

2017 WORK PLAN AND ANNUAL OPERATING AND CAPITAL IMPROVEMENT BUDGET

NOVEMBER 7, 2016



PURPOSE / AGENDA

- 1. OUTLINE BUDGET PHILOSOPHY / GOALS AND PRIORITIES
- 2. 2017 BUDGET / REVENUES & EXPENDITURES
- 3. 2017 WORK PLAN / BUDGET ALIGNMENT
- 4. FINAL QUESTIONS / COMMENTS



BUDGET PHILOSOPHY

MAINTAIN LEVELS OF SERVICE

OPERATE AND MAINTAIN CAPITAL ASSETS AND FACILITIES

CAPITAL IMPROVEMENT PROGRAM

FORTIFY FINANCIAL POSITION OF THE ORGANIZATION

INVEST IN EMPLOYEES



GOALS & PRIORITIES

- 1. Upgraded city infrastructure and facilities
- 2. FISCALLY RESPONSIBLE CITY GOVERNMENT
- 3. STRONG, COMPETITIVE BUSINESSES
- 4. COMMUNITY GOVERNANCE WITH CIVIC PARTNERSHIPS
- 5. CLEAN AND BEAUTIFUL CITY
- 6. LIVABLE NEIGHBORHOODS & HOMES



2017 BUDGET/REVENUES AND EXPENDITURES



REVENUE HIGHLIGHTS

- TAXES ARE FORECAST TO INCREASE 2% OVER 2016 YEAR-END PROJECTIONS (\$.4M)
- OTHER MAJOR REVENUE CATEGORIES ARE EXPECTED TO REMAIN FLAT
- NO PROPOSED CHANGE TO PROPERTY OR SALES TAX RATES
- INCREASE TO SANITATION RATES IS INCLUDED (\$.4M)
- NO WATER & SEWER RATE INCREASE BUDGETED



EXPENDITURE HIGHLIGHTS

- Personnel increase of 8% over 2016 budget (\$1.6M)
 - 4.5 ADDITIONAL FTE
 - Parks Maintenance Worker I
 - ADJUSTMENTS TO PART-TIME REC POSITIONS
 - POLICE RECORDS SPECIALIST
 - 2 POLICE OFFICERS
 - HEALTH INSURANCE INCREASE 9.0%
 - MARKET INCREASE MAX OF 5%
 - MERIT INCREASE MAX OF 3%
 - STEPS INCREASE POLICE OFFICERS
 - NEW POSITION CREATED SENIOR POLICE OFFICER



EXPENDITURE HIGHLIGHTS

- SERVICES & SUPPLIES INCREASE OF 4% (\$.3M)
 - 2014 STRATEGIC PLAN AND BRANDING ACTIVITIES
 - WATER & SEWER RATE STUDY
 - SPECIAL EVENT FUNDING MAGIC FESTIVAL
- CAPITAL OUTLAY INCREASE OF 11% (\$2.5M)
 - WASTEWATER HEADWORKS PROJECT
 - JUSTICE CENTER
 - VEHICLE AND HEAVY EQUIPMENT REPLACEMENTS



2017 Proposed Budget Summary of Changes

Below are changes to the 2017 Proposed Budget document since its distribution to Council on September 19.

| | | | | | <u>(</u> | Change to | | |
|-------------------------------------|----------|---------|----|------------------|-----------|----------------|---|--------------|
| | | | | | <u>Er</u> | nding Fund | | |
| General Fund | <u>R</u> | Revenue | Ex | <u>penditure</u> | | <u>Balance</u> | <u>Description</u> | Requested By |
| Parks, Recreation & Culture | \$ | - | \$ | (75,000) | \$ | 75,000 | Remove requst for Parks Master Plan update | Council |
| Parks, Recreation & Culture | \$ | - | \$ | - | \$ | - | No financial change, make \$1,700 for Swim Shirts on-going not one-time | Council |
| Planning & Development | \$ | - | \$ | 35,000 | \$ | (35,000) | New vehicle (truck) to Code Enforcement fleet | City Manager |
| Total Changes - increase/(decrease) | \$ | - | \$ | (40,000) | \$ | 40,000 | - | |
| CDBG Fund | | | | | | | | |
| Public Works | \$ | 205,347 | \$ | 205,347 | \$ | - | Pedstrian Mobility Carryover from 2016 Budget | City Manager |
| Total Changes - increase/(decrease) | \$ | 205,347 | \$ | 205,347 | \$ | - | | |
| Capital Projects Fund | | | | | | | | |
| Parks, Recreation & Culture | \$ | - | \$ | (175,000) | \$ | 175,000 | Reduce Parks Barn request to \$675K | Council |
| Planning & Development | \$ | 728,000 | \$ | 935,000 | \$ | (207,000) | 112th North Metro Rail corridor improvements - Grant Revenue offset | City Manager |
| Total Changes - increase/(decrease) | | | \$ | 760,000 | \$ | (32,000) | | |

