Operating Committee (SLOC) comprised of representatives from the cities of Northglenn, Thornton and Westminster. This project is part of a capital improvement program for the Croke Canal developed by FRICO and SLOC. FRICO will perform the bidding and act as the contracting agency for the design and construction of this project under the terms of the 1979 4-Way Agreement between FRICO and the SLOC Cities. In addition, the 4-Way Agreement provides for Croke Canal operation and maintenance costs to be funded by SLOC with the three SLOC cities sharing the costs equally. Westminster and Thornton have previously committed to pursue funding for this project.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund		35,000				\$ 35,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ 35,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction		35,000				35,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ 35,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Standley Lake Bypass

Project Dates: **Begin:** Jan-2012 **Finish:** Dec-2012

Total Project Costs: \$35,000.00

Project Rationale: Facility Maintenance

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Install energy dissipation devices on the two 8" bypass pipelines in the Standley Lake Valve Shaft Facility to prevent damage to the Standley Lake Pipeline.

Cavitation is caused by the formation of vapor bubbles in a pipeline where there is a high pressure drop. These vapor bubbles eventually collapse, causing shock waves that can be strong enough to significantly damage equipment, valves, etc. The installation of energy dissipation devices will result in a reduction of cavitation, thereby making operations of the Bypass valve safer and extend the useful life of the pipeline.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund		35,000				\$ 35,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ 35,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction		35,000				35,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ 35,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Deep Well Rehabilitation

Project Dates: **Begin:** Jan-2012 **Finish:** Dec-2012

Total Project Costs: \$10,000.00

Project Rationale: Maintenance Program

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Maintenance of the City's deep wells.

The City currently owns six deep wells that are typically used for water augmentation during drought situations. Regular testing and maintenance is required to ensure the proper functioning of the wells. A deep well maintenance program has been established for exercising, repairing and/or replacing the existing pumps and motors for the deep wells as required.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund		10,000				\$ 10,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction		10,000				10,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: WTP Filter Rehabilitation

Project Dates: **Begin:** Jan-2015 **Finish:** Dec-2015

Total Project Costs: \$400,000.00

Project Rationale: Maintenance Program

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:
Replace the filter media at the Water Treatment Plant.

Filter media in the Water Treatment Plant will breakdown over time. The life expectancy of the media is based on various criteria, i.e. type of media, water quality, run times, backwashes, etc. To increase the effectiveness of the filters and reduce the amount of backwash water necessary, the media in the filters must be replaced every 10 to 15 years. The media in the filters at the Water Treatment Plant was last replaced between 2001 and 2002.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund					400,000	\$ 400,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction					400,000	400,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: WTP Laboratory Cabinet Replacement

Project Dates: **Begin:** Jan-2015 **Finish:** Dec-2015

Total Project Costs: \$200,000.00

Project Rationale: Facility Maintenance

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Design and installation of new laboratory cabinets and counter-tops in the original section of the laboratory.

In 2003/2004 the laboratory was expanded to provide more storage and counter top space. At that time, new cabinets were installed in the recently renovated section of the laboratory. The cabinets in the original section of the lab were installed in the 1980s when the facility was built. These cabinets are now beginning to rust, holes are forming in the bottoms of some drawers and cabinets, and moving parts such as hinges and drawer slides are beginning to fail. The counter tops are heavily stained from chemicals and general wear and tear. Degradation of the metal parts of the cabinets can potentially lead to sample contamination and it restricts the ability of the laboratory staff to keep laboratory equipment and glassware clean.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund					200,000	\$ 200,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction					200,000	200,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Collection System Rehabilitation Program

Project Dates: **Begin:** Ongoing **Finish:** Ongoing

Total Project Costs: \$1,250,000.00 (5 year total)

Project Rationale: Maintenance Program

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Rehabilitation of Wastewater Lines throughout the City.

The Wastewater Line Rehabilitation program includes the repair and/or replacement of the aging wastewater pipelines throughout the City. The existing wastewater lines in the collection system are predominately concrete pipe. Wastewater contains high levels of hydrogen sulfide and when exposed to the atmosphere the hydrogen sulfide converts to sulfuric acid. The typical life expectancy of concrete pipe is approximately 100 years, however due to the highly corrosive nature of wastewater, the life expectancy of concrete pipe in a collection system is reduced to 20 to 50 years. Initially sulfuric acid will remove the outer layer of concrete, exposing the aggregate. If the corrosion is allowed to continue the sulfuric acid will continue to remove concrete until it reaches the steel. Once the reinforcement or steel in the pipe is exposed, structural failure is eminent. In order to preserve the existing wastewater pipelines and ensure continuous wastewater collection, pipes must be repaired or replaced that are beginning to show signs of corrosion.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund	250,000	250,000	250,000	250,000	250,000	\$ 1,250,000
						-
						-
						-
Total Revenue	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	250,000	250,000	250,000	250,000	250,000	1,250,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Lift Station A Facility Assessment and Rehabilitation

Project Dates: **Begin:** Jan-2011 **Finish:** Dec-2011

Total Project Costs: \$350,000.00

Project Rationale: Facility Maintenance

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:
Rehabilitation of Lift Station A.

