FINANCE MEMORANDUM
#11-15

DATE: December 8, 2011

TO: Honorable Mayor Joyce Downing and City Council Members

FROM: Bill Simmons, City Manager
Shawn Cordsen, Director of Finance

SUBJECT: CR 146 – 2012 Annual Operating & Capital Improvement Budget Adoption

PURPOSE:

Pursuant to Article VIII of the City Charter, staff is pleased to present the Recommended 2012 Annual Operating & Capital Improvement Budget for the City of Northglenn. The document identifies the allocation of available resources and acts as an operations guide in an effort to meet the service needs of the community.

The City of Northglenn, like other local governments, utilizes funds to account for the activity of specific operations, programs, and/or functions. Each fund maintains an independent, self-balancing ledger and budget subject to appropriation. In accordance with State statute, no fund may overspend the appropriation established by City Council. The funds established by City Council and appropriated in this budget are as follows:

General Fund – This fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. The functions accounted for in this fund account for most of the day-to-day operations of the City that are financed via sales tax, property tax, and other general revenues. Activities in the General Fund include general administration, economic development, public safety, development review, parks, and public works.

Special Revenue Funds – Such funds are used to account for the proceeds of specific revenue sources that are legally or otherwise restricted to expenditures for specified purposes and which therefore cannot be diverted to other uses. The City of Northglenn currently operates two Special Revenue Funds.

- *Conservation Trust Fund* – The City receives an annual distribution from the State of Colorado from the proceeds collected via the State Lottery. State law mandates that a Conservation Trust Fund be established to record revenues and expenditures and that the funds received are restricted for the use in the acquisition, development, and maintenance of new conservation sites, or for capital improvements or maintenance for recreation purposes on any public site.

- *Community Development Block Grant (CDBG) Fund* – The City receives an annual distribution from Adams County from the proceeds collected by the Department of Housing and Urban Development (HUD). These funds have been established to benefit low and moderate income areas within the City.

Capital Projects Fund – This fund is used to account for the construction of major capital projects other than those financed by Enterprise or Internal Service Funds. The City of Northglenn currently operates one Capital Projects Fund. The revenues in the Capital Projects Fund are derived from various restricted and non-restricted sources including county-shared sales tax revenues, grants, and transfers from the General Fund.

Enterprise Funds – Such funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs of providing these services to the general public on a continuing basis be financed or recovered primarily through user charges. All

activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, finance, and related debt service. The City of Northglenn currently operates three enterprise funds.

- *Water & Wastewater Fund* – The City of Northglenn provides water and wastewater services to approximately 10,200 residential and commercial customers, and supplies over 1.6 billion gallons of water annually. Revenues are derived primarily from user charges; however restricted sales tax collections are used to support water rights purchases, as well as the debt obligations of the fund.

- *Stormwater Fund* – The fund is used to account for the resources generated and costs associated with providing stormwater services. Revenues are collected through user charges collected in the utility billing process.

- *Sanitation Fund* – The City of Northglenn provides trash collection and curbside recycling services to approximately 9,500 customers, and hauls over 15,000 tons of garbage annually. Revenues are collected through user charges collected in the utility billing process.

The City of Northglenn is committed to providing its residents, businesses, and visitors with dependable municipal services while ensuring the long-term financial health of the community. In recent years the establishment of priorities has been difficult given the economic climate and resulting loss in revenues. During that time the priority of reducing expenditures while attempting to minimize service level reductions remained the primary focus of the organization. Despite enduring economic uncertainty, the City's financial outlook has improved considerably as a result of proactive cost cutting measures as well as the stabilization of several significant taxes. As such, the 2012 budget represents a turning point whereby the organization is able to refocus on the long-term direction and development of the community while remaining attentive to changes in the local economy.

The 2012 budget continues to control operating expenditures, while taking the necessary steps to reinstate the commitment of investing in the community's assets and infrastructure. City-wide, the 2012 non-grant revenue forecasts represent an increase of 1.1% over the 2011 year-end estimates. In response, the City has increased its planned, non-grant funded capital spending in 2012 by approximately 29.4% or $2.0 million. Projects such as the revitalization of the Jaycee Ballfields, rehabilitation of 120th Avenue, and improvements to the water treatment plant's chemical building are just a few of the 34 capital improvement projects planned for in 2012.

Despite the current economic volatility, services for residents have been maintained at current levels and the City is now beginning to move forward on many strategic fronts including economic development. The City recognizes that in order to continue providing the services the community has come to expect, it is imperative to broaden and diversify the organization's revenue base. As such, an Economic Development Division was created and placed under the direct supervision of the City Manager in 2010. The division and its staff will proactively focus on the attraction, retention, and expansion of local business, while promoting a cooperative civic partnership environment.