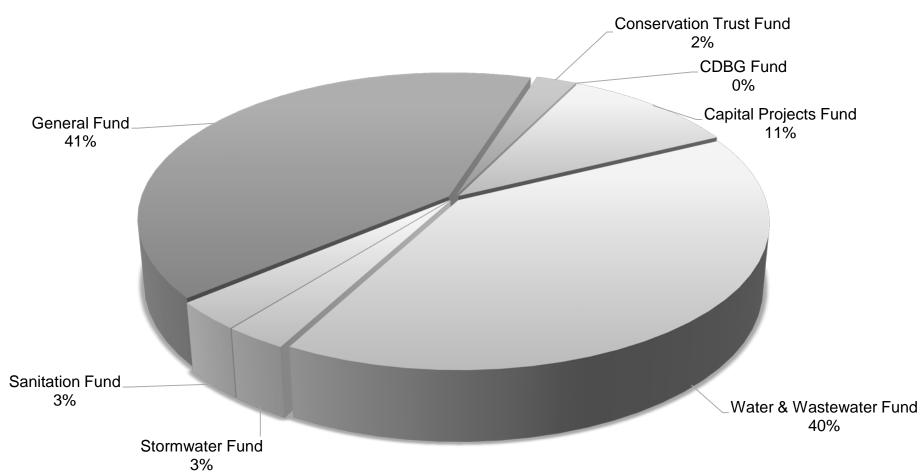


FUND SUMMARIES

| | 7 Beginning nd Balance | 2017 evenues & ner Sources | 2017 penditures Other Uses | 20′ | 17 Surplus/ (Deficit) | 7 Projected nding Fund Balance |
|--------------------------|---------------------------|----------------------------------|----------------------------------|------|--------------------------|--------------------------------|
| General Fund | \$ 21,199,143 | \$ 25,980,061 | \$ 25,932,744 | \$ | 47,317 | \$ 21,246,460 |
| Conservation Trust Fund | 1,085,981 | 371,500 | 1,400,000 | | (1,028,500) | 57,481 |
| CDBG Fund | - | 205,347 | 205,347 | | - | - |
| Capital Projects Fund | 16,127,031 | 8,361,662 | 6,861,714 | | 1,499,948 | 17,626,979 |
| Water & Wastew ater Fund | 18,676,340 | 14,784,378 | 24,151,853 | | (9,367,475) | 9,308,865 |
| Stormw ater Fund | 1,253,622 | 419,109 | 1,633,509 | | (1,214,400) | 39,222 |
| Sanitation Fund | 1,084,339 | 1,873,872 | 1,854,261 | | 19,611 | 1,103,950 |
| Total | \$ 59,426,456 | \$ 51,995,929 | \$ 62,039,428 | \$ (| 10,043,499) | \$ 49,382,957 |