Lift Station A is a critical component in the sanitary sewer system since it pumps approximately 95% of the City's wastewater to the Wastewater Treatment Facility. The integrity of the lift station must be maintained to provide continued service and to avoid bypassing wastewater flow to the Metro Wastewater Reclamation District via the City of Thornton. This project includes replacement of the pump valves, meter, isolation valves, modification to the electrical system, and installation of a bypass system that will divert wastewater from the overflow structure into the forcemain, potentially averting future diversions to Metro.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund	350,000					\$ 350,000
						-
						-
						-
						-
Total Revenue	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	350,000					350,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Lift Station B Facility Rehabilitation

Project Dates: **Begin:** Jan-2011 **Finish:** Dec-2012

Total Project Costs: \$350,000.00 (2 year total)

Project Rationale: Maintenance Program

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:
Completing facility assessment and rehabilitation of Lift Station B.

Lift Station B is a major component in the sanitary sewer system since it is the second largest lift station in the City's collection system. Completing a facility assessment would provide recommendation and prioritize necessary improvements to extend the life of the facility. Repairs will be made based on the recommendations of the assessment.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund	100,000	250,000				\$ 350,000
						-
						-
						-
Total Revenue	\$ 100,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 350,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies	100,000					\$ 100,000
Design						-
Construction		250,000				250,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 100,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 350,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: WWTP Forcemain Meter

Project Dates: **Begin:** Jan-2011 **Finish:** Dec-2011

Total Project Costs: \$300,000.00

Project Rationale: Discharge Permit

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:
Install a flow meter and supporting structure for the Wastewater Treatment Plant.

The Colorado Department of Public Health and Environment (CDPHE) notified the City that, by not metering the flows from Bunker Hill Lift Station, they were violating the Wastewater Treatment Plant discharge permit. Following the notification, a temporary meter was installed at Bunker Hill, however temporary meters are by nature fairly inaccurate. Subsequently, staff began the planning process to install a permanent meter at Bunker Hill. During the planning phase, it became evident that due to hydraulic concerns and right-of-way restrictions, Bunker Hill would be an extremely difficult location to install a meter. In order to comply with CDPHE's notification, staff proposed installing a meter at the Wastewater Treatment Plant in lieu of Bunker Hill. Installing a meter at the Wastewater Treatment Plant would: accurately measure flows from both Bunker Hill Lift Station; temporarily satisfy the discharge permit requirements per CDPHE; and provide the City with additional time to address the concerns of constructing a meter at Bunker Hill.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund	300,000					\$ 300,000
						-
						-
						-
						-
Total Revenue	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	300,000					300,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: WWTP Standby Generator

Project Dates: **Begin:** Jan-2011 **Finish:** Dec-2011

Total Project Costs: \$224,000.00

Project Rationale: Wastewater Utility Plan Update

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Installation of a standby generator at the Wastewater Treatment Plant.

Wastewater treatment facilities are required to have redundant power per Colorado Department of Public Health and Environment (CDPHE) Regulation 22 requirements. Northglenn's Wastewater Treatment Plant currently has dual power feeds providing electricity to the facility in the event of a power failure. However, there have been multiple occurrences when the facility has been without power with both feeds down. As a result, in a few of these power failure instances, sewage spills have occurred.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund	224,000					\$ 224,000
						-
						-
						-
						-
Total Revenue	\$ 224,000	\$ -	\$ -	\$ -	\$ -	\$ 224,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	224,000					224,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 224,000	\$ -	\$ -	\$ -	\$ -	\$ 224,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: WWTP BNR Improvements

Project Dates: **Begin:** Jan-2012 **Finish:** Dec-2013

Total Project Costs: \$724,000.00 (2 year total)

Project Rationale: Wastewater Utility Plan Update

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

This project includes improvements to the Biological Nutrient Removal (BNR) process with modifications to the aeration basins to meet short term ammonia and nitrate loading requirements.

The Colorado Department of Public Health and Environment (CDPHE) is proposing future revisions to the ammonia and nitrate loading requirements. This could potentially impact the City with the next discharge permit cycle. Modifications were recommended as a part of the 2010 Wastewater Utility Plan Update in order to meet these future regulations. The recommendations include modifications to the aeration basins as a part of the Biological Nutrient Removal (BNR) process. This project includes implementing the modifications to the aeration basins by replacing the fabric baffle curtains with concrete curtains, installing additional submerged diffusers, and modifying the existing piping.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund		121,000	603,000			\$ 724,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ 121,000	\$ 603,000	\$ -	\$ -	\$ 724,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies		121,000				\$ 121,000
Design						-
Construction			603,000			603,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ 121,000	\$ 603,000	\$ -	\$ -	\$ 724,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Lift Station E Rehabilitation

Project Dates: **Begin:** Jan-2012 **Finish:** Dec-2012

Total Project Costs: \$50,000.00

Project Rationale: Maintenance Program

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Rehabilitation of Lift Station E includes replacement of key components.

Periodic equipment replacement is necessary to maintain the viability of the lift station. Project includes replacement of the pumps, motors, controls, generator, and other critical infrastructure.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund		50,000				\$ 50,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction		50,000				50,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Lift Station Generator Replacement

Project Dates: **Begin:** Jan-2012 **Finish:** Dec-2015

Total Project Costs: \$160,000.00 (4 year total)

Project Rationale: Maintenance Program

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:
Replacement of the generators at the City's lift stations.

The Lift Station Generator project includes the replacement of generators that have surpassed their life expectancy or in some cases installing generators at lift stations that do not currently have them. In 2012, Lift Station G is scheduled to receive a generator, Bunker Hill in 2013, Fox Run in 2014 and Langendecker and Lift Station H are scheduled to receive generators in 2015. Fox Run is scheduled to receive a replacement generator in 2016.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund	-	40,000	40,000	40,000	40,000	\$ 160,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 160,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction	-	40,000	40,000	40,000	40,000	160,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 160,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: WWTP Headworks and 3rd Secondary Clarifier

Project Dates: **Begin:** Jan-2015 **Finish:** Dec-2015

Total Project Costs: \$1,080,000.00

Project Rationale: Wastewater Utility Plan Update

Future Operational Impact: **Yes** **No** **Operational Impact Category:** Moderate

Description/Justification:

Design and Construction of a new Wastewater Treatment Plant headworks and 3rd secondary clarifier.