To control operating expenditures to the greatest extent possible, the City has placed significant emphasis on improved efficiencies and value-based operations. In 2008, the City implemented a pay and hiring freeze thereby eliminating increases in salaries of any kind. In mid-2011, the City repealed the freezes, and adopted an updated salary schedule. The 2012 budget includes a maximum 2% market adjustment for all position which are considered below current industry levels, as well as a maximum 3% step increase for all non-sworn employees and a two-step ceiling for all sworn personnel. The elimination of the pay and hiring freeze represents a return to normalcy for the City's employees and will aid in the morale, attraction, and retention of quality personnel.

An ongoing challenge the City faces now as well as into the foreseeable future is its dependency on sales and use tax revenues. Historically, approximately 40% of the City's total revenues are derived through sales and use taxes, making it especially reliant upon, and vulnerable to, patterns in consumer and business spending. Of all the major revenue sources municipal government collects, sales tax is the most sensitive to the economic climate. By 2009 the 'Great Recession' (December '07 – June '09) had resulted in a collective 8.8% decrease in annual sales and

use tax collections when compared to 2007. As the economy began its slow recovery in 2010, annual sales and use tax collections rebounded 1.6%. Fortunately, the trend has not only continued but also gained additional momentum as 2011 sales and use tax revenues are currently 4.1% above those of the prior year.

Despite the fact that sales and use tax collections have yet to reach their pre-recession levels, the City has continued to support ongoing operating costs without the use of fund balance. By implementing cost reduction and containment efforts, the City has been able to implement numerous efficiencies, thereby cutting expenditures without significant reductions in service levels. As is the case with many local government organizations, there are limited opportunities to increase revenues, therefore, in an effort to maintain the City's financial viability it will be imperative that the organization continue efforts which maximize service delivery in the most efficient and effective manner possible.

In order to be considered sustainable the City must maintain a level of reinvestment within the community. Due to deferred maintenance, the City's equipment, facilities, and infrastructure are in need of substantial repair and improvement. The City has initiated the process of evaluating the considerable number of the community's capital needs. In an effort to help meet these needs, in 2009 and 2010 the City received voter support of two significant tax extensions.

Following sound financial management, the City confines the use of fund balance to items which are commonly regarded as one-time or limited-duration expenditures. By maintaining appropriate fund balances in each of its funds, the City is able to adapt to changing market conditions, take advantage of unforeseen opportunities, and maintain adequate cash balances given the cyclical nature of the local retail economy. In addition, several of the City's funds are designed to accumulate fund balances in order to finance future projects and/or purchases. In 2012, the city-wide fund balance is anticipated to decrease approximately 2% or $589,246 due to one-time capital improvement expenditures.

STAFF REFERENCE:

Contact Bill Simmons at wsimmons@northglenn.org or Shawn Cordsen at scordsen@northglenn.org.

SPONSORED BY: MAYOR DOWNING

COUNCILMAN'S RESOLUTION

No. CR-146
Series of 2011

RESOLUTION NO.

Series of 2011

A RESOLUTION ADOPTING THE 2012 BUDGET OF THE CITY OF NORTHGLENN, COLORADO, AND APPROPRIATING THE SUMS SET FORTH THEREIN

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF NORTHGLENN, COLORADO, THAT:

Section 1. The 2012 Budget of the City of Northglenn, Colorado, as set forth in the attached document, shall be and is hereby adopted as the official budget for the fiscal year of 2012.

Section 2. The adoption of the 2012 Budget by this Resolution shall and does hereby constitute appropriation of several sums specified therein as expenditures from the various funds and of the total of such expenditures, pursuant to the provisions of the City of Northglenn Home Rule Charter.

DATED at Northglenn, Colorado, this ____ day of _____, 2011.