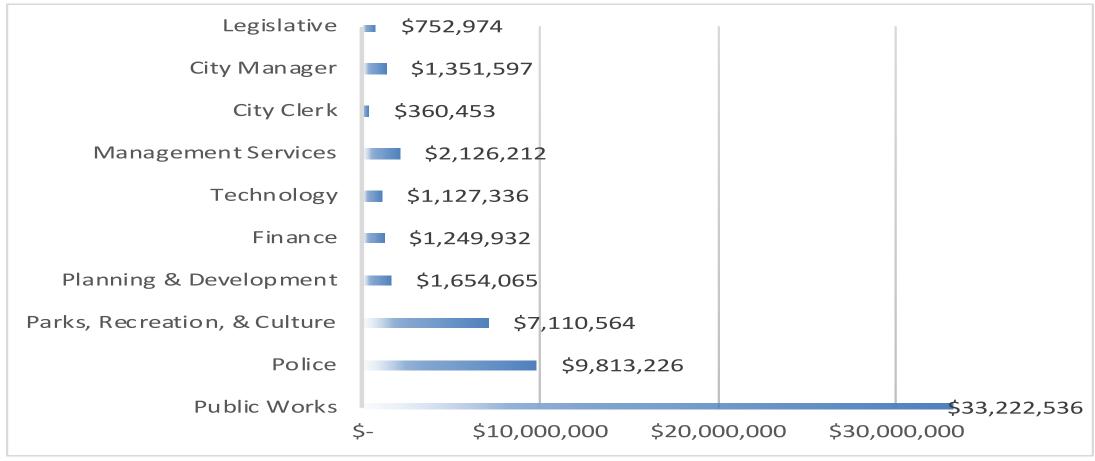


EXPENDITURES BY FUND





EXPENDITURES BY DEPARTMENT





2017 WORK PLAN / BUDGET ALIGNMENT

ANNUAL WORK PLAN BASED ON CITY COUNCIL AND COMPREHENSIVE PLAN GOALS

INCLUDES DETAILED OBJECTIVES FOR EACH PROGRAM AREA AND TARGETS ("SMART" GOALS) FOR EACH PROJECT OR OPERATIONAL INITIATIVE

EACH PROJECT WILL INCLUDE:

- PROJECTED SCHEDULE BY QUARTER
- DEPARTMENT LEAD AND SUPPORT DEPARTMENTS/AGENCIES
- FUNDING SOURCE AND AMOUNT



NUMBER OF PROJECTS PER PROGRAM AREA (43 TOTAL)

- COMMUNITY VITALIZATION (4)
- ENHANCE COMMUNITY IMAGE (6)
- MAJOR PUBLIC FACILITIES (3)
- OPERATIONAL INITIATIVES (7)
- ECONOMIC DEVELOPMENT URA (7)
- GOVERNMENT POLICY (8)
- HEALTHY EATING / ACTIVE LIVING (5)
- Long Range Planning (3)
- CAPITAL IMPROVEMENT PROGRAM





- 112TH AVE STATION AREA MASTER PLAN
- ZONING CODE RE-WRITE PHASE 2
- HURON STREET VITALIZATION PHASE 1
- CITY HALL SPACE ASSESSMENT PHASE 2 (POST NJC OPENING 2018)





- EVENTS PLANNING AND MANAGEMENT
- DEVELOP MARKETING PLAN
- PERFORMANCE MONITORING FOR COMMUNITY IMAGE PROGRAMS
- Branding and Logo Implementation
- WEB SITE REDESIGN
- CHANNEL 8 IMPROVEMENTS





- Justice Center
 Design, O&M Analysis, Financing, Construction, and
 West Property Management
- RALSTON HOUSE
 DESIGN, PHASE 2 IGA, AND CONSTRUCTION
- CIVIC CENTER MASTER PLAN



- IMPLEMENT AND OPERATIONALIZE NEW RECORDS MANAGEMENT SYSTEM (RMS) 1-2 YEARS
- REVIEW AND UPDATE POLICE DEPARTMENT POLICY AND PROCEDURE MANUAL INCORPORATE CALEA STANDARDS
- IMPLEMENT POLICE DEPARTMENT STAFFING PLAN
 HIRING, POST TRAINING HB 1287 COMPLIANCE,
 RECLASSIFICATIONS, UPDATE STAFFING ANALYSIS
- RECREATION CENTER REGISTRATION SOFTWARE IMPLEMENTATION



OPERATIONAL INITIATIVES (CONT.)

- MAGIC FESTIVAL
- ECONOMIC DEVELOPMENT MARKETING
 WEB SITE REDESIGN AND SOCIAL MEDIA
- TELEPHONE TOWN HALLS (2)



- HURON CENTER REDEVELOPMENT
- MARKETPLACE
 STABILIZATION AND INCENTIVES
 REDEVELOPMENT IMPLEMENTATION STRATEGY
- NURA PROPERTY REDEVELOPMENT (112TH & WASHINGTON)
- GARLAND
 - PAD SITE REDEVELOPMENT
 - FULL-SITE REMEDIATION



ECONOMIC DEVELOPMENT - URA

- BELLCO PROPERTY REDEVELOPMENT
- Wells Fargo and Melody Drive Property Revitalization
- EPA Brownfields Grant Administration



- 2018 BUDGET
- LEGISLATIVE POLICY
- Sponsorship and Outside Agency Funding Policy
- SIGN CODE
- Nuisance Regulations Update