Headworks facilities are designed for removal of solids in the wastewater stream and are the first stage of wastewater treatment systems. Typically, headworks are composed of screens to remove trash such as rags or plastics and grit chambers to remove sand, gravel or other granules. Removal of the trash and grit prevents unnecessary and considerable wear and tear to the treatment system equipment. Staff currently spend a significant amount of time removing trash from the system and repairing equipment damaged by rags and grit. The headworks and 3rd secondary clarifier design is proposed for 2015, with construction in 2016. Once the headworks is in operation, the decommissioning of the existing lagoons can commence. Although there is anticipated to be a moderate increase in the tasks associated with operating a headworks, this increase should be offset by the removal of the maintenance requirements for the lagoons. The existing clarifiers are the limiting factor in the overall capacity at the WWTP. Design for expansion is required by the "Colorado Water Quality Control Act" once a facility has reached 80% of it's existing capacity. A 3rd secondary clarifier will provide redundancy in the system and increase the overall capacity of the facility to meet the planned future flows.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund					1,080,000	\$ 1,080,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ 1,080,000	\$ 1,080,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design					1,080,000	1,080,000
Construction						-
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 1,080,000	\$ 1,080,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Bunker Hill Lift Station Meter

Project Dates: **Begin:** Jan-2013 **Finish:** Dec-2013

Total Project Costs: \$200,000.00

Project Rationale: Permit Requirement

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:
Install a flow meter and supporting structure for the Bunker Hill Lift Station.

The Colorado Department of Public Health and Environment (CDPHE) notified the City that, by not metering the flows from Bunker Hill Lift Station, they were violating the Wastewater Treatment Plant discharge permit. Subsequently, staff began planning for a meter vault at Bunker Hill. During the planning phase, it became evident that due to hydraulic concerns and location restrictions, the Wastewater Treatment Plant is a much more advantageous and conducive location for a meter. Although the Wastewater Treatment Plant discharge permit will be temporarily satisfied with the construction of a meter at the Wastewater Treatment Plant, a meter is still required at Bunker Hill.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund			200,000			\$ 200,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction			200,000			200,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: WWTP UV Replacement

Project Dates: **Begin:** Jan-2015 **Finish:** Dec-2015

Total Project Costs: \$500,000.00

Project Rationale: Wastewater Utility Plan Update

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Replace existing UV equipment at the Wastewater Treatment Plant.

In order to comply with the Colorado Water Quality Control Act, the Colorado Department of Public Health and Environment requires disinfection for wastewater treatment systems. The City's Wastewater Treatment Plant was designed with Ultraviolet (UV) equipment to function as the disinfection process. Due to power outage events and subsequent flooding of the existing equipment, the UV system has been damaged and does not operate as designed. The manufacturer will be visiting the facility to assess the existing condition of the system and to determine what equipment requires replacement or if the existing equipment can be repaired. In the interim, the costs shown include replacement of the UV equipment.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund					500,000	\$ 500,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 500,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction					500,000	500,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 500,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Bull Reservoir pH Control

Project Dates: **Begin:** Jan-2015 **Finish:** Dec-2015

Total Project Costs: \$84,000.00

Project Rationale: Wastewater Utility Plan Update

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:
Construction of a permanent sulfuric acid dosing system.

One of the discharge permit criteria for the Wastewater Treatment Plant is the pH level. Periodically, the pH in Bull Reservoir will rise above the range set in the discharge permit. Currently, the City has a temporary sulfuric acid system to dose Bull Reservoir when the discharge from the plant has a high pH. A permanent dosing system must be installed, to ensure continued compliance with the effluent pH limit.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund					84,000	\$ 84,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ 84,000	\$ 84,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction					84,000	84,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 84,000	\$ 84,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: WWTP Butterfly Valve Replacement

Project Dates: **Begin:** Jan-2015 **Finish:** Dec-2015

Total Project Costs: \$75,000.00

Project Rationale: Wastewater Utility Plan Update

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:
Replacement of the existing butterfly valves with gate valves at the Wastewater Treatment Plant.

During the 2004 Wastewater Treatment Plant Expansion project, butterfly valves were installed instead of gate valves as a cost saving measure. Butterfly valves are generally not recommended for most wastewater applications, because butterfly valves pivot in the center. Due to the configuration, rags and other trash catch on any protrusions in the pipe causing the valve not to close. Gate valves are typically the industry standard for wastewater valves.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund					75,000	\$ 75,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ 75,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction					75,000	75,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ 75,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: WWTP Waste Pump Replacement

Project Dates: **Begin:** Jan-2015 **Finish:** Dec-2015

Total Project Costs: \$60,000.00

Project Rationale: Wastewater Utility Plan Update

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Replacement of two existing centrifugal pumps with positive displacement pumps.

The existing waste activated sludge (WAS) pumps were placed in service in 2006 with the construction of the Wastewater Treatment Plant Expansion project. The WAS pumps pump sludge out of the secondary clarifiers to the lagoons for holding until the sludge can be removed from the site. The WAS pumps are centrifugal pumps, which are not typically recommended for this application. The WAS pumps regularly clog due to trash in the wastewater and this significantly interferes with the treatment process.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund					60,000	\$ 60,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ 60,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction					60,000	60,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ 60,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: WWTP Security System

Project Dates: **Begin:** Jan-2015 **Finish:** Dec-2015

Total Project Costs: \$55,000.00

Project Rationale: Wastewater Utility Plan Update

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Install a Security System at the Wastewater Treatment Plant.