JOYCE DOWNING
Mayor

ATTEST:

JOHANNA SMALL, CMC
City Clerk

APPROVED AS TO FORM:

COREY Y. HOFFMANN
City Attorney

Fund Appropriation Summary

	2012 Beginning Fund Balance	2012 Revenues & Other Sources	2012 Expenditures & Other Uses	2012 Surplus/ (Deficit)	2012 Ending Fund Balance
General Fund	$ 9,054,147	$ 18,952,119	$ 18,620,816	$ 331,303	$ 9,385,450
Conservation Trust Fund	1,028,745	362,469	1,091,000	(728,531)	300,214
CDBG Fund	-	-	-	-	-
Capital Projects Fund	3,181,796	4,454,985	3,239,427	1,215,558	4,397,354
Water & Wastewater Fund	12,444,593	12,507,108	13,652,249	(1,145,141)	11,299,452
Stormwater Fund	943,533	423,833	492,566	(68,733)	874,800
Sanitation Fund	2,164,781	1,486,279	1,679,981	(193,702)	1,971,079
Total	**$ 28,817,595**	**$ 38,186,793**	**$ 38,776,039**	**$ (589,246)**	**$ 28,228,349**

General Fund Summary

	2010 Audited Amounts	2011 Adopted Budget	2011 Year-End Forecast	2012 Proposed Budget
Revenue:				
Taxes	$ 13,503,442	$ 13,535,639	$ 13,650,537	$ 13,785,547
Intergovernmental	1,661,520	1,858,408	1,647,416	1,650,387
Licenses & Permits	475,652	426,884	424,807	426,724
User Charges & Fees	1,281,364	1,313,974	1,321,136	1,352,641
Fines & Forfeitures	1,965,407	1,808,438	1,414,646	1,691,587
Other Revenue	226,275	171,073	65,233	45,233
Total Revenue	**19,113,660**	**19,114,416**	**18,523,775**	**18,952,119**
Expenditures:				
Personnel	$ 12,362,994	$ 12,973,994	$ 12,543,054	$ 13,202,758
Purchased Services	1,946,035	2,432,977	2,032,794	2,223,719
Supplies/Non-Capital Equipment	1,936,177	2,145,338	1,957,079	1,861,022
Capital Outlay	219,402	568,300	566,399	547,485
Miscellaneous	182,750	213,903	281,610	368,832
Contingency	-	303,130	-	100,000
Total Expenditures	**16,647,358**	**18,637,642**	**17,380,936**	**18,303,816**
Excess/(Deficiency) of Revenues Over Expenditures	**2,466,302**	**476,774**	**1,142,839**	**648,303**
Other Financing Sources/(Uses):				
Transfers In/(Out)	(296,000)	(100,000)	(100,000)	(200,000)
Debt Issuance/(Payments)	(307,912)	(186,702)	-	-
Sale of Assets	15,114	-	-	-
Contributed Capital	-	-	-	-
Insurance Recovery/(Claims)	(68,123)	(63,000)	6,065	(75,000)
Economic Incentives	(558,755)	(37,875)	(40,000)	(42,000)
Claims/Awards	-	-	-	-
Total Other Financing Sources/(Uses)	**(1,215,676)**	**(387,577)**	**(133,935)**	**(317,000)**
Net Change In Fund Balance:	**1,250,626**	**89,197**	**1,008,904**	**331,303**
Cumulative Fund Balance				
Beginning Fund Balance	6,794,617	7,054,552	8,045,243	9,054,147
Ending Fund Balance	**8,045,243**	**7,143,749**	**9,054,147**	**9,385,450**
Less Restrictions, Commitments, & Assignments:				
3% TABOR Reserve Restriction	565,381	570,757	525,446	558,624
Operating Reserve Commitment	3,904,156	4,116,872	3,853,272	4,096,580
Unassigned Fund Balance	**$ 3,575,706**	**$ 2,456,120**	**$ 4,675,429**	**$ 4,730,246**

Conservation Trust Fund Summary

	2010 Audited Amounts	2011 Adopted Budget	2011 Year-End Forecast	2012 Proposed Budget
Revenue:				
Taxes	$ -	$ -	$ -	$ -
Intergovernmental	316,892	303,787	355,058	355,058
Licenses & Permits	-	-	-	-
User Charges & Fees	-	-	-	-
Fines & Forfeitures	-	-	-	-
Other Revenue	7,411	5,336	7,411	7,411
Total Revenue	**324,303**	**309,123**	**362,469**	**362,469**
Expenditures:				
Personnel	$ -	$ -	$ -	$ -
Purchased Services	-	-	-	-
Supplies/Non-Capital Equipment	-	-	-	-
Capital Outlay	274,045	1,504,310	659,310	1,091,000
Miscellaneous	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	**274,045**	**1,504,310**	**659,310**	**1,091,000**
Excess/(Deficiency) of Revenues Over Expenditures	**50,258**	**(1,195,187)**	**(296,841)**	**(728,531)**
Other Financing Sources/(Uses):				
Transfers In/(Out)	-	-	-	-
Debt Issuance/(Payments)	-	-	-	-
Sale of Assets	-	-	-	-
Contributed Capital	-	-	-	-
Insurance Recovery/(Claims)	-	-	-	-
Economic Incentives	-	-	-	-
Claims/Awards	-	-	-	-
Total Other Financing Sources/(Uses)	**-**	**-**	**-**	**-**
Net Change In Fund Balance:	**50,258**	**(1,195,187)**	**(296,841)**	**(728,531)**
Cumulative Fund Balance				
Beginning Fund Balance	1,275,328	857,332	1,325,586	1,028,745
Ending Fund Balance	**1,325,586**	**(337,855)**	**1,028,745**	**300,214**
Less Restrictions, Commitments, & Assignments:				
Assigned Fund Balance	-	-	-	-
Unassigned Fund Balance	**$ 1,325,586**	**$ (337,855)**	**$ 1,028,745**	**$ 300,214**