- RTD FASTRACKS IGA
- WATER POLICY AND ADMINISTRATION
 WATER RATE STUDY
- CAPITAL PROJECT FINANCING



HEALTHY EATING / ACTIVE LIVING

- BIKE RODEO
- Parks and Trails Wayfinding
- SNOW STORMERS BUSINESS CHALLENGE
- POCKET COMMUNITY GARDEN PROGRAM
- COMMUNITY CLASSES





- BIKE/PEDESTRIAN MOBILITY PLAN
- (HEAL) SUSTAINABILITY PROGRAM
- Parks and Recreation Master Plan Strategic Operating Plan



UPCOMING MEETINGS:

- NOVEMBER 14 / PUBLIC HEARING 2017 BUDGET
- DECEMBER 12 / 2017 BUDGET ADOPTION



CAPITAL IMPROVEMENT PROGRAM



- CONSERVATION TRUST FUND / \$1.2 M 9 PARKS PROJECTS
- 1/2% SALES TAX

Parks Barn \$675,000

CIVIC CENTER MASTER PLAN \$26,672

POLICE AND COURTS FACILITY \$2.7M

WATER RIGHTS PURCHASES \$2.25M

- 4 MILLS AND 2% MJ TAX / NO PROJECTS FOR 2017
- ADCO OPEN SPACE / \$770K 6 PARKS PROJECTS
- ADCO Transportation Tax / \$600K 3 Public Works Projects



- GENERAL FUND / \$1,060,042 5 PROJECTS
- ADCO OPEN SPACE (GRANT) / \$60K NWOS
- FOOD TAX / \$977K DEBT EXPENDITURES
- WATER FUND / \$878K 7 PROJECTS
- Waste Water Fund / \$11.255M 3 Projects
- STORM WATER FUND / \$1.5M 3 PROJECTS



| Conservation Trust Fund | | | | | | | | |
|------------------------------------|--------------|-------------------|-----------|------------|------------|------------|-----------|---------|
| | 2016 | 2017 | | | | | | |
| | Year-End | Year-End Proposed | | 2019 | 2020 | 2021 | 5-Year | Funding |
| | Forecast | Budget | Estimate | Estimate | Estimate | Estimate | Total | Source |
| | | 4 | | | | | | |
| Beginning Funds Available | \$ 56,141 | \$ 1,085,981 | \$ 57,481 | \$ 79,736 | \$ 155,930 | \$ 116,640 | | |
| Revenue | 371,500 | 371,500 | 372,255 | 376,194 | 380,710 | 384,109 | 1,884,768 | |
| Greenway Trail Replacement | 50,000 | 50,000 | 350,000 | 50,000 | 200,000 | 50,000 | 700,000 | CTF |
| Sensory Playground Repair | - | - | - | 250,000 | - | - | 250,000 | CTF |
| Locker Room Renovations | 15,541 | - | - | - | - | - | - | CTF |
| Pedestrian Bridge Repair | - | 35,000 | - | - | - | - | 35,000 | CTF |
| Kiwanis Splash Pad | - | 300,000 | - | - | - | - | 300,000 | CTF |
| NW Open Space Facility Improvement | - | 1,000,000 | - | - | - | - | 1,000,000 | CTF |
| Webster Lake Fountain Replacement | - | 15,000 | - | - | - | - | 15,000 | CTF |
| Jaycee Ballfield Lights | - | - | - | - | 220,000 | - | 220,000 | CTF |
| Bocce Ball Court | - | - | - | - | - | 20,000 | 20,000 | CTF |
| Total Expenditures | 65,541 | 1,400,000 | 350,000 | 300,000 | 420,000 | 70,000 | 2,540,000 | |
| Ending Funds Available | \$ 1,085,981 | \$ 57,481 | \$ 79,736 | \$ 155,930 | \$ 116,640 | \$ 430,749 | | |



| CDBG Fund | | | | | | | | |
|---------------------------|------------------------------|----------------------------|------------------|------------------|------------------|------------------|-----------------|-------------------|
| | 2016 Year-End Forecast | 2017 Proposed Budget | 2018 Estimate | 2019 Estimate | 2020 Estimate | 2021 Estimate | 5-Year Total | Funding Source |
| | | | | | | | | |
| Beginning Funds Available | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| Revenue | 13,249 | 205,347 | 200,000 | 200,000 | 200,000 | 200,000 | 800,000 | |
| | | | | | | | | |
| Pedestrian Mobility | - | 205,347 | 200,000 | 200,000 | 200,000 | 200,000 | 800,000 | CDBG |
| Larson Park Playground | 13,249 | - | - | - | - | - | - | CDBG |
| Total Expenditures | 13,249 | 205,347 | 200,000 | 200,000 | 200,000 | 200,000 | 800,000 | |
| | | | | | | | | |
| Ending Funds Available | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |



| Capital Projects Fund | | | | | | | | |
|---------------------------|---------------|---------------|---------------|---------------|---------------|---------------|------------|-----------------------|
| | 2016 | 2017 | | | | | | |
| | Year-End | Proposed | 2018 | 2019 | 2020 | 2021 | 5-Year | |
| | Forecast | Budget | Estimate | Estimate | Estimate | Estimate | Total | Funding Source |
| | | | | | | | | |
| Beginning Funds Available | \$ 9,642,814 | \$ 11,101,130 | \$ 10,423,754 | \$ 11,675,293 | \$ 12,454,347 | \$ 13,761,192 | | |
| Sales/Use Tax (1/2%) | 2,661,864 | 2,724,296 | 2,751,539 | 2,779,054 | 2,806,845 | 2,834,913 | 13,896,647 | |
| | | | | | | | | |
| Parks Barn Replacement | - | 675,000 | - | - | - | - | 850,000 | 1/2% SALES TAX |
| 120th Widening Design | - | - | - | 500,000 | - | - | 500,000 | 1/2% SALES TAX |
| Civic Center Master Plan | 215,000 | 26,672 | - | - | - | - | - | 1/2% SALES TAX |
| Police & Courts Facility | 988,548 | 2,700,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 8,700,000 | 1/2% SALES TAX |
| Total Expenditures | 1,203,548 | 3,401,672 | 1,500,000 | 2,000,000 | 1,500,000 | 1,500,000 | 10,050,000 | |
| Ending Funds Available | \$ 11,101,130 | \$ 10,423,754 | \$ 11,675,293 | \$ 12,454,347 | \$ 13,761,192 | \$ 15,096,105 | | |



| Capital Projects Fund | | | | | | | | |
|-----------------------------|----------------|----------------|----------------|-------------|------------|------------|-----------|----------------|
| | 2016 | 2017 | | | | | | |
| | Year-End | Proposed | 2018 | 2019 | 2020 | 2021 | 5-Year | |
| | Forecast | Budget | Estimate | Estimate | Estimate | Estimate | Total | Funding Source |
| | | | | | | | | |
| Beginning Funds Available | \$ (2,009,993) | \$ (2,128,348) | \$ (1,078,348) | \$ (17,848) | \$ 453,257 | \$ 335,073 | | |
| Property Tax (4.000 Mills) | 1,081,146 | 1,050,000 | 1,060,500 | 1,071,105 | 1,081,816 | - | 4,263,421 | |
| | | | | | | | | |
| East 112th Ave Expansion | 1,199,501 | - | - | - | - | - | - | 4.000 MILLS |
| Huron Street Rehabilitation | - | - | - | 600,000 | 1,200,000 | - | 1,800,000 | 4.000 MILLS |
| Total Expenditures | 1,199,501 | - | - | 600,000 | 1,200,000 | - | 1,800,000 | |
| | | | | | | | | |
| Ending Funds Available | \$ (2,128,348) | \$ (1,078,348) | \$ (17,848) | \$ 453,257 | \$ 335,073 | \$ 335,073 | | |



| Capital Projects Fund | | | | | | | | |
|---------------------------|------------------------------|----------------------------|------------------|------------------|------------------|------------------|-----------------|----------------|
| | 2016 Year-End Forecast | 2017 Proposed Budget | 2018 Estimate | 2019 Estimate | 2020 Estimate | 2021 Estimate | 5-Year Total | Funding Source |
| | 1010000 | 30.0.800 | | | | | | |
| Beginning Funds Available | \$ 908,674 | \$ 1,483,323 | \$ 2,072,338 | \$ 2,667,243 | \$ 3,268,097 | \$ 3,874,960 | | |
| Marijuana Sales Tax | 574,649 | 589,015 | 594,905 | 600,854 | 606,863 | 612,932 | 3,004,569 | |
| | | | | | | | | |
| Total Expenditures | - | - | - | - | - | - | - | 2% MJ Tax |
| | | | | | | | | |
| Ending Funds Available | \$ 1,483,323 | \$ 2,072,338 | \$ 2,667,243 | \$ 3,268,097 | \$ 3,874,960 | \$ 4,487,892 | | |