The Wastewater Treatment Plant is manned 10 hours a day between 6:30 am and 4:30 pm. The site does not currently have a security system to help deter unlawful entry into the facility during the evenings and early morning hours. A security system would help ensure the facility is secure during non-operational hours.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund					55,000	\$ 55,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ 55,000	\$ 55,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction					55,000	55,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 55,000	\$ 55,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: WWTP Non Potable Water System Improvements (Fire Protection)

Project Dates: **Begin:** Jan-2015 **Finish:** Dec-2015

Total Project Costs: \$15,000.00

Project Rationale: Wastewater Utility Plan Update

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Install additional pump and equipment for non-potable water (fire protection) at the Wastewater Treatment Plant.

In order to meet the fire flow requirements, as well as supply wash water with the new addition of the headworks and third clarifier, non-potable water system improvements will be required.

Source of Funding:	2011	2012	2013	2014	2015	Total
Water & Wastewater Fund					15,000	\$ 15,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction					15,000	15,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000

CAPITAL IMPROVEMENT PROGRAM SUMMARY

Stormwater Fund

	2010 Adopted Budget	2010 Year-End Forecast	2010 Estimated Carry Over	2011 Budget	2012 Estimate	2013 Estimate	2014 Estimate	2015 Estimate	5-Year Total	Funding Source
Beginning Fund Balance	\$ 665,092	\$ 679,614		\$ 708,074	\$ 1,041,833	\$ 1,401,546	\$ 727,768	\$ 979,159		
Revenue Projections:										
Stormwater Charges	\$ 404,264	\$ 419,850		\$ 419,850	\$ 424,049	\$ 428,289	\$ 432,572	\$ 436,898	\$ 2,141,658	
Investment Earnings	11,485	18,203		17,839	41,673	56,062	29,111	39,166	183,851	
Total	415,749	438,053		437,689	465,722	484,351	461,683	476,064	2,325,509	
Operating Expenditures	\$ 348,771	\$ 309,593		\$ 103,930	\$ 106,009	\$ 108,129	\$ 110,292	\$ 112,498	\$ 540,858	
Debt Expenditures	-	-		-	-	-	-	-	-	
Capital Expenditures:										
Grange Hall Creek	\$ 600,000	\$ 100,000	\$ 500,000	\$ -	\$ -	\$ 1,050,000	\$ -	\$ -	\$ 1,050,000	SWF
Grange Hall Creek MDP & FHAD	-	-	-	-	-	-	100,000	-	100,000	SWF
Lincoln/107th Street Regrading	-	-	-	-	-	-	-	60,000	60,000	SWF
Total	600,000	100,000	500,000	-	-	1,050,000	100,000	60,000	1,210,000	
Ending Fund Balance	\$ 132,070	\$ 708,074		\$ 1,041,833	\$ 1,401,546	\$ 727,768	\$ 979,159	\$ 1,282,725		
Unassigned Fund Balance	\$ 132,070	\$ 708,074		\$ 1,041,833	\$ 1,401,546	\$ 727,768	\$ 979,159	\$ 1,282,725		

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Grange Hall Creek (Washington St. Detention) Phase 1

Project Dates: **Begin:** Jan-2013 **Finish:** Dec-2013

Total Project Costs: \$1,650,000 (\$2.1 Million total including UCFCD funding and pedestrian underpass)

Project Rationale: Drainage System Maintenance & Improvements

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:
Construct Grange Hall Creek (Washington St. Detention) Phase I improvements.

Urban Drainage and the City Northglenn are currently funding the design of the Grange Hall Creek Improvements. Phase I includes improvements to Reaches 2 and 3 and is proposed as culvert enhancements under Washington Street. This includes a pedestrian underpass as part of the culverts/conveyance for larger storm events. The 2013 project will construct the improvements included in Phase I, but the costs shown do not include the underpass. Additional funding must be sought, in order to construct the project in 2013 with the underpass. Potential funding sources identified include Adams County Open Space Grant, Community Development Block Grant (CDBG), additional Urban Drainage funding and possibly Federal Emergency Management Agency (FEMA).

Source of Funding:	2011	2012	2013	2014	2015	Total
Stormwater Fund			1,050,000			\$ 1,050,000
CDBG Fund			600,000			600,000
						-
						-
						-
Total Revenue	\$ -	\$ -	\$ 1,650,000	\$ -	\$ -	\$ 1,650,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design						-
Construction			1,650,000			1,650,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ -	\$ 1,650,000	\$ -	\$ -	\$ 1,650,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Grange Hall Creek and Tributaries Master Drainage Plan Update & Flood Hazard Area Delineation

Project Dates: **Begin:** Jan-2014 **Finish:** Dec-2014

Total Project Costs: \$100,000.00

Project Rationale: FEMA Mapping Updates

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

In conjunction with the Urban Drainage & Flood Control District, Thornton and possibly Adams County we would update the entire Grange Hall Creek & Tributaries 1978 Master Drainage Plan and Flood Hazard Area Delineation to develop documentation for application to FEMA on Letter of Map Revisions (LOMR) for areas within the City that should no longer be considered to be in the Floodplain. This would lead to obtaining approval from FEMA for the LOMRs.