CDBG Fund Summary

	2010 Audited Amounts	2011 Adopted Budget	2011 Year-End Forecast	2012 Proposed Budget
Revenue:				
Taxes	$ -	$ -	$ -	$ -
Intergovernmental	265,516	398,296	398,296	-
Licenses & Permits	-	-	-	-
User Charges & Fees	-	-	-	-
Fines & Forfeitures	-	-	-	-
Other Revenue	-	-	-	-
Total Revenue	**265,516**	**398,296**	**398,296**	**-**
Expenditures:				
Personnel	$ -	$ -	$ -	$ -
Purchased Services	-	-	-	-
Supplies/Non-Capital Equipment	-	-	-	-
Capital Outlay	-	250,000	250,000	-
Miscellaneous	10,322	148,296	148,296	-
Contingency	-	-	-	-
Total Expenditures	**10,322**	**398,296**	**398,296**	**-**
Excess/(Deficiency) of Revenues Over Expenditures	**255,194**	**-**	**-**	**-**
Other Financing Sources/(Uses):				
Transfers In/(Out)	-	-	-	-
Debt Issuance/(Payments)	-	-	-	-
Sale of Assets	-	-	-	-
Contributed Capital	-	-	-	-
Insurance Recovery/(Claims)	-	-	-	-
Economic Incentives	-	-	-	-
Claims/Awards	-	-	-	-
Total Other Financing Sources/(Uses)	**-**	**-**	**-**	**-**
Net Change In Fund Balance:	**255,194**	**-**	**-**	**-**
Cumulative Fund Balance				
Beginning Fund Balance	(255,194)	-	-	-
Ending Fund Balance	**-**	**-**	**-**	**-**
Less Restrictions, Commitments, & Assignments:				
Assigned Fund Balance	-	-	-	-
Unassigned Fund Balance	**$ -**	**$ -**	**$ -**	**$ -**

Capital Projects Fund

	2010 Audited Amounts	2011 Adopted Budget	2011 Year-End Forecast	2012 Proposed Budget
Revenue:				
Taxes	$ 951,190	$ 2,715,044	$ 2,729,067	$ 2,746,964
Intergovernmental	4,469,867	1,939,747	1,688,140	1,472,021
Licenses & Permits	-	-	-	-
User Charges & Fees	-	-	-	-
Fines & Forfeitures	-	-	-	-
Other Revenue	4,710	24,500	25,000	36,000
Total Revenue	**5,425,767**	**4,679,291**	**4,442,207**	**4,254,985**
Expenditures:				
Personnel	$ -	$ -	$ -	$ -
Purchased Services	-	-	-	-
Supplies/Non-Capital Equipment	-	-	-	-
Capital Outlay	4,993,282	4,386,871	3,471,064	3,239,427
Miscellaneous	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	**4,993,282**	**4,386,871**	**3,471,064**	**3,239,427**
Excess/(Deficiency) of Revenues Over Expenditures	**432,485**	**292,420**	**971,143**	**1,015,558**
Other Financing Sources/(Uses):				
Transfers In/(Out)	296,000	100,000	100,000	200,000
Debt Issuance/(Payments)	-	-	-	-
Sale of Assets	-	-	-	-
Contributed Capital	-	-	-	-
Insurance Recovery/(Claims)	-	-	-	-
Economic Incentives	-	-	-	-
Claims/Awards	-	-	-	-
Total Other Financing Sources/(Uses)	**296,000**	**100,000**	**100,000**	**200,000**
Net Change In Fund Balance:	**728,485**	**392,420**	**1,071,143**	**1,215,558**
Cumulative Fund Balance				
Beginning Fund Balance	1,382,168	2,086,832	2,110,653	3,181,796
Ending Fund Balance	**2,110,653**	**2,479,252**	**3,181,796**	**4,397,354**
Less Restrictions, Commitments, & Assignments:				
4.000 Mill Restricted Fund Balance	913,121	240,181	441,166	166,687
1/2% Sales/Use Tax Restricted Balance	-	1,753,197	1,776,649	3,577,672
ADCOO Restricted Fund Balance	440,433	36,024	251,324	55,192
ADCOT Restricted Fund Balance	110,425	243,383	293,231	27,377
Committed For Skate Park	100,000	-	-	-
Unassigned Fund Balance	**$ 546,674**	**$ 206,467**	**$ 419,426**	**$ 570,426**