| Capital Projects Fund | | | | | | | | |
|---|------------|------------|------------|------------|--------------|--------------|-----------|----------------|
| | 2016 | 2017 | | | | | | |
| | Year-End | Proposed | 2018 | 2019 | 2020 | 2021 | 5-Year | |
| | Forecast | Budget | Estimate | Estimate | Estimate | Estimate | Total | Funding Source |
| Destructive Environ Annalists | ¢ 404.000 | Ć 644 224 | Ć 254 400 | ć 640.567 | ¢ 702.476 | ¢ 4.070.264 | | |
| Beginning Funds Available | \$ 404,888 | | • | | \$ 703,476 | \$ 1,070,264 | | |
| Open Space Tax (ADCOO) | 380,265 | 380,265 | 384,068 | 387,909 | 391,788 | 395,706 | 1,939,736 | |
| Emergency Park Repairs | 15,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 125,000 | ADCOO |
| Irrigation Central Control | 20,000 | - | - | - | - | - | - | ADCOO |
| Larson Park Playground Replacement | 24,259 | - | - | - | - | - | - | ADCOO |
| Recreation Center Theatre Seats | 14,660 | - | - | _ | - | - | - | ADCOO |
| NWOS Facilities Improvements | 60,000 | 60,000 | - | - | - | - | 60,000 | ADCOO |
| Senior Fitness Equipment | - | - | - | 100,000 | - | - | 100,000 | ADCOO |
| Theatre and Rec Center Marquee | - | 120,000 | - | _ | - | - | 120,000 | ADCOO |
| Kiwanis Bath House Renovation | - | 500,000 | - | - | - | - | 500,000 | ADCOO |
| Rotary Park Dugout Replacement | - | 30,000 | - | - | - | - | 30,000 | ADCOO |
| Tennis Court Repair & Construction | 10,000 | - | - | 170,000 | - | - | 170,000 | ADCOO |
| Village Greens Park Equipment Replacement | - | 35,000 | - | - | - | - | 35,000 | ADCOO |
| Total Expenditures | 143,919 | 770,000 | 25,000 | 295,000 | 25,000 | 25,000 | 1,140,000 | |
| Ending Funds Available | \$ 641,234 | \$ 251,499 | \$ 610,567 | \$ 703,476 | \$ 1,070,264 | \$ 1,440,970 | | |



| Capital Projects Fund | | | | | | | | |
|----------------------------|------------------------------|----------------------------|------------------|------------------|------------------|------------------|-----------------|----------------|
| | 2016 Year-End Forecast | 2017 Proposed Budget | 2018 Estimate | 2019 Estimate | 2020 Estimate | 2021 Estimate | 5-Year Total | Funding Source |
| | | | | | | | | |
| Beginning Funds Available | \$ 957,418 | \$ 989,215 | \$ 1,459,301 | \$ 1,940,088 | \$ 2,431,683 | \$ 2,934,194 | | |
| Transportation Tax (ADCOT) | 1,070,086 | 1,070,086 | 1,080,787 | 1,091,595 | 1,102,511 | 1,113,536 | 5,458,515 | |
| | | | | | | | | |
| Residential Street Program | 888,289 | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 | 2,250,000 | ADCOT |
| Traffic Signal Program | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 | ADCOT |
| Concrete Program | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 250,000 | ADCOT |
| Total Expenditures | 1,038,289 | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 | 3,000,000 | |
| | | | | | | | | |
| Ending Funds Available | \$ 989,215 | \$ 1,459,301 | \$ 1,940,088 | \$ 2,431,683 | \$ 2,934,194 | \$ 3,447,730 | | |