Upstream development or storm sewer infrastructure upgrades completed since 1978 (and never formally documented and accepted by FEMA) have positively impacted areas within the City that previously were mapped by FEMA as being within the 100-year floodplain. Removal of these areas from the official FEMA mapping would allow the property owners affected to potentially reduce or cease paying for flood insurance and reduce the City's liabilities under the National Flood Insurance Program. This action was suggested in the City-Wide Drainage Master Plan Update.

This update would help determine required drainage improvements and upgrades for the FasTracks project.

Source of Funding:	2011	2012	2013	2014	2015	Total
Stormwater Fund				100,000		\$ 100,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies				100,000		\$ 100,000
Design						-
Construction						-
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Lincoln/107th Street Regrading

Project Dates: **Begin:** Jan-2015 **Finish:** Dec-2015

Total Project Costs: \$60,000.00

Project Rationale: Drainage Improvements

Future Operational Impact: Yes No **Operational Impact Category:** N/A

Description/Justification:

Design and construct a re-graded intersection to redirect stormwater flows away from residences and into the street. Upsize pipe at trail adjacent to I-25 to better direct storm flows into existing 42" RCP that flows to the south.

This area experiences large concentrated storm flows that are currently directed toward residences due to the grades of the street intersection. This location was identified as a Problem Area in the updated City-Wide Drainage Master Plan Update. This action should be coordinated with the streets improvement program.

Source of Funding:	2011	2012	2013	2014	2015	Total
Stormwater Fund					60,000	\$ 60,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ 60,000

Expenditures:	2011	2012	2013	2014	2015	Total
Plans/Studies						\$ -
Design					6,000	6,000
Construction					54,000	54,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ 60,000

Department/Position	2009 Audit Amounts	2010 Adopted Budget	2010 Year-End Estimate	2011 Budget
<i>City Manager</i>				
City Manager	1.00	1.00	1.00	1.00
Communications Manager	1.00	1.00	1.00	1.00
Economic Development Manager	-	-	-	1.00
Executive Asst. To City Manager	1.00	1.00	1.00	1.00
Public Communications Spec.	1.00	1.00	1.00	1.00
Total	4.00	4.00	4.00	5.00
<i>City Clerk</i>				
City Clerk	1.00	1.00	1.00	1.00
Deputy City Clerk/Licensing Spec	1.00	1.00	1.00	1.00
Central Records Specialist	1.00	1.00	1.00	1.00
Administrative Specialist	0.50	0.50	0.50	0.50
Total	3.50	3.50	3.50	3.50
<i>Management Services</i>				
Director Of Management Services	1.00	1.00	1.00	1.00
Municipal Court Supv	1.00	1.00	1.00	1.00
Probation Officer	0.40	0.40	0.40	0.40
Community Services Coordinator	0.15	0.15	0.15	0.15
Court Clerk	3.60	3.60	3.60	4.00
Clerical Asst	0.30	0.30	0.30	0.30
Community Engagement Manager	0.50	0.50	0.50	-
Sr. Human Resources Analyst	1.00	1.00	1.00	1.00
Human Resources Analyst	1.00	1.00	1.00	1.00
Neighborhood Programs Specialist	1.00	1.00	1.00	1.00
Community Outreach Coord	1.00	1.00	1.00	1.00
Human Resources Technician	1.00	1.00	1.00	1.00
Custodian	1.80	1.80	1.80	1.80
Total	13.75	13.75	13.75	13.65
<i>Technology</i>				
Director Of Technology	1.00	1.00	1.00	1.00
Software Engineer	1.00	1.00	1.00	1.00
Sr. Network Administrator	1.00	1.00	1.00	1.00
Criminal Information Sys Coord	1.00	1.00	1.00	1.00
IT Resource Coordinator	1.00	1.00	1.00	1.00
Technical Support Specialist II	1.00	1.00	1.00	1.00
Total	6.00	6.00	6.00	6.00
<i>Finance</i>				
Director Of Finance	1.00	1.00	1.00	1.00
Controller/Acct Manager	1.00	1.00	1.00	1.00
Treasury Manager	1.00	1.00	1.00	1.00
Risk Manager	1.00	1.00	1.00	1.00
Revenue Supervisor	1.00	1.00	1.00	1.00
Accountant II	1.00	1.00	1.00	1.00
Sales Tax Auditor II	1.00	1.00	1.00	1.00
Administrative Technician	1.00	1.00	1.00	1.00
Accounting Specialist	1.00	2.00	2.00	2.00
Meter Reader II	1.00	1.00	1.00	1.00
Sales Tax Specialist	1.00	1.00	1.00	1.00
Fiss Customer Service Representative	2.60	1.60	1.60	1.60
Total	13.60	13.60	13.60	13.60
<i>Planning & Development</i>				
Director Of Planning & Development	1.00	1.00	1.00	1.00
City/Urban Planner	1.00	1.00	1.00	1.00
Zoning Administrator	1.00	1.00	1.00	-
Planner	-	-	-	1.00
Abatement Coordinator	1.00	1.00	1.00	1.00
Neighborhood Services Supervisor	1.00	1.00	1.00	1.00
Economic Development Coordinator	1.00	1.00	1.00	-
Neighborhood Services Officer	4.00	4.00	4.00	4.00
Administrative Specialist	1.00	1.00	1.00	1.00
Hearing Officer	0.01	0.01	0.01	0.01
Total	11.01	11.01	11.01	10.01