4.000 Mill Property Tax Restricted Revenue

	2010 Audited Amounts	2011 Adopted Budget	2011 Year-End Forecast	2012 Proposed Budget
Revenue:				
4.000 Mill Property Tax	$ 951,190	$ 961,847	$ 952,418	$ 945,941
Other Revenue	-	-	-	-
Total Revenue	**951,190**	**961,847**	**952,418**	**945,941**
Expenditures:				
Road Reconstruction Improvements	$ 38,069	$ 1,618,390	$ 1,424,373	$ 1,220,420
Total Expenditures	**38,069**	**1,618,390**	**1,424,373**	**1,220,420**
Excess/(Deficiency) of Revenues Over Expenditures	**913,121**	**(656,543)**	**(471,955)**	**(274,479)**
Net Change In Fund Balance:	**913,121**	**(656,543)**	**(471,955)**	**(274,479)**
Cumulative Fund Balance				
Beginning Fund Balance	-	896,724	913,121	441,166
Ending Fund Balance	**913,121**	**240,181**	**441,166**	**166,687**

1/2% Sales/Use Tax Restricted Revenue

	2010 Audited Amounts	2011 Adopted Budget	2011 Year-End Forecast	2012 Proposed Budget
Revenue:				
1/2% Sales/Use Tax	$ -	$ 1,753,197	$ 1,776,649	$ 1,801,023
Other Revenue	-	-	-	-
Total Revenue	**-**	**1,753,197**	**1,776,649**	**1,801,023**
Expenditures:				
Capital Improvement Projects	$ -	$ -	$ -	$ -
Total Expenditures	**-**	**-**	**-**	**-**
Excess/(Deficiency) of Revenues Over Expenditures	**-**	**1,753,197**	**1,776,649**	**1,801,023**
Net Change In Fund Balance:	**-**	**1,753,197**	**1,776,649**	**1,801,023**
Cumulative Fund Balance				
Beginning Fund Balance	-	-	-	1,776,649
Ending Fund Balance	**-**	**1,753,197**	**1,776,649**	**3,577,672**

Water & Wastewater Fund Summary

	2010 Audited Amounts	2011 Adopted Budget	2011 Year-End Forecast	2012 Proposed Budget
Revenue:				
Taxes	$ 4,090,837	$ 2,319,438	$ 2,310,235	$ 2,334,609
Intergovernmental	133,722	122,500	123,500	123,500
Licenses & Permits	-	-	-	-
User Charges & Fees	8,676,473	8,254,792	9,631,597	9,987,656
Fines & Forfeitures	-	-	-	-
Other Revenue	105,517	127,484	90,210	61,343
Total Revenue	**13,006,549**	**10,824,214**	**12,155,542**	**12,507,108**
Expenditures:				
Personnel	$ 3,550,314	$ 3,572,920	$ 3,584,928	$ 3,713,956
Purchased Services	1,466,190	1,773,201	1,035,211	1,353,233
Supplies/Non-Capital Equipment	1,461,755	1,834,471	1,218,994	1,625,795
Capital Outlay	13,636,010	9,489,377	2,755,733	4,100,152
Miscellaneous	45,514	36,097	97	28,000
Contingency	-	61,136	-	-
Total Expenditures	**20,159,783**	**16,767,202**	**8,594,963**	**10,821,136**
Excess/(Deficiency) of Revenues Over Expenditures	**(7,153,234)**	**(5,942,988)**	**3,560,579**	**1,685,972**
Other Financing Sources/(Uses):				
Transfers In/(Out)	-	-	-	-
Debt Issuance/(Payments)	6,270,986	(1,145,410)	(2,831,759)	(2,827,613)
Sale of Assets	4,324	-	-	-
Contributed Capital	-	-	-	-
Insurance Recovery/(Claims)	-	-	-	-
Economic Incentives	-	-	-	-
Claims/Awards	(3,367)	(25,000)	(3,500)	(3,500)
Total Other Financing Sources/(Uses)	**6,271,943**	**(1,170,410)**	**(2,835,259)**	**(2,831,113)**
Net Change In Fund Balance:	**(881,291)**	**(7,113,398)**	**725,320**	**(1,145,141)**
Cumulative Fund Balance				
Beginning Fund Balance	12,600,564	13,222,727	11,719,273	12,444,593
Ending Fund Balance	**11,719,273**	**6,109,329**	**12,444,593**	**11,299,452**
Less Restrictions, Commitments, & Assignments:				
3% TABOR Reserve Restriction	267,471	255,143	295,359	305,175
Debt Service Reserve Restriction	1,838,153	1,308,137	1,226,329	618,651
Water Right Purchase Restriction	1,133,953	-	-	-
Capital/Infrastructure Commitment	792,234	1,480,052	1,480,052	2,000,000
Operating Reserve Commitment	382,620	751,482	751,482	1,680,246
Unassigned Fund Balance	**$ 7,304,842**	**$ 2,314,515**	**$ 8,691,371**	**$ 6,695,380**