| | 2016 Year-End | 2017 Proposed | 2018 | 2019 | 2020 | 2021 | 5-Year | |
|---------------------------------------|------------------|------------------|--------------|--------------|---------------|---------------|-----------|----------------|
| | Forecast | Budget | Estimate | Estimate | Estimate | Estimate | Total | Funding Source |
| | | | | | | | | |
| Beginning Funds Available | \$ 3,091,851 | \$ 4,556,784 | \$ 5,014,742 | \$ 6,709,306 | \$ 8,367,473 | \$ 10,085,875 | | |
| Investment Earnings | 60,000 | 60,000 | 44,564 | 58,167 | 68,402 | 79,360 | 310,493 | |
| Transfers From General Fund | 1,700,000 | 1,700,000 | 1,700,000 | 1,700,000 | 1,700,000 | 1,700,000 | 8,500,000 | |
| | | | | | | | | |
| 112th North Metro Rail Improvements | - | 207,000 | - | - | - | - | 207,000 | GENERAL |
| Citywide Fence Maintenance | - | 160,000 | _ | - | _ | - | 160,000 | GENERAL |
| Fox Run Open Space | 40,000 | - | - | - | - | - | - | GENERAL |
| Parking Lot Repairs | 100,000 | - | _ | - | _ | - | - | GENERAL |
| 99th Ave. Reconstruction | - | 350,000 | - | - | - | - | 350,000 | GENERAL |
| School Zone Safety Assessment | 16,817 | 200,042 | 50,000 | 100,000 | 50,000 | 100,000 | 500,042 | GENERAL |
| Ralston House Development | 33,250 | 280,000 | - | - | - | - | 280,000 | GENERAL |
| 104th and Grant Intersection Analysis | 25,000 | - | _ | - | _ | - | - | GENERAL |
| Webster Lake Promenade Sculpture | - | 35,000 | _ | - | _ | - | 35,000 | GENERAL |
| Utility Studies | 80,000 | 70,000 | - | - | - | - | 70,000 | GENERAL/NURA |
| Total Expenditures | 295,067 | 1,302,042 | 50,000 | 100,000 | 50,000 | 100,000 | 1,395,042 | |
| | | | | | | | | |
| Ending Funds Available | \$ 4,556,784 | \$ 5,014,742 | \$ 6,709,306 | \$ 8,367,473 | \$ 10,085,875 | \$ 11,765,235 | | |



| | 2016 ear-End orecast | 2017 roposed Budget | 2018 Estimate | 2019 Estimate | 1 | 2020 Estimate | E | 2021 stimate | 5-Year Total | Funding Source |
|-------------------------------------|----------------------------|---------------------------|------------------|------------------|----|------------------|----|-----------------|-----------------|----------------|
| County Grant | \$ 213,476 | \$ 60,000 | \$ - | \$ - | \$ | - | \$ | - | \$ - | |
| State Grant | - | 728,000 | - | - | | - | | - | - | |
| Locker Room Renovations | 4,814 | - | - | - | | - | | - | - | GRANT |
| Larson Park Playground Replacement | 54,307 | - | - | - | | - | | - | - | GRANT |
| NWOS Facilities Improvements | 60,000 | 60,000 | - | - | | - | | - | 60,000 | GRANT |
| Fox Run Open Space | 94,355 | - | - | - | | - | | - | - | GRANT |
| 112th North Metro Rail Improvements | | 728,000 | | | | | | | | GRANT |
| Miscellaneous Revenue | \$ 50,000 | \$ - | \$ - | \$ - | \$ | - | \$ | - | \$ - | |
| Marketplace Ped Bridge Assessment | 15,000 | - | - | - | | - | | - | - | NURA |