Department/Position	2009 Audit Amounts	2010 Adopted Budget	2010 Year-End Estimate	2011 Budget
<u>Parks, Recreation, & Culture</u>				
Director Of Parks And Recreation	1.00	1.00	1.00	1.00
Specialized Fitness Instructor	0.10	0.10	0.10	0.10
Foreman - Parks	1.00	1.00	1.00	1.00
Recreation Programs Supv.	3.00	3.00	3.00	3.00
Parks Maint Worker III	7.00	7.00	7.00	6.00
Customer Solutions Specialist	0.80	0.80	0.80	0.80
Recreation Specialist	5.80	5.80	5.80	5.85
Theatre Tech	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Parks Maint Worker II	5.00	5.00	5.00	6.00
Aquasize Instructor	0.90	0.90	0.90	0.51
Fitness Instructor	0.54	0.54	0.54	0.92
Parks Maint Worker I	2.00	2.00	2.00	2.00
Weight Training Instructor	0.06	0.06	0.06	0.30
Custodian	2.51	2.51	2.51	2.50
Guest Relations Specialist	3.40	3.40	3.40	3.95
Head Lifeguard	0.25	0.25	0.25	0.50
Day Camp Asst Director	0.20	0.20	0.20	0.20
Drop-In Sports Supervisor	1.60	1.60	1.60	1.60
Lifeguard/Instructor	3.39	3.39	3.39	3.39
Tiny/Teeny Tot Instructor	0.50	0.50	0.50	0.50
Tiny/Teeny Tot Aide	0.50	0.50	0.50	0.50
Lifeguard	3.00	3.00	3.00	3.00
Day Camp Aide	0.10	0.10	0.10	0.10
Total	44.65	44.65	44.65	45.72
<u>Police</u>				
Chief Of Police	1.00	1.00	1.00	1.00
Division Commander	2.00	2.00	2.00	2.00
Lt. Commander	2.00	2.00	2.00	2.00
Sergeant	9.00	9.00	9.00	9.00
K-9 Police Officer	1.00	1.00	1.00	1.00
Police Officer	49.00	49.00	49.00	49.00
Crime Analyst	1.00	1.00	1.00	1.00
Criminalist	1.00	1.00	1.00	1.00
Records Unit Supervisor	1.00	1.00	1.00	1.00
Animal Control Officer	2.00	2.00	2.00	2.00
Property/Evidence Custodian	0.50	0.50	0.50	0.50
Police Services Representative	7.00	7.00	7.00	7.00
Administrative Specialist	1.00	1.00	1.00	1.00
Administrative Clerk	1.50	1.50	1.50	1.50
Total	79.00	79.00	79.00	79.00
<u>Public Works</u>				
Director Of Public Works/Utilities	1.00	1.00	1.00	1.00
Utility Superintendent	-	-	-	1.00
Public Works Superintendent	1.00	1.00	1.00	1.00
Mun Svs Foreman - Streets	1.00	1.00	1.00	1.00
Civil Engineer II	2.00	2.00	2.00	2.00
Electrical/Mechanical Foreman	1.00	1.00	1.00	1.00
Facilities Maintenance Foreman	1.00	1.00	1.00	1.00
Chief Plant Operator	2.00	2.00	2.00	1.00
Civil Engineer I	2.00	2.00	2.00	2.00
Fleet Services Foreman	1.00	1.00	1.00	1.00
Lead Lab Analyst	1.00	1.00	1.00	1.00
Mun Svs Foreman / Sanitation	1.00	1.00	1.00	1.00
Mun Svs Foreman/Utilities	1.00	1.00	1.00	1.00
Water Quality Coordinator	1.00	1.00	1.00	1.00
GIS Specialist	1.00	1.00	1.00	1.00
Bldg/Elec/Construct Inspector	1.00	1.00	1.00	1.00
Manager Of Ditch Maintenance	1.00	1.00	1.00	1.00
Electrical/Mechanical Tech I	3.00	3.00	3.00	3.00
Indust. Pretreat/Backflow Prev. Spec.	1.00	1.00	1.00	1.00
Lab Analyst	1.00	1.00	1.00	1.00
Stormwater Coordinator	1.00	1.00	1.00	1.00

Department/Position	2009 Audit Amounts	2010 Adopted Budget	2010 Year-End Estimate	2011 Budget
<i>Public Works (Continued)</i>				
Utility Plant Operator A	3.00	3.00	3.00	2.00
Administrative Technician	3.00	3.00	3.00	3.00
Water Resources Technician	1.00	1.00	1.00	1.00
Fleet Services Technician	2.00	2.00	2.00	2.00
Utility Plant Operator B	2.00	2.00	2.00	2.00
Facilities Maintenance Technician I	3.00	3.00	3.00	3.00
Msw III / Sanitation	6.00	6.00	6.00	6.00
Msw III / Streets	1.00	1.00	1.00	1.00
Msw III / Collection & Distribution	2.00	2.00	2.00	2.00
Msw III / Wwtf	1.00	1.00	1.00	1.00
Utility Locate & Maint Worker	1.00	1.00	1.00	1.00
Utility Technician	1.00	1.00	1.00	1.00
Lab Technician	0.80	0.80	0.80	0.80
Utility Plant Operator C	3.00	3.00	3.00	3.00
Administrative Assistant	1.00	1.00	1.00	1.00
Engineering Technician I	1.00	1.00	1.00	1.00
Utility Plant Operator Trainee	1.00	1.00	1.00	1.00
Msw II / Sanitation	2.00	2.00	1.00	1.00
Msw II /Collection & Distribution	2.00	2.00	2.00	2.00
Ditch Rider	1.00	1.00	1.00	1.00
Msw I / Sanitation	2.00	1.00	-	-
Msw I / Streets	6.00	6.00	6.00	6.00
Msw I / Collection & Distribution	1.00	1.00	1.00	1.00
Custodian	0.60	0.60	-	-
Total	72.40	71.40	68.80	67.80
City-Wide Total	247.91	246.91	244.31	244.28