Water Enterprise Function

	2010 Audited Amounts	2011 Adopted Budget	2011 Year-End Forecast	2012 Proposed Budget
Revenue:				
Taxes	$ 4,090,837	$ 2,319,438	$ 2,310,235	$ 2,334,609
Intergovernmental	133,722	122,500	123,500	123,500
Licenses & Permits	-	-	-	-
User Charges & Fees	5,814,133	5,701,258	6,553,155	6,793,772
Fines & Forfeitures	-	-	-	-
Other Revenue	81,039	127,484	65,732	44,698
Total Revenue	**10,119,731**	**8,270,680**	**9,052,622**	**9,296,579**
Expenditures:				
Personnel	$ 2,428,033	$ 2,533,547	$ 2,554,401	$ 2,609,850
Purchased Services	1,036,063	1,353,551	957,592	1,191,411
Supplies/Non-Capital Equipment	611,355	779,862	515,694	693,324
Capital Outlay	13,375,883	7,979,290	2,380,684	2,704,674
Miscellaneous	45,264	31,364	(117)	27,650
Contingency	-	43,750	-	-
Total Expenditures	**17,496,598**	**12,721,364**	**6,408,254**	**7,226,909**
Excess/(Deficiency) of Revenues Over Expenditures	**(7,376,867)**	**(4,450,684)**	**2,644,368**	**2,069,670**
Other Financing Sources/(Uses):				
Transfers In/(Out)	-	-	-	-
Debt Issuance/(Payments)	6,270,986	(1,145,410)	(2,831,759)	(2,827,613)
Sale of Assets	4,324	-	-	-
Contributed Capital	-	-	-	-
Insurance Recovery/(Claims)	-	-	-	-
Economic Incentives	-	-	-	-
Claims/Awards	(3,367)	(25,000)	(3,500)	(3,500)
Total Other Financing Sources/(Uses)	**6,271,943**	**(1,170,410)**	**(2,835,259)**	**(2,831,113)**
Net Change In Fund Balance:	**(1,104,924)**	**(5,621,094)**	**(190,891)**	**(761,443)**
Cumulative Fund Balance				
Beginning Fund Balance	8,525,816	9,258,785	7,420,892	7,230,001
Ending Fund Balance	**7,420,892**	**3,637,691**	**7,230,001**	**6,468,558**
Less Restrictions, Commitments, & Assignments:				
3% TABOR Reserve Restriction	267,471	255,143	295,359	305,175
Debt Service Reserve Restriction	1,838,153	1,308,137	1,226,329	618,651
Water Right Purchase Restriction	1,133,953	-	-	-
Capital/Infrastructure Commitment	252,208	740,026	740,026	1,000,000
Operating Reserve Commitment	252,208	486,607	486,607	1,130,559
Unassigned Fund Balance	**$ 3,676,899**	**$ 847,778**	**$ 4,481,680**	**$ 3,414,173**