| | 2016 | 2017 | | | | | | |
|--|---------------|---------------|--------------|--------------|----------------|----------------|-------------|-------------------------|
| | Year-End | Proposed | 2018 | 2019 | 2020 | 2021 | 5-Year | |
| | Forecast | Budget | Estimate | Estimate | Estimate | Estimate | Total | Funding Source |
| | | | | | | | | |
| Beginning Funds Available | \$ 10,006,688 | \$ 18,676,340 | \$ 9,322,710 | \$ 9,491,631 | \$ 8,003,788 | \$(15,111,191) | | |
| Water & Wastewater Revenue | 14,536,325 | 14,784,378 | 15,058,867 | 15,187,604 | 15,309,234 | 15,399,472 | 75,739,555 | |
| *Operating Expenditures | _ | 8,757,006 | 8,932,146 | 9,110,789 | 9,293,005 | 9,478,865 | 45,571,811 | |
| Water Right Purchases | _ | 2,250,000 | 2,150,000 | 2,150,000 | 2,150,000 | 2,150,000 | | 1/2% Sales Tax |
| Berthoud Pass Ditch Maintenance | _ | 20,000 | 350,000 | - | - | - | | 1/2% Sales Tax-CIP Fund |
| Debt Expenditures | 979,458 | 977,033 | 979,300 | 976,158 | 977,708 | 976,712 | 4,886,911 | |
| Other | 1,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 17,500 | |
| Water Line Replacement | 120,000 | 260,000 | 100,000 | 100,000 | 100,000 | 100,000 | 660,000 | WF |
| Standley Lake Pipeline | 150,000 | 155,000 | 150,000 | 150,000 | 150,000 | 150,000 | 755,000 | WF |
| High Zone Storage Tank Painting | 118,111 | - | - | - | - | - | - | WF |
| Water Plant Filter Media Replacement | - | 185,000 | 185,000 | 185,000 | - | - | 555,000 | WF |
| North Low Zone Tank Painting | - | 180,000 | - | - | - | - | 180,000 | WF |
| Farmers Highline Flume Gate | - | 80,000 | - | - | - | - | 80,000 | WF |
| Flume at Lupton Bottom | - | 15,000 | - | - | - | - | 15,000 | WF |
| Terminal Reservoir Phase II | - | 800,000 | - | - | - | - | 800,000 | WWF |
| Collection System Rehab | 227,632 | 522,368 | 250,000 | 250,000 | 250,000 | 250,000 | 1,522,368 | WWF |
| Bunker Hill Lift Station | - | - | 100,000 | - | - | - | 100,000 | WWF |
| Lift Station B Assessment | - | - | 250,000 | 250,000 | - | - | 500,000 | WWF |
| WWTP Headworks & Clarifier | 2,000,000 | 9,933,101 | - | - | - | - | 9,933,101 | WWF |
| Forcemain Assessment | 3,550 | - | - | - | - | - | - | WWF |
| Decommission Southern Lagoon | - | - | 1,440,000 | - | - | - | 1,440,000 | WWF |
| Lift Station A & Forcemain Replacement | - | - | - | 3,500,000 | 25,000,000 | - | 28,500,000 | WWF |
| Lift Station Flow Meters | - | - | - | - | 500,000 | - | 500,000 | WWF |
| Total Expenditures | 3,600,251 | 24,138,008 | 14,889,946 | 16,675,447 | 38,424,213 | 13,109,077 | 107,236,691 | |
| Ending Funds Available | \$ 18,676,340 | \$ 9,322,710 | \$ 9,491,631 | \$ 8,003,788 | \$(15,111,191) | \$(12,820,796) | | |



| Restrictions, Commitments, & Assignments: | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
|---|---------------|------------|----------------|----------------|----------------|----------------|
| 3% TABOR Reserve Restriction | \$ 213,936 | \$ 319,228 | \$ 337,165 | \$ 339,881 | \$ 342,372 | \$ 343,911 |
| Debt Service Reserve Restriction (Food) | 159,272 | 247,538 | 218,238 | 242,080 | 264,372 | 287,660 |
| Water Right Purchase Restriction (1/2%) | 3,974,603 | 4,441,518 | 6,841,518 | 9,241,518 | 11,641,518 | 14,041,518 |
| Capital/Infrastructure Commitment | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 |
| Operating Reserve Commitment | 2,030,663 | 2,135,713 | 2,233,037 | 2,277,697 | 2,323,251 | 2,369,716 |
| Unassigned Fund Balance | \$ 10,297,866 | \$ 178,713 | \$ (2,138,327) | \$ (6,097,388) | \$(31,682,704) | \$(31,863,601) |



| Stormwater Fund | | | | | | | | |
|------------------------------------|------------------------------|----------------------------|------------------|------------------|------------------|------------------|-----------------|-------------------|
| | 2016 Year-End Forecast | 2017 Proposed Budget | 2018 Estimate | 2019 Estimate | 2020 Estimate | 2021 Estimate | 5-Year Total | Funding Source |
| Beginning Balance Available | \$ 1,032,790 | \$ 1,253,622 | \$ 39,222 | \$ 120,926 | \$ 302,403 | \$ 484,108 | | |
| Stormwater Revenue | 419,525 | 419,109 | 417,883 | 420,380 | 423,386 | 426,404 | 2,107,162 | |
| *Operating Expenditures | 135,265 | 133,509 | 136,179 | 138,903 | 141,681 | 144,515 | 694,787 | |
| Grange Hall Creek MDP & FHAD | - | 100,000 | - | - | - | - | 100,000 | SWF |
| Storm Drainage Improvements | - | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 | SWF |
| Brantner Gulch MDP & FHAD | - | - | 100,000 | - | - | - | 100,000 | SWF |
| Grange Hall Creek Phase I - Larson | - | 1,300,000 | - | - | - | - | 1,300,000 | SWF |
| Total Capital Expenditures | 135,265 | 1,633,509 | 336,179 | 238,903 | 241,681 | 244,515 | 2,694,787 | |
| Ending Funds Available | \$ 1,253,622 | \$ 39,222 | \$ 120,926 | \$ 302,403 | \$ 484,108 | \$ 665,997 | | |



QUESTIONS/COMMENTS?