2011 Pay Plan



Administrative Support	Grade	Steps	Minimum	Maximum
Administrative Assistant	S143	30	36,348.00	48,509.00
Administrative Clerk	S118	30	28,343.00	37,822.00
Administrative Specialist	S128	30	31,308.00	41,782.00
Administrative Technician	S158	30	42,199.00	56,317.00
Central Rec Spec	S130	30	31,938.00	42,623.00
City Clerk	S209	30	70,095.00	93,542.00
Clerical Asst	S098	30	23,228.00	30,999.00
Court Clerk	S133	30	32,905.00	43,913.00
Deputy City Clerk/Lic Spec	S157	30	41,781.00	55,759.00
Executive Asst. To CM	S158	30	42,199.00	56,317.00

Management Services/Administration	Grade	Steps	Minimum	Maximum
Communications Manager	S188	30	56,878.00	75,904.00
Community Eng Manager	S188	30	56,878.00	75,904.00
Community Outreach Coord	S164	30	44,795.00	59,781.00
Community Services Coordinator	S143	30	36,348.00	48,509.00
Deputy City Manager	S240	22	95,422.00	117,597.00
Dir. of Management Service	S240	22	95,422.00	117,597.00
Human Resources Analyst	S176	30	50,476.00	67,362.00
Human Resources Technician	S159	30	42,621.00	56,880.00
Intern I	S077	30	18,848.00	25,150.00
Intern II	S122	30	29,494.00	39,359.00
Municipal Court Supervisor	S199	30	63,457.00	84,684.00
Neigh Prg Spec	S175	30	49,976.00	66,695.00
Probation Officer	S148	30	38,202.00	50,986.00
Public Comm Specialist	S154	30	40,552.00	54,120.00
Sr. Human Resources Analyst	S181	30	53,051.00	70,798.00

Technology	Grade	Steps	Minimum	Maximum
CIS Coordinator	S177	30	50,981.00	68,036.00
Director of Technology	S240	22	95,422.00	117,597.00
IT Resource Coordinator	S177	30	50,981.00	68,036.00
Software Engineer	S200	30	64,091.00	85,530.00
Sr. Network Admin	S199	30	63,457.00	84,684.00
Tech Support Spec II	S161	30	43,477.00	58,023.00
Tech Support Specialist	S151	30	39,360.00	52,531.00
Web Administrator	S191	30	58,601.00	78,204.00

Finance	Grade	Steps	Minimum	Maximum
Accountant I	S160	30	43,047.00	57,449.00
Accountant II	S170	30	47,551.00	63,459.00
Accounting Manager	S205	30	67,360.00	89,892.00
Accounting Specialist	S136	30	33,902.00	45,244.00
Director of Finance	S240	22	95,422.00	117,597.00
Finance Cust Ser Rep	S121	30	29,202.00	38,969.00
Financial Analyst	S167	30	46,152.00	61,593.00
Meter Reader I	S125	30	30,388.00	40,553.00
Meter Reader II	S135	30	33,567.00	44,797.00
Revenue Supervisor	S178	30	51,491.00	68,716.00
Risk Manager	S202	30	65,379.00	87,249.00
Sales Tax Auditor I	S160	30	43,047.00	57,449.00
Sales Tax Auditor II	S170	30	47,551.00	63,459.00
Sales Tax Spec	S129	30	31,621.00	42,200.00
Treasury Manager	S205	30	67,360.00	89,892.00

Parks & Recreation	Grade	Steps	Minimum	Maximum
Aqua Inst cert	H130	30	15.36	20.49
Aqua Inst non	H110	30	12.58	16.79
Cashier	H055	30	7.25	9.72
Childcare Provider	H065	30	8.04	10.73
Custodian	S109	30	25,915.00	34,583.00
Customer Solutions Spec	S144	30	36,711.00	48,994.00
Day Camp Aide	H067	30	8.20	10.95
Day Camp Asst Director	H089	30	10.21	13.63
Day Camp Director	H099	30	11.28	15.05
Director of Parks & Rec	S240	22	95,422.00	117,597.00
Drop In Sports Sup	H089	30	10.21	13.63
Fitness Ins cer	H130	30	15.36	20.49
Fitness Inst non	H110	30	12.58	16.79
Guest Relations Spec	H094	30	10.73	14.32
Head Lifeguard	H091	30	10.42	13.90
Lifeguard	H071	30	8.54	11.39
Lifeguard/Ins	H086	30	9.91	13.23
MS Foreman/Parks	S177	30	50,981.00	68,036.00
Pedal Boat Att	H061	30	7.73	10.31
Pedal Boat Op	H071	30	8.54	11.39
PMW I	S118	30	28,343.00	37,822.00
PMW II	S133	30	32,905.00	43,913.00
PMW III	S150	30	38,970.00	52,011.00
Rec Program Sup	S179	30	52,005.00	69,402.00
Recreation Spec	S144	30	36,711.00	48,994.00
Seasonal Laborer	H090	30	10.31	13.76
Seasonal Spec	H105	30	11.97	15.98
Seasonal Trainee	H080	30	9.34	12.46