Wastewater Enterprise Function

	2010 Audited Amounts	2011 Adopted Budget	2011 Year-End Forecast	2012 Proposed Budget
Revenue:				
Taxes	$ -	$ -	$ -	$ -
Intergovernmental	-	-	-	-
Licenses & Permits	-	-	-	-
User Charges & Fees	2,862,340	2,553,534	3,078,442	3,193,884
Fines & Forfeitures	-	-	-	-
Other Revenue	24,478	-	24,478	16,645
Total Revenue	**2,886,818**	**2,553,534**	**3,102,920**	**3,210,529**
Expenditures:				
Personnel	$ 1,122,281	$ 1,039,373	$ 1,030,527	$ 1,104,106
Purchased Services	430,127	419,650	77,619	161,822
Supplies/Non-Capital Equipment	850,400	1,054,609	703,300	932,471
Capital Outlay	260,127	1,510,087	375,049	1,395,478
Miscellaneous	250	4,733	214	350
Contingency	-	17,386	-	-
Total Expenditures	**2,663,185**	**4,045,838**	**2,186,709**	**3,594,227**
Excess/(Deficiency) of Revenues Over Expenditures	**223,633**	**(1,492,304)**	**916,211**	**(383,698)**
Other Financing Sources/(Uses):				
Transfers In/(Out)	-	-	-	-
Debt Issuance/(Payments)	-	-	-	-
Sale of Assets	-	-	-	-
Contributed Capital	-	-	-	-
Insurance Recovery/(Claims)	-	-	-	-
Economic Incentives	-	-	-	-
Claims/Awards	-	-	-	-
Total Other Financing Sources/(Uses)	**-**	**-**	**-**	**-**
Net Change In Fund Balance:	**223,633**	**(1,492,304)**	**916,211**	**(383,698)**
Cumulative Fund Balance				
Beginning Fund Balance	4,074,748	3,963,942	4,298,381	5,214,592
Ending Fund Balance	**4,298,381**	**2,471,638**	**5,214,592**	**4,830,894**
Less Restrictions, Commitments, & Assignments:				
Capital/Infrastructure Commitment	540,026	740,026	740,026	1,000,000
Operating Reserve Commitment	130,412	264,875	264,875	549,687
Unassigned Fund Balance	**$ 3,627,943**	**$ 1,466,737**	**$ 4,209,691**	**$ 3,281,207**

Debt Service Function

	2010 Audited Amounts	2011 Adopted Budget	2011 Year-End Forecast	2012 Proposed Budget
Revenue:				
Food Related Sales Tax	$ 608,284	$ 566,241	$ 533,586	$ 533,586
Non-Food Sales Tax	-	-	-	-
Other Revenue	-	-	-	-
Total Revenue	**608,284**	**566,241**	**533,586**	**533,586**
Expenditures:				
Agent Fees	$ -	$ -	$ -	$ -
Total Expenditures	**-**	**-**	**-**	**-**
Excess/(Deficiency) of Revenues Over Expenditures	**608,284**	**566,241**	**533,586**	**533,586**
Other Financing Sources/(Uses):				
2004 G.O. W&S Refunding Bonds	-	-	-	-
Series 2002A - Certificates of Participation	(1,143,074)	(1,145,410)	(1,145,410)	(1,141,264)
Total Other Financing Sources/(Uses)	**(1,143,074)**	**(1,145,410)**	**(1,145,410)**	**(1,141,264)**
Net Change In Fund Balance:	**(534,790)**	**(579,169)**	**(611,824)**	**(607,678)**
Cumulative Fund Balance				
Beginning Fund Balance	2,372,943	1,887,306	1,838,153	1,226,329
Ending Fund Balance	**1,838,153**	**1,308,137**	**1,226,329**	**618,651**

Water Resources Function

	2010 Audited Amounts	2011 Adopted Budget	2011 Year-End Forecast	2012 Proposed Budget
Revenue:				
Non-Food Sales/Use Tax	$ 3,482,553	$ 1,753,197	$ 1,776,649	$ 1,801,023
Other Revenue	-	-	-	-
Total Revenue	**3,482,553**	**1,753,197**	**1,776,649**	**1,801,023**
Expenditures:				
Water Rights Purchases	$ 11,849,863	$ 5,605,185	$ 1,224,253	$ 114,674
Total Expenditures	**11,849,863**	**5,605,185**	**1,224,253**	**114,674**
Excess/(Deficiency) of Revenues Over Expenditures	**(8,367,310)**	**(3,851,988)**	**552,396**	**1,686,349**
Other Financing Sources/(Uses):				
Debt Issuance/(Payments)	7,590,000.00	-	(1,686,349)	(1,686,349)
Transfers In/(Out)	-	-	-	-
Total Other Financing Sources/(Uses)	**7,590,000**	**-**	**(1,686,349)**	**(1,686,349)**
Net Change In Fund Balance:	**(777,310)**	**(3,851,988)**	**(1,133,953)**	**-**
Cumulative Fund Balance				
Beginning Fund Balance	1,911,263	3,851,988	1,133,953	-
Ending Fund Balance	**1,133,953**	**-**	**-**	**-**