Parks & Recreation	Grade	Steps	Minimum	Maximum
Spec Fitness Instructor	H188	30	27.35	36.49
Sports Scorekeeper	H055	30	7.25	9.72
Theatre Asst	H109	30	12.46	16.63
Theatre Inst	H109	30	12.46	16.63
Theatre Tech	H144	30	17.65	23.55
Tiny/Teeny Tot Aide	H080	30	9.34	12.46
Tiny/Teeny Tot Ins	H085	30	9.81	13.09
Weight Train Inst cert	H130	30	15.36	20.49
Weight Train Inst non	H110	30	12.58	16.79
Youth Sports Inst	H081	30	9.43	12.58

Planning & Development	Grade	Steps	Minimum	Maximum
Abatement Coord	S177	30	50,981.00	68,036.00
Bldg Inspector	S172	30	48,506.00	64,734.00
Chief Build Off	S210	30	70,796.00	94,477.00
City/Urban Planner	S197	30	62,206.00	83,015.00
Director of P&D	S240	22	95,422.00	117,597.00
ED Coordinator	S160	30	43,047.00	57,449.00
ED Manager	S210	30	70,796.00	94,477.00
Neigh Serv Officer	S153	30	40,151.00	53,585.00
Neigh Serv Sup	S173	30	48,992.00	65,382.00
Planner	S175	30	49,976.00	66,695.00
Zoning Admin	S197	30	62,206.00	83,015.00

Public Works	Grade	Steps	Minimum	Maximum
Chief Plant Operator	S187	30	56,315.00	75,152.00
Civil Eng I	S180	30	52,526.00	70,097.00
Civil Eng II	S204	30	66,693.00	89,002.00
Director PW	S240	22	95,422.00	117,597.00
Ditch Rider	S118	30	28,343.00	37,822.00
E&M Foreman	S189	30	57,446.00	76,662.00
E&M Tech I	S169	30	47,080.00	62,831.00
E&M Tech II	S174	30	49,481.00	66,035.00
Eng Tech I	S140	30	35,279.00	47,082.00
Eng Tech II	S160	30	43,047.00	57,449.00
Fac Maint Foreman	S189	30	57,446.00	76,662.00
Fac Maint Tech	S151	30	39,360.00	52,531.00
Fleet Services Foreman	S177	30	50,981.00	68,036.00
Fleet Services Tech	S156	30	41,367.00	55,207.00
GIS Specialist	S176	30	50,476.00	67,362.00
IP/BF Prev Spec	S167	30	46,152.00	61,593.00
Lab Aide	H113	30	12.97	17.30
Lab Analyst	S167	30	46,152.00	61,593.00
Lab Helper	H087	30	10.01	13.36
Lab Technician	S147	30	37,824.00	50,481.00
Lead Lab Anaylst	S177	30	50,981.00	68,036.00

Public Works	Grade	Steps	Minimum	Maximum
Mgr of Ditch Maintenance	S170	30	47,551.00	63,459.00
MS Foreman Sant	S177	30	50,981.00	68,036.00
MS Foreman Streets	S177	30	50,981.00	68,036.00
MS Foreman Utilities	S177	30	50,981.00	68,036.00
MSW I Sant	S118	30	28,343.00	37,822.00
MSW I Streets	S118	30	28,343.00	37,822.00
MSW I Water Fac Ops	S118	30	28,343.00	37,822.00
MSW I WTF	S118	30	28,343.00	37,822.00
MSW I WWTF	S118	30	28,343.00	37,822.00
MSW II Sant	S133	30	32,905.00	43,913.00
MSW II Streets	S133	30	32,905.00	43,913.00
MSW II WTF	S133	30	32,905.00	43,913.00
MSW II WWTF	S133	30	32,905.00	43,913.00
MSW III Sant	S150	30	38,970.00	52,011.00
MSW III Streets	S150	30	38,970.00	52,011.00
MSW III WTF	S150	30	38,970.00	52,011.00
MSW III WWTF	S150	30	38,970.00	52,011.00
PW Superintendent	S214	30	73,670.00	98,313.00
Stormwater Coord	S166	30	45,695.00	60,983.00
UPO A	S166	30	45,695.00	60,983.00
UPO B	S154	30	40,552.00	54,120.00
UPO C	S144	30	36,711.00	48,994.00
UPO Trainee	S139	30	34,930.00	46,616.00
Utility Tech	S149	30	38,584.00	51,496.00
Utl Locate & Maint Worker	S150	30	38,970.00	52,011.00
Water Conservationist	S166	30	45,695.00	60,983.00
Water Quality Coordinator	S177	30	50,981.00	68,036.00
Water Res Tech	S158	30	42,199.00	56,317.00
Public Safety	Grade	Steps	Minimum	Maximum
Animal Control Officer	S153	30	40,151.00	53,585.00
Chief of Police	S240	22	95,422.00	117,597.00
Crime Analyst	S177	30	50,981.00	68,036.00
Criminalist	S174	30	49,481.00	66,035.00
Customer Service Rep	S118	30	28,343.00	37,822.00
Division Commander	S567	25	80,700.00	102,467.00
K9 Police Officer	S526	37	47,954.00	68,610.00
Lt Commander	S555	23	72,629.00	90,401.00
Police Officer	S521	37	45,627.00	65,280.00
Police Recruit	S519	10	35,627.00	38,964.00
Police Svs Rep	S134	30	33,234.00	44,352.00
Police Trainee	S520	10	40,627.00	44,433.00
Property/Evd Custodian	S144	30	36,711.00	48,994.00
Records Unit Sup	S170	30	47,551.00	63,459.00
Sergeant	S550	25	66,058.00	83,874.00