Stormwater Fund Summary

	2010 Audited Amounts	2011 Adopted Budget	2011 Year-End Forecast	2012 Proposed Budget
Revenue:				
Taxes	$ -	$ -	$ -	$ -
Intergovernmental	-	-	-	-
Licenses & Permits	-	-	-	-
User Charges & Fees	419,799	419,850	420,000	420,000
Fines & Forfeitures	-	-	-	-
Other Revenue	3,833	17,839	3,833	3,833
Total Revenue	**423,632**	**437,689**	**423,833**	**423,833**
Expenditures:				
Personnel	$ 258,134	$ 66,625	$ 79,052	$ 64,116
Purchased Services	10,708	11,625	2,926	7,700
Supplies/Non-Capital Equipment	16,769	22,656	13,347	20,000
Capital Outlay	100,000	500,000	100,000	400,000
Miscellaneous	1,410	1,800	1,200	750
Contingency	-	1,224	-	-
Total Expenditures	**387,021**	**603,930**	**196,525**	**492,566**
Excess/(Deficiency) of Revenues Over Expenditures	**36,611**	**(166,241)**	**227,308**	**(68,733)**
Other Financing Sources/(Uses):				
Transfers In/(Out)	-	-	-	-
Debt Issuance/(Payments)	-	-	-	-
Sale of Assets	-	-	-	-
Contributed Capital	-	-	-	-
Insurance Recovery/(Claims)	-	-	-	-
Economic Incentives	-	-	-	-
Claims/Awards	-	-	-	-
Total Other Financing Sources/(Uses)	**-**	**-**	**-**	**-**
Net Change In Fund Balance:	**36,611**	**(166,241)**	**227,308**	**(68,733)**
Cumulative Fund Balance				
Beginning Fund Balance	679,614	708,074	716,225	943,533
Ending Fund Balance	**716,225**	**541,833**	**943,533**	**874,800**
Less Restrictions, Commitments, & Assignments:				
Assigned Fund Balance	-	-	-	-
Unassigned Fund Balance	**$ 716,225**	**$ 541,833**	**$ 943,533**	**$ 874,800**

Sanitation Fund Summary

	2010 Audited Amounts	2011 Adopted Budget	2011 Year-End Forecast	2012 Proposed Budget
Revenue:				
Taxes	$ -	$ -	$ -	$ -
Intergovernmental	-	-	-	-
Licenses & Permits	-	-	-	-
User Charges & Fees	1,508,397	1,414,611	1,472,000	1,475,000
Fines & Forfeitures	-	-	-	-
Other Revenue	11,279	29,827	11,279	11,279
Total Revenue	**1,519,676**	**1,444,438**	**1,483,279**	**1,486,279**
Expenditures:				
Personnel	$ 731,210	$ 739,878	$ 719,096	$ 747,877
Purchased Services	353,385	345,675	256,200	344,079
Supplies/Non-Capital Equipment	96,393	307,886	137,710	333,625
Capital Outlay	580,446	-	-	244,000
Miscellaneous	181	3,683	-	400
Contingency	-	11,884	-	-
Total Expenditures	**1,761,615**	**1,409,006**	**1,113,006**	**1,669,981**
Excess/(Deficiency) of Revenues Over Expenditures	**(241,939)**	**35,432**	**370,273**	**(183,702)**
Other Financing Sources/(Uses):				
Transfers In/(Out)	-	-	-	-
Debt Issuance/(Payments)	(275,512)	-	-	-
Sale of Assets	496,050	-	-	-
Contributed Capital	-	-	-	-
Insurance Recovery/(Claims)	(9,652)	(25,000)	(1,500)	(10,000)
Economic Incentives	-	-	-	-
Claims/Awards	-	-	-	-
Total Other Financing Sources/(Uses)	**210,886**	**(25,000)**	**(1,500)**	**(10,000)**
Net Change In Fund Balance:	**(31,053)**	**10,432**	**368,773**	**(193,702)**
Cumulative Fund Balance				
Beginning Fund Balance	1,827,061	1,714,646	1,796,008	2,164,781
Ending Fund Balance	**1,796,008**	**1,725,078**	**2,164,781**	**1,971,079**
Less Restrictions, Commitments, & Assignments:				
Assigned Fund Balance	-	-	-	-
Unassigned Fund Balance	**$ 1,796,008**	**$ 1,725,078**	**$ 2,164,781**	**$ 1,971,